

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,547

Monday February 11 1985

D 8523 B

Wishful thinking on
U.S. defence
priorities, Page 12

World news

Business summary

Mandela rejects freedom offer

Black South African nationalist Nelson Mandela in jail for over 20 years, rejected President P. W. Botha's conditional offer of freedom.

The terms were that he should reject violence as a means of achieving political ends. In a statement read for him in Pretoria, Mandela said he would not accept release while the African National Congress was banned.

While Mandela and other ANC leaders who are jailed with him in Robben Island have accepted unconditional offers, Page 2

Party choice

Portuguese Minister of Justice Rui Machete was chosen as the new president of the Social Democratic Party, junior partner in the country's centre-left coalition Government. Page 2

Pacific protest

Thousands of people defied New Caledonia's official curfew and crowded the streets to protest against independence plans for France's troubled South Pacific territory.

Swiss suspects

Swiss police arrested two West Germans in connection with the abduction last month of Sven-Axel Springer, grandson of German publisher Axel Springer. They are former pupils of his Swiss school.

Hassan cut

Spain's state-controlled television cut an interview with King Hassan of Morocco after a preview, including remarks on his country's seventy claims over the Spanish enclaves of Ceuta and Melilla, provoked a nationalist outcry.

Wales appeal

Lech Walesa, the Polish dissident leader, appeared for a national accord in the aftermath of the trial of the murderers of Father Jerzy Popieluszko, the pro-Solidarity priest.

Sri Lanka 'pact'

The possibility of a closer and more co-operative relationship developing between India and Sri Lanka emerged after a meeting in New Delhi between Indian Prime Minister Rajiv Gandhi and Lalfit Athulthumudi, National Security Minister of Sri Lanka. Page 2

Lebanon bombing

A car bomb exploded outside a Muslim militia headquarters in Tripoli, Lebanon, killing seven people and wounding about 25.

Drought aid probe

The Ethiopian Government is investigating why substantial amounts of cash raised in Europe and North America for drought relief are not reaching the country.

Warning to Labour

British Labour Party deputy leader Roy Hattersley said the party must reject extreme left-wing calls to challenge the Conservative Government by defying the law or industrial disruption. Page 5

UK pensions move

The UK's state earnings-related pensions scheme will be abolished if the Cabinet accepts the recommendations of Social Services Secretary Norman Fowler to radically reform Britain's social security arrangements. Page 5

Tokyo-Europe service

Japan Air Lines is to launch the first non-stop Tokyo-Europe service in April 1986. Cutting out the Moscow stop will trim about 2½ hours off the 14-hour flight.

Eastern Air Lines close to debt deal

EASTERN AIR LINES of the U.S. is close to resolution of its immediate debt problems and the battle with its trade unions over proposed pay cuts. Page 17

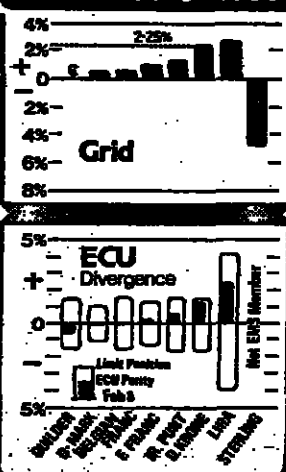
LATIN AMERICAN debtors signalled a new mood of pragmatism in their efforts to persuade the industrialised countries and the international financial community to consider ways of dealing with the region's \$350bn foreign debt. Page 2

BOLIVIAN peso was devalued from 9,000 to 45,000 to the U.S. dollar. Page 2

BRAZILIAN Government is attempting to dispose of the assets of the Sul Brasileiro financial group, which it rescued from the brink of collapse last week, among a group of eight leading banks. Page 17

EUROPEAN Monetary System: The Dutch guilder continued to lose ground last week as the dollar rose. Page 2

EMS - Feb 8 1985



to record levels. A strong dollar has always allowed weaker EMS currencies to benefit against their stronger partners. The traditionally strong guilder remained the bottom-placed currency within the system, followed by the other strong currency, the D-Mark. Both suffered because of the dollar's rise, which came despite sporadic central bank intervention throughout the week. The Bank of France may also have bought D-Marks as the latter fell against the French franc. The lira remained in top position, unaffected by recent suggestions that it should be devalued. Page 28

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which all currencies (except the lira) may move more than 2½ per cent. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

INTERNATIONAL Monetary Fund officials are in Warsaw to discuss Poland's admission to the organisation, possible by mid-1985.

MALAYSIAN authorities have given Multi-Purpose Holdings, a Chinese investment group, permission to build a 1bn ringgit (\$400m) commercial complex in Kuala Lumpur after 10 years of negotiation. Page 17

EUROPEAN COMMUNITY and the six Central American countries are expected to sign a comprehensive political, economic and financial agreement by the summer. Page 2

AEROSPATIALE, the French state-owned aircraft and aerospace company, has won a contract worth \$100m from the Brazilian air force to supply 15 Super Puma helicopters. Page 3

CHICAGO court has ruled in favour of Soo Line's \$571m offer for the bankrupt Milwaukee, St Paul & Pacific Railroad against a rival \$786m bid from Chicago & North Western which it said would have hampered competition.

GENERAL MOTORS, the U.S. car manufacturer, has named William Hoglund, former chief of its operating staffs group, to head the Saturn small car project after the death of Joseph Sanchez. Page 17

Honda sets sights on full car production in Britain

BY PETER RIDDELL AND JOHN GRIFFITHS IN LONDON

HONDA has told Britain's Department of Trade and Industry (DTI) that it intends to build an engine manufacturing plant on a 330-acre site at Swindon, in southern England, which will be followed by full car production.

The "greenfield" site has already been acquired, following negotiations with the local Government authority last year, and Mr Tadashi Kume, Honda's president, is expected to perform a "ground-breaking" ceremony next month.

Executives of Honda's wholly-owned importing subsidiary in the UK have consistently maintained

that the company was seeking a much smaller, site at Swindon only to install a test and preparation centre for the "CX" and "HX" executive cars developed jointly with Britain's Austin Rover, which is to start building the cars for itself and Honda later this year. Austin Rover is part of BL, the UK state motor concern.

Full details of the manufacturing projects, or their time-scale, are known. Senior officials within the DTI say they regard them as being very long-term, and having no necessary connection with any forthcoming UK Government decisions about the BL corporate plan and

Austin Rover's increasingly close collaboration with Honda.

While the DTI is being kept in touch with Honda's planning and has been told of the Swindon proposals, the department is reluctant to discuss the matter further because of commercial confidentiality. It also suggests that there is no immediate reason for government involvement, indicating that Honda has yet to approach the Government for any form of investment aid.

The Government is planning to provide £112m (£123m) in financial assistance to Nissan, the first Japanese car maker to announce a car

production project in the UK, provided it progresses from assembly of 24,000 cars a year, starting in 1986, to full manufacturing (including engines) of at least 100,000 cars a year by 1990.

The aid for that project, on a 800-acre site in the high-unemployment area of Washington, in north-east England embraces £35m in selective financial assistance, £45m in regional aid, £80m under further assorted aid schemes.

The engine plant is expected to supply units both for Honda's own use and further joint projects with BL.

Honda, however, sees the Swin-

don project as separate from, although complementary to, its collaboration with BL.

Like Nissan, it sees the UK plant as opening an unrestricted door to Western Europe's 10m units-a-year car market, which rivals in importance that of the U.S.

Virtually all the main EEC markets currently have formal or informal quota restrictions on Japanese car imports, which in Honda's case have kept sales down to slightly over 100,000 units a year.

Honda has already spent nearly \$500m in the U.S. on installing car-making capacity as a means of countering protectionist sentiment.

It also plans to install an engine plant at its Marysville, Ohio, factory to come onstream in 1988, and will start reducing cars in Canada in 1987 to round out its plans to become the largest Japanese producer in North America.

The timing for completion of these plans would appear to fit neatly for a move into production in continental Europe at about the same time as Nissan moves to full manufacturing.

While the Nissan project has caused some anxieties among car makers, it has also caused some anxieties among car makers.

Continued on Page 14
Honda's expansion, Page 3

Tension on monetary targets mounts before key Fed policy talks

BY STEWART FLEMING IN WASHINGTON

THE U.S. Federal Reserve Board's monetary policy-making Open Market Committee assembles tomorrow for one of the key sessions on its annual calendar amid signs of emerging tension between the central bank and the Reagan Administration.

Wall Street economists expect the committee to debate the question not only of whether current monetary policy should be changed, but also whether or not to revise the tentative monetary growth targets set last July for 1985.

Already some Administration officials have made it clear they want to see the Fed revise its targets to allow it to be more flexible, and initially, more relaxed in the restraints it puts on the growth of the money supply.

Last week President Reagan himself, in a letter accompanying the annual report of his Council of Economic Advisors, voiced explicit criticism of the central bank's recent monetary policy decisions. In his State of the Union address, the President appeared to be pressing the Fed to support a policy of more rapid economic growth as a way of helping to defuse the threat posed by the \$200bn-plus federal budget deficit.

At present the Fed has set a growth target of between 4 and 7 per cent for the narrow M1 mea-

sure of the money supply, the monetary aggregate which the Fed feels is the most important for conducting monetary policy.

Last week, however, the Council of Economic Advisors called for a revised monetary target - apparently with full support from the Administration. The council recommended that the Fed, in selecting its M1 growth target for 1985, should instead of using as its starting point the actual average level of the money stock in the fourth quarter of 1984, use the mid-point of the target range which was set for the period.

Although at one level a narrow technical argument, the issue has potentially significant implications. It would raise the starting point on which monetary growth is to be calculated by some \$50bn because actual monetary growth was slow in the fourth quarter. It would thus create greater flexibility for the Fed in interpreting how tight or easy monetary policy should be.

The M1 measure of the money supply is growing above its existing target range at present and in the view of some Wall Street economists this is one of several factors which will encourage the Fed not to ease its monetary policy at this week's meeting.

Dr William Griggs, an economist with Griggs and Santow in New

York, says evidence that the U.S. economy appears to be recovering from the slowdown in growth in the second half of last year, the fact that the monetary aggregates are growing above target levels, and a reluctance to declare a premature victory over inflation will tend to reinforce the arguments of those Open Market Committee members who do not favour easing monetary policy now.

Dr Griggs, like many Wall Street economists, is not expecting any tightening of Fed policy either, but thinks the central bank will maintain its current monetary stance.

Mr Paul Volcker, the Fed chairman, warned last week about the dangers of excessive monetary growth and argued that the U.S. does not have the option of inflating its way out of the federal budget deficit. But Mr Preston Martin, vice-chairman of the Fed, called in a speech on Friday in Atlanta for more flexibility in the implementation of monetary policy in order to sustain economic growth.

Mr Martin's view appears to be more in tune with what President Reagan would like to see from the independent central bank. In his weekly radio broadcast on Saturday, Mr Reagan again argued that economic growth is the best solution for the budget deficit.

Iran may force trade partners to buy oil

BY KATHY EVANS IN TEHRAN

IRAN HAS launched a campaign to tie its purchases from Western suppliers to the amount of oil they buy. Mr Ali Akbar Velayati, the Iranian Foreign Minister, warned Iran's trade partners that unless they are willing to enter into barter deals, then Iran would be forced to reassess their relations with them.

"We are determined that those countries which will not buy from Iran will not sell to it either," he said at the weekend.

The initiative is believed to have been promoted by the Oil Ministry, which is concerned about the level of Iran's oil exports. Official sources say that oil exports were less than 1m barrels a day in January, but had edged up slightly this month. Diplomatic sources in Tehran believe they may be as low as 750,000 b/d.

The prospect of this decline continues to be clearly worrying the Iranian Government, which is concerned over the financing of its war effort and maintaining its general budget requirements.

Some nations, such as Japan, are already being restricted on the amount of goods they can sell to Iran. Japan is allowed to export only the equivalent of 50 per cent of its oil purchases from Iran. Now Iran is seeking to apply this formula to other nations as well. West Germany, whose exports to Iran are many times the value of its oil purchases, is apparently bearing the brunt of the pressure.

The Iranians are also determined to end their reputation as the

cheapest oil supplier in the Organisation of the Petroleum Exporting Countries. Concern over revenues led Iran to refuse to support the last agreement reached by Opec in Geneva last month which effectively lowered prices.

Yesterday, however, Iran grudgingly accepted the new lower price structure, posting the official Iranian light crude price at \$28.05. Heavy crude was put at \$27.35 a barrel.

In the past Iranian oil prices have been largely theoretical, for negotiations have centred on the size of the discount offered in compensation for the additional cost of war risk insurance. Senior officials say the new prices will apply only at Kharg Island, and that the usual compensatory payments will be available to take account of the extra shipping costs.

There has been a growing tendency by customers to lift oil at Sirri Island, a smaller export terminal to the south of Kharg, outside the war zone. Iran is now saying that customers should bear the cost of the shuttle service they are mounting to Sirri from Kharg Island.

Oil traders rejected this suggestion, saying that Kharg Island liftings should carry discounts of \$1.30 on light and \$1.10 on heavy crude.

Iranian leaders have indicated recently that they want to avoid the trap of discounts becoming a permanent feature of Iranian energy prices. Sirri Island liftings, oil officials point out, do not require additional insurance premiums.

Caterpillar joins EEC complaint

By Ian Rodger in London

CATERPILLAR TRACTOR, the world's largest maker of construction equipment, has reluctantly joined 18 other companies in a complaint to the European Commission about the marketing practices of some Japanese competitors.

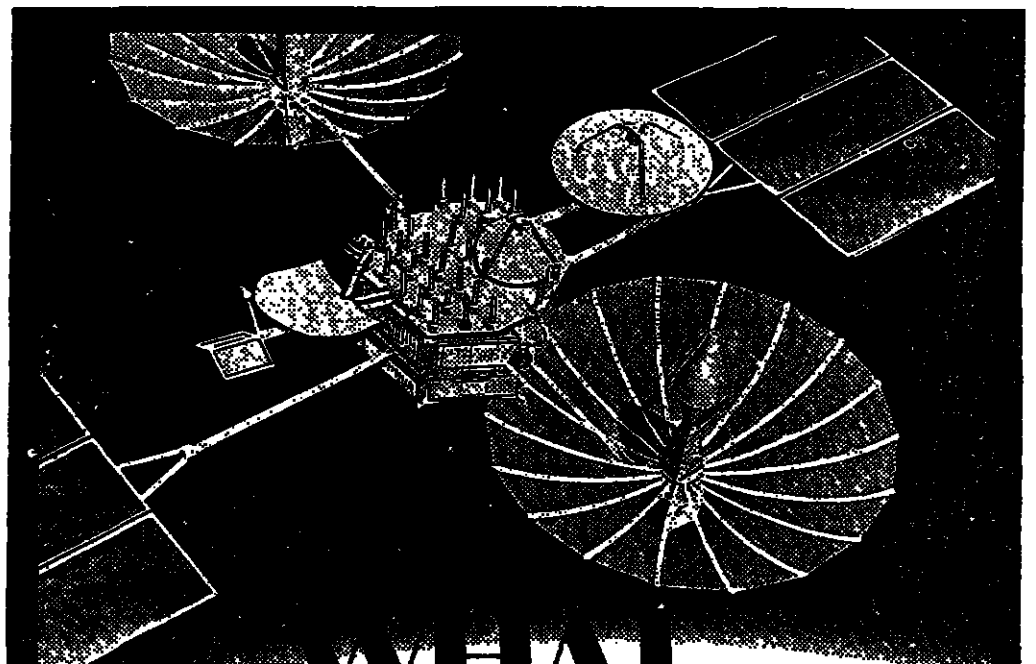
The move, unprecedented for Caterpillar, is another sign that the U.S. company is becoming more politically aggressive in trying to stem the Japanese assault on its markets.

"We have never joined in an anti-dumping complaint before," the company said. "We simply decided this time there was a legitimate complaint and we should join the other European manufacturers."

The complaint to the European Commission, which was launched last July, alleges that Japanese companies have been dumping hydraulic excavators in European markets. Japanese exports of excavators to the EEC rose from 204 units in 1980 to 906 units in 1983.

Almost all the big European manufacturers of excavators such as J.C. Bamford of Britain, Orenstein & Koppel and Liebherr of West Germany and Pöclain of France, supported the original complaint. Caterpillar, however, which manufactures excavators in Belgium and has three other factories in EEC countries, did not join them until last week.

The Caterpillar spokesman declined comment on Page 14
U.S. warns Japan, Page 14



WHAT DO PILKINGTON KNOW ABOUT SPACE SHUTTLE COMMUNICATIONS?

Pilkington Space Technology know that without their Solar Cell Coverglasses, a continuous communications link between the U.S. Space Shuttle and Mission Control in Houston, would be impossible. The U.S. Space Agency's communications satellite (the largest in orbit), relies on Pilkington Coverglasses to protect its energy producing solar cells from harmful radiation.

Pilkington Space Technology is not alone in finding success in Clwyd, North Wales. Many other high technology companies have benefited from Clwyd's clean air environment, excellent communications and unbeatable financial package.

Take the covers off your business expansion plans, call the Clwyd Industry Team today on 0352-2121, brief us on your requirements and in about a week's time we could be sitting round a table with all the answers to your questions.

Alternatively write to Clwyd County Council, Industrial Development Division, Shire Hall, Mold, Clwyd CH7 6NB. Tel: 61454.

A better business decision
Clwyd
WALES

CONTENTS

International Companies	2
World Trade	17
Britain Companies	3
Appointments	5, 6
Arts - Reviews	18
World Guide	19
Crossword	20
Currencies	21
Editorial comment	22
Eurobonds	23
Financial Futures	24
Int'l Capital Markets	25
Letters	26
Lex	27
Lombard	28
Management	29
Men and Masters	30
Money Markets	31
Statistical Trends	32
Stock markets - Securities	33
Technology	34
Unit Trusts	35
Weather	36

Statistical trends:	
Japan	4
Technology: charge of the light sensors	9
U.S. corporate profits: it looks like growth again	12
Editorial comment: France; UK budget planning	12
Lombard: do not go by the dollar	13
Foreign Affairs: U.S. defence thinking	13
Lex: signal failure in Washington	14
Kuwait: Survey	Section III

OVERSEAS NEWS

Mandela rejects conditional freedom

By Jim Jones in Johannesburg

MR NELSON MANDELA, the imprisoned black South African nationalist leader, yesterday firmly rejected a conditional offer of freedom made last week by President Pieter Botha. In his public response, read by his daughter, Ms Zindzi Mandela, to a meeting arranged by the United Democratic Front in Soweto, Mr Mandela said he would not accept release while the African National Congress was still banned.

President Botha's offer to end Mr Mandela's 20-year imprisonment was conditional on his rejection of violence as a means of achieving political ends. In response, Mr Mandela called on Mr Botha to renounce violence, to unban the ANC, to free everyone imprisoned for opposition to apartheid and to guarantee free political activity to allow the people to decide who would govern them.

Mr Mandela's response to President Botha's offer echoes the differences between the country's white and black leaders. In saying that only free men could negotiate and that prisoners could not make contracts, Mr Mandela made clear that even out of prison he felt that he would not be entirely free.

Two unnamed political prisoners held on Robben Island have accepted conditional freedom offers after serving more than 20 years of their life sentences.

Israel attacks Palestinian guerrilla base

By David Lennon in Tel Aviv

ISRAELI WAR planes attacked a Palestinian guerrilla base in eastern Lebanon near the Beirut-Damascus highway yesterday after an Israeli soldier was killed and three others wounded in an ambush in southern Lebanon, earlier in the day.

The army said the air force had hit a building which had been used by the Democratic Front for the Liberation of Palestine to launch attacks on Israeli troops in Lebanon. It was the second air strike against Palestinian bases in Lebanon this year.

There has been a major escalation in the number of attacks on the Israeli forces in Lebanon, since Jerusalem announced it would withdraw its forces from the Sidon area by February 15. Most of the attacks are carried out by the local Shi'ite Muslim population opposed to the Israeli occupation.

Yesterday's ambush was near the port town of Tyre. This area will remain under Israeli control after the first phase of the withdrawal is completed this month.

Another Israeli soldier who was injured in a guerrilla attack in Lebanon last week died of his wounds over the weekend and was buried yesterday.

A car bomb exploded outside a Muslim militia headquarters in Tripoli yesterday, killing eight people and wounding about 25, Reuter reports from Lebanon.

The bomb went off in front of the headquarters of the Islamic Unification Movement (Tawheed), a powerful Sunni Muslim fundamentalist group which has fought with a pro-Syrian Alawite militia for control of the northern port city.

Cartagena group rethinks approach on debt

BY ROBERT GRAHAM IN SANTO DOMINGO

LATIN AMERICAN debtors have signalled a new mood of pragmatism in their efforts to persuade industrialised countries and the international financial community to consider new ways of dealing with the region's \$350bn (\$318bn) foreign debt.

Foreign and finance ministers of the 11-nation Cartagena group of Latin America's major debtors were anxious to convey this message after two days of meetings ended here late on Friday.

All rhetoric was dropped at the third ministerial meeting of the Cartagena group and the emphasis was laid instead on seeking practical ways to ease the debt problem. The meeting was better prepared at expert

level and for the first time the group will submit proposals in the form of papers to the International Monetary Fund and the World Bank.

These papers will be submitted to the IMF's interim committee and the World Bank's development committee for consideration at their April 17 and 18 meetings in Washington.

The IMF paper will emphasise the need to reduce conditionality in lending and will contain proposals for changes in the general agreement to borrow. The World Bank paper will suggest greater use of co-financing operations with commercial banks to provide fresh development funds and will include proposals for increasing the bank's capital.

Since the U.S. and its main Western allies at the London summit last June opposed any solution to the debt crisis that did not come via close involvement of the IMF this development is a concession, giving greater importance to approaches through the IMF and the World Bank.

Although ministers here feel that the U.S. Administration is still fundamentally opposed to political initiatives, they believe that Washington could become a little more responsive in the light of the restructuring agreements reached with their creditors by Argentina, Mexico and Venezuela (Brazil's agreement is imminent).

These agreements have been concluded bilaterally but the

Cartagena group announced in its final communiqué that it would press for similar terms in restructuring agreements for all the members. The group consists of Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Mexico, Peru, the Dominican Republic, Uruguay and Venezuela.

Peru has ruled out the possibility of reaching an agreement with the IMF before July because of impending presidential elections. Sr Luis Feroz, the Peruvian Prime Minister, said he did not expect any agreement "in the months which remain for the present government." The first round of presidential elections is due on April 14.

EEC, Central America pact expected by summer

BY RUGH O'SHAUGHNESSY

A COMPREHENSIVE political, economic and financial agreement is expected to be signed between the European Community and the six Central American republics by the summer. It is likely to be followed by a meeting in Europe of the Central American and EEC foreign ministers.

The pact, which has already been approved by M. Claude Cheysson, the Community commissioner for external affairs, will be discussed by the Commission at the end of the month and by the Council of Ministers in March.

As foreseen at the conference of European and Central American foreign ministers held in

San José in September the document will be signed by the five members of the Central American Common Market (Guatemala, Honduras, El Salvador, Nicaragua and Costa Rica) and Panama.

It will cover increased European aid to the region and support for economic integration and peace initiatives.

Yesterday Vice-President Sergio Ramirez of Nicaragua met for more than an hour with Mrs Margaret Thatcher, UK Prime Minister, at Downing Street. He asked British and other European states to try to persuade the Reagan Administration to moderate its hostility to Nicaragua.

Bolivia devalues peso and orders price increases

BY MARY HELEN SPOONER IN SANTIAGO

THE BOLIVIAN peso has been devalued from 9,000 to 45,000 to the U.S. dollar, as President Hernán Siles Zúñiga's Government struggles to contain the country's severe economic and political crisis.

Authorities have also ordered increases in the prices of basic necessities and a 340 per cent wage bonus for the Bolivian workforce.

The measures were announced after a nine-hour Cabinet meeting on Saturday and came in the midst of a series of demonstrations and work stoppages by labour and peasant groups.

Sr Freddie Justianiano, Planning Minister, said the package of measures, the most drastic

since the Siles Government took office in late 1982, were aimed at stimulating exports, reducing the fiscal deficit and curbing the country's hyperinflation.

Last year the Bolivian annual inflation rate reached 2,700 per cent, and was expected to reach the five digit level this year unless the authorities took action.

Most foreign exchange transactions in Bolivia take place on the black market. On Friday the dollar was being exchanged for 120,000 pesos.

The Government's measures will raise the prices of basic food prices such as bread, meat, poultry and sugar by up to 400 per cent.

Howe welcomes arms talks

BY PATRICK BLUM IN SOFIA

SIR GEOFFREY HOWE, the British Foreign Secretary, yesterday completed the first of a series of visits to East European nations with a warning against overly optimistic expectations of an early breakthrough in the Geneva arms control talks between the U.S. and the Soviet Union.

"The negotiating process will be neither quick nor easy," he said after meetings with Romanian leaders in Bucharest on his way to the Bulgarian capital of Sofia.

Sir Geoffrey said that both Britain and Bulgaria welcomed the resumption of the talks and repeatedly emphasised what he called the Western alliance's commitment to arms control.

He added, however, that it was now up to the Warsaw Pact to give a "constructive and positive response." On his arrival further talks with leaders here, Sir Geoffrey called for increased trust between East and West. "With trust and dialogue, there are

worthwhile opportunities ahead of us," he said.

While Sir Geoffrey's mission is aimed primarily at building bridges on the political front, he also raised with Romania the question of its trade imbalance with Britain.

In the first 10 months of 1984 British exports to Romania fell back sharply to \$58m, compared with \$70m for the same period in the previous year. Romania's exports to Britain, in contrast, went up from \$49m in the first 10 months of 1983 to \$168m last year, mainly due to the sale of petroleum and petroleum products.

The dispute about Romanian arrears in payments to British Aerospace and Rolls Royce was also discussed. Romania has a contract to buy equipment and engines for 22 Rombae III aircraft worth about \$240m. The Romanians now owe about \$26m to the two British companies for equipment that has been delivered but only partly paid for. Romanian officials indicated yesterday that the money would be paid soon and the problems resolved during the visit to Bucharest of a British Aerospace delegation later this month. The project is running about three years behind schedule.

Poland sets IMF target date

POLAND'S top negotiator in debt talks with the west, Mr Zbigniew Karz, has told a Warsaw newspaper that decisions on his country's application to join the International Monetary Fund could be taken by the middle of this year, Christopher Bohinski writes from Warsaw.

The statement, in the weekend edition of *Zycie Warszawy* is the first time the Poles have put a date on when they expect to join. It comes as an IMF team is visiting Warsaw for talks on Poland's application, which until December last year was vetoed by the U.S. as a sanction against the banning of Solidarity in December 1981.

Brock cautions

U.S. Trade Envoy Mr William Brock indicated yesterday that Washington would not use economic sanctions against New Zealand's plan to lift a nuclear ship visit ban based on reports from Kuala Lumpur. "There is a great deal of regret in the U.S. administration over New Zealand's action but I would be cautious to suggest that the U.S. would take any retaliatory action if we are not comfortable with that approach," he said.

Ethiopia drought plan

Ethiopian leader Mengistu Haile Mariam yesterday detailed his plan to fight a drought which he said was blighting the lives of 7.5m of his countrymen. Reuter reports from Addis Ababa.

The seven-point plan includes a ban on imports of luxury goods, including private cars, and stricter fuel rationing.

Sudan's floating rate

Commercial banks in Sudan are to introduce a floating exchange rate as part of measures to halt the slide of the country's currency, Reuter reports from Khartoum. The floating rate is intended to attract into the banking sector an estimated \$600m (\$454m) annually in remittances from Sudanese workers abroad.

Third World launch

TWO Third World communications satellites, for the Arab League and Brazil, are in orbit following their successful launch by the French-led European space rocket Ariane late on Friday night, writes David Mac in Paris. The Ariane blast-off was the seventh successive successful mission over the past 20 months.

House arrest for Kim

POLICE KEPT a tight security cordon around the Seoul home of opposition leader Kim Dae-jung five days after he returned from exile. The U.S. aid said yesterday, Reuter reports from Seoul.

They said Kim, a Christian, had not been allowed to go to church this morning since police guarding the family compound had orders not to let him leave the house. He has been there since his return.

Showdown for Hawke

Australian opposition leader Mr Andrew Peacock cancelled a European trip to confront Prime Minister Mr Bob Hawke over his handling of the country's defence policies, party officials said yesterday, Reuter reports from Sydney.

Portuguese coalition party elects leader

By Diana Smith in Lisbon

SR RUI MACHETE, Portuguese Minister of Justice, has been chosen as the new president of the Social-Democrat Party (PSD), junior partner in Sr Mario Soares' centre-left coalition.

Sr Machete succeeds Prof Carlos Mota Pinto, who resigned as party leader last week after clashes with PSD factions.

A political moderate and a conciliator, Sr Machete is known to be acceptable to Sr Soares. A Socialist-Social Democrat summit is likely this week to discuss the consequences of the new PSD leadership. A Cabinet reshuffle will be necessary since Prof Mota Pinto doubled as deputy premier and Defence Minister. Sr Machete has said he prefers to hold only the Cabinet post of deputy premier.

Portugal's defence and foreign portfolios will have to be filled. A truce may have been achieved for a while within the PSD by the choice as vice president of the new political committee of leaders of the two most belligerent factions, Sr Joao Salgueiro, sometime finance minister, and Sr Marcelo Rebelo de Sousa, a lawyer and newspaper editor.

EEC energy consumption forecast to rise 2.8%

BY IAN HARGREAVES

ENERGY consumption in the EEC is expected to increase by 2.8 per cent this year, compared with 4.8 per cent last year, and nuclear power will replace coal as the main source of electricity, according to a series of forecasts by the European Commission.

The biggest rate of increase is forecast in nuclear electricity, which is expected to account for 30 per cent of the Community's electric power needs in 1985, compared with 26 per cent in 1984 and 22 per cent in 1983. A further 11 gigawatts (1,100 Mw) of nuclear facilities are due on stream this year.

Overall electricity demand increased by an estimated 5.5 per cent last year, almost all of which was met by the increases in nuclear output. This year, the Commission foresees a 4 per cent increase in electricity demand, in the face of falling real electricity prices.

The outlook for natural gas demand is uncertain, the Commission says, after an 8.5 per cent increase in 1984. This trend is thought unlikely to continue.

Oil demand—which grew by 4.3 per cent in 1984, in part because of the effects of the

ESTIMATED GROSS INLAND FUEL CONSUMPTION			
	1983	1984	1985
Solid fuels	204.6	195.2	205.3
Oil	411.2	428.7	426.5
Natural gas	145.1	179.3	174.8
Nuclear	78.5	97.0	117.4
Hydro	12.5	12.5	12.7
Total	875.7	914.1	946.4

(Figures in million tonnes of oil equivalent)

UK coal strike—could decline in 1985, assuming the UK coal strike ends shortly. But the Commission thinks the underlying trend is far an annual 2 per cent increase in demand. The main assumptions behind the forecasts are those of the Commission's 1985 economic forecasts. These suggest a 2.3 per cent rate of GDP growth in 1985 and 2.5 per cent growth in industrial production. Dollar crude oil prices are assumed to be stable during 1985 and 2.5 per cent lower in real Ecu terms.

* Energy in Europe. Director General for Energy, European Commission.

Gandhi in talks with Sri Lanka

BY JOHN ELLIOTT IN NEW DELHI

THE possibility of a closer and more co-operative relationship developing between India and Sri Lanka emerged at the weekend when Mr Rajiv Gandhi, Indian Prime Minister, met Mr Lalith Athulthumudali, National Security Minister of Sri Lanka, in New Delhi.

Sri Lanka needs India's help to solve its Tamil ethnic problems which have led to renewed violence and deaths in recent weeks, threatening the country's stability.

It hopes India will try to stop the flow of terrorists from FINANCIAL TIMES, USPS No. 180640, published daily except Sundays and U.S. subscription price \$420.00 per annum. Second class postage paid at New York NY and at additional mailing offices. POSTMASTER: send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

southern India and will also back future peace talks without angering the island's majority Sinhalese community by being outspokenly pro-Tamil.

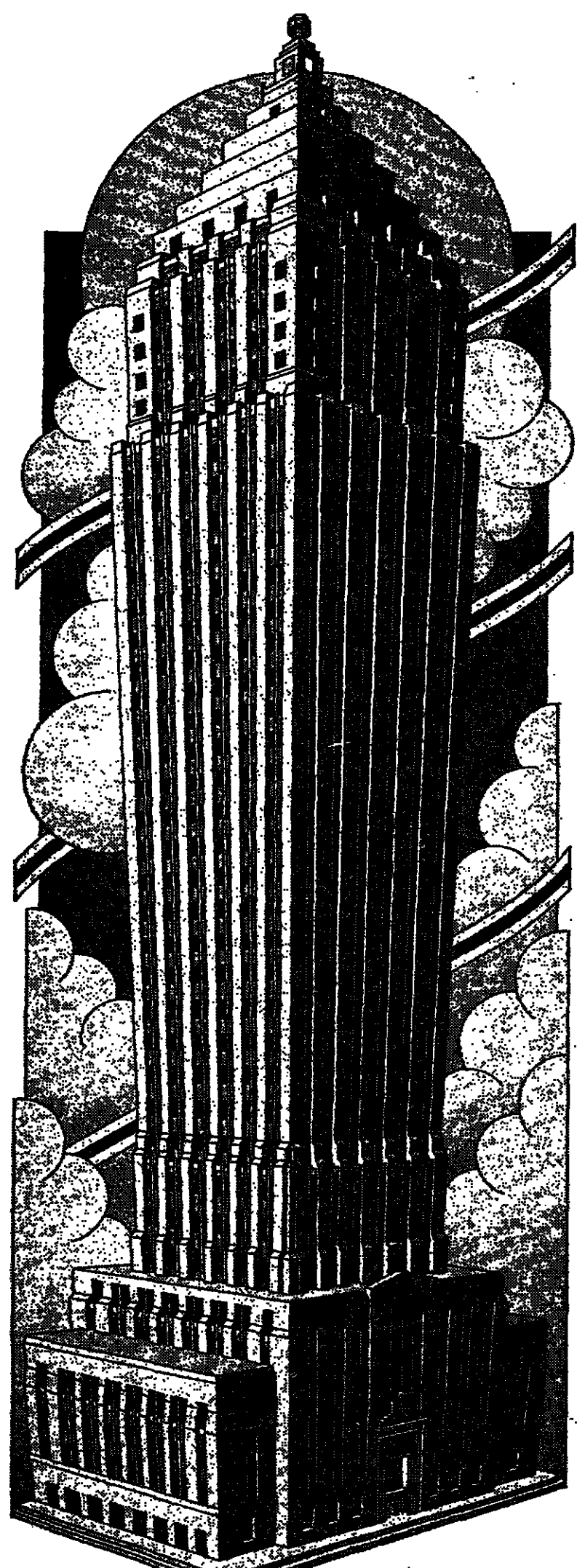
The Sri Lankan Government feels India's attitude may have changed since the death of Mr Indira Gandhi, former Indian Prime Minister, who sometimes appeared to dominate and often angered surrounding countries. Her son appears to have tried to avoid creating a similar impression in talks yesterday.

"Mr Gandhi is a man of my own age group and talking to him was very easy," Mr Athulthumudali said. "The talks had been 'very useful and important' and the two countries had agreed 'to maintain close contact at an appropriately high level'."

The relationship came when India decided yesterday not to impound a Zaire Airways cargo plane, carrying ammunition for Sri Lanka, which had landed in south India short of fuel on Saturday.

"At a different time that would have been looked at differently. I hope and I trust this is an example of how relationships are going to be managed," said Mr Athulthumudali.

Sri Lanka is buying between 10 and 20 fast patrol boats from Cougar Holdings of the UK to catch terrorists crossing the narrow straits between its beaches and southern India. The Government's aim appears to be to restart negotiations on a settlement of the Tamil problem while taking a tough line.



THIS MAY WELL BE THE MOST ELEGANT CORPORATE ADDRESS IN PITTSBURGH. AND ITS FOR SALE.

ON FIRST SIGHT, IT'S THE GRACEFUL ART DECO LINES SOARING IN PALE GRAY LINES THAT WILL IMPRESS YOU. BUT BENEATH ALL THAT CLASSIC FINERY IS A THOROUGHLY MODERN, 44-STORY SKYSCRAPER.

THERE ARE HAND-CUT ITALIAN MARBLE WALLS INSIDE; DOUBLE-PANED, TRIPLE WEATHER-STRIPPED WINDOWS OUTSIDE.

ORIGINAL BRONZE ELEVATOR CARS FROM THE '30S TRAVEL AT HIGH SPEED. OFFICES RECALL AN EARLIER ERA WITH DETAILS LIKE ORNATE MOLDINGS AND WAINSCOTING. BUT THE CLIMATE IS CONTROLLED BY A COMPUTERIZED ENERGY MANAGEMENT SYSTEM.

WHAT'S MORE, EVERY EFFICIENT CLASS A INCH OF ITS 409,320 NET SQUARE FEET HAS BEEN LAVISHED WITH CARE AND ATTENTION, AND IT SHOWS.

TO LEARN MORE ABOUT THE GULF BUILDING, CONTACT: GULF OIL CORPORATION - RICHARD A. FLINN, DIRECTOR OF DIVESTMENTS 439 SEVENTH AVENUE, PITTSBURGH, PA 15219 - (412) 263-5073

THE GULF BUILDING: A LANDMARK LOCATION

Opening April 20th in Kuala Lumpur the new Shangri-La Hotel

Following in the footsteps of its famed sister hotel in Singapore the new Shangri-La Hotel in Kuala Lumpur brings a world-famous brand of luxury and service to the Malaysian capital.

When it opens on April 20th 1985 you'll be able to enjoy luxurious accommodation, some of the finest restaurants in Kuala Lumpur plus total business and recreation facilities that include squash and tennis courts.

Isn't it nice to know that when you next visit Kuala Lumpur you can now stay at the Shangri-La. Where else?

Shangri-La hotel
KUALA LUMPUR
A SHANGRI-LA INTERNATIONAL HOTEL

Shangri-La International: London (01) 581 4217 • Hong Kong (5) 242 367 • Kuala Lumpur (03) 486 536
• USA & Canada (800) 457 5050 • Singapore 338 2250 • Australia Std free (008) 222 448 • Tokyo (03) 667 7744
Shangri-La Singapore, Shangri-La Kuala Lumpur (Opening 1985), Shangri-La Beijing (Opening 1985), Shangri-La Bangkok (Opening 1986).

WORLD TRADE NEWS

John Griffiths examines the strategy of a Japanese car giant in Europe and the U.S.

Why expansion holds few fears for Honda

SETTING UP manufacturing facilities outside Japan holds fewer fears for Honda, the country's third largest car-maker, than for its principal rivals.

The reasons lie in the approach Honda adopted more than two decades ago, during its meteoric rise to become the world's largest motorcycle manufacturer. For many years, it has had motorcycle production or assembly plants scattered around the world.

In Europe, for example, its 70,000-a-year moped manufacturing plant has been operating in Belgium since 1963; another in Italy since 1976. It also has long had plants in the U.S. Its intentions in the UK mark a similar expansionist course for cars.

Honda's success in the car field has already been spectacular. In the past four years, its sales in the UK have increased from 814,000 to just over 1.2m. In 1975, its total car output was just over 300,000.

But its extreme dependence on sales outside Japan—accounting for 64 per cent of its

HONDA'S SALES IN EUROPE (1983)		
	Units	Market share (%)
W. Germany	30,746	1.27
UK	18,796	1.84
Netherlands	10,815	2.34
Belgium	8,999	2.45
France	8,227	0.40
Switzerland	7,028	2.54
Austria	4,149	1.41
Finland	4,085	1.39
Norway	3,277	2.97
Sweden	2,986	1.37
Denmark	1,162	1.00
Spain	872	0.16
Portugal	563	0.59
Italy	296	0.02
Ireland	2	0.00
Total	101,975	0.98

Source: Automotive Industry Data

revenue last year—has made it the most sensitive of all Japan's producers to import restrictions and protectionist sentiment.

The desire not to "rock the boat" too much in the U.S. where the domestic industry plunged into crisis in 1980 and restrictions on direct Japanese imports loomed into view,

prompted it into becoming the first of the Japanese car makers to start manufacturing there.

Honda's "Accords" have been rolling out of a plant at Marysville, Ohio, since 1982 and it is in the process of doubling capacity to 300,000 a year in 1988.

The combined investment is nearly \$500m (\$454m). In addition, a 150,000-a-year engine plant there is planned for 1988 and a plant in Canada should start producing 40,000 cars a year from 1987.

Honda's strategy is to become the largest Japanese car producer in the U.S. by 1990—despite the fact that its two main and much larger rivals, Toyota and Nissan, have followed it into the U.S.

It can argue that having made the commitment to compete with U.S. manufacturers on "level terms," in theory wiping out the \$1,000-\$1,500 cost advantage the U.S. industry claims the Japanese makers possess on direct imports, the North Americans can hardly complain if they do not match up now.

Similar circumstances apply to the European market. Like the U.S., which has been restricting direct Japanese imports to 1.5m a year— they have a 22 per cent market share—the main European markets are hedged round with restrictions.

The UK has a "gentlemen's agreement" under which the Japanese have 11 per cent of the market. France imposes a ceiling of 3 per cent.

The Benelux countries got together in 1981 with the aim of restricting the Japanese to 10 per cent. In the event, no formal agreement was reached, but imports are monitored very closely.

Italy, under a unilateral restriction which predates the Treaty of Rome, allows in just 2,000 a year.

West Germany, Honda's largest market, has an informal understanding with the Japanese that they will not exceed 10 per cent.

Where restrictions do not exist, such as Finland, the Japanese market share has risen as high as 40 per cent.

If Honda wants seriously to build up its sales in Europe, which ranks in importance with the U.S. at over 10m units a year, it too must launch into manufacturing—or at the minimum assemble cars with a "local" European content of at least 60 per cent.

To do so would give it unrestricted access to the EEC market. Under EEC rules, a car is defined as being "European" if the location of assembly is within the EEC.

Italy has already fought, and lost, one precedent-setting battle in this area when it sought to exclude from its market the Triumph Acclaim, which BL assembled under licence from Honda.

In addition, however, Honda would have to satisfy the UK Department of Trade and Industry that its cars have significant local content if the plan to build cars at Swindon is to succeed.

Since it plans to install an engine manufacturing plant first, it appears to provide ample evidence that this is Honda's intent.

U.S., Japan set to implement tariff pact

By Louise Kehoe in San Francisco

The U.S. and Japan will implement an agreement effectively to eliminate import tariffs on semiconductor products on March 1.

The agreement is scheduled to be formalised today with an exchange of letters between U.S. Trade Representative, Mr William Brock, and the Japanese Minister of Foreign Affairs Mr Shintaro Abe, in Tokyo.

The formal agreement comes 15 months after the two countries' trade negotiators reached an accord. The agreement will reduce to zero import duties payable on semiconductor devices from the current level of 4.2 per cent.

Such a move has long been sought by the U.S. semiconductor industry as a step toward removing barriers to free trade between the two largest producing countries.

U.S. industry executives welcomed the tariff elimination as the "first step in moving closer to a level playing field." The U.S. industry wanted free trade, said Mr Garry Arnold, executive vice-president of National Semiconductor.

He acknowledged, however, that despite Government and industry efforts to persuade the Japanese to open their markets to U.S. suppliers, Japan remained very difficult to penetrate.

While the elimination of import tariffs is designed to stimulate trade, its impact will be largely symbolic, according to U.S. semiconductor industry representatives.

In Tokyo, Japan also proposed to the U.S. that the agreement mutually to abolish tariffs on semiconductor might be duplicated on other micro-electronic sectors.

UK groups hope for computer orders from Soviet Union

BY JASON CRISP IN LONDON AND LOUISE KEHOE IN SAN FRANCISCO

SEVERAL UK companies have expressed interest in selling personal computers to the Soviet Union, which is believed to be interested in placing a large order for use in schools.

Moscow trade representatives have approached IBM and Apple, the two largest U.S. makers of personal computers following the recent relaxation of U.S. export regulations restricting such sales to the Eastern bloc.

Quest Automation, which has strong links with the Eastern bloc and is a distributor of Applied Computer Technique's Apricot range in the UK, has had discussions about selling it in the Soviet Union, and Acorn, Britain's troubled home computer group, has already won a small order from the Soviet Union.

ICL, Britain's leading mainframe computer company, has had tentative discussions with the Russians about selling its personal computer and possibly building a manufacturing plant there. ICL is thought to have been just one of many Western computer groups approached by the Soviets.

A spokesman for IBM said at the weekend that company officials had been approached by Soviet trade officials through "normal channels." No orders had yet been received, and a spokesman said that reports of a Soviet plan to order up to 10,000 personal computers might be misleading.

Apple Computer executives are very interested in the potential market in the Soviet Union. Mr Albert Eisenstat, Apple's vice-president, said: "It is a great opportunity for us, in a marketplace that has gone begging up to now because of the rules that were in place."

Apple, which dominates the U.S. education market for personal com-

puters, had been approached by Soviet representatives, "mainly in Europe," said a spokeswoman.

Until January 1, the export of U.S. personal computers to Eastern bloc countries was forbidden. A steady stream of U.S. computer products is, however, reported to have been smuggled to the Soviet Union. With regulations relaxed by the U.S. Commerce Department, computer manufacturers are cautiously looking forward to large orders.

Although Apple Computers and IBM were the only two U.S. personal computer makers that could confirm Soviet interest in their products, other companies said that they had no way of knowing whether their dealers or representatives had sold computers to the Soviets or were in contact with the country's trade representatives.

U.S. manufacturers are legally responsible for complying with export regulations on their products, but none of the personal computer makers contacted had instructed its dealers or representatives about the recent changes in U.S. export regulations nor warned them against unauthorised exports.

Computerland, the largest U.S. computer retailer, "is willing to offer, and make available, computer products and related services to anyone in the world, in so far as it is able to obtain the approval of the U.S. Departments of State, Commerce and Defense," said Mr William H. Millard, president. Mr Millard said, Computerland had not been approached by the Russians, but he acknowledged that the company "has no idea" what may have happened in its 200 franchised stores in 24 countries.

British clothes makers attack cuts in funds

BY ANTHONY MORETON, TEXTILES CORRESPONDENT, IN LONDON

A STRONG attack on government plans to reduce the money available to the British Overseas Trade Board has been made by Mr Norman Sussman, chairman of the British Clothing Industry Association.

He has told Mr Norman Tebbit, the UK Secretary for Trade and Industry, that "money allocated to the board is not public spending, it is public investment."

To meet a shortfall in its budget, the board is proposing to charge a fee for certain services. It is also proposing to phase out aid to companies after their second overseas visit.

The board has told companies that it does not make sense to provide a continuing subsidy to export promotion. Although basic information and advice will continue to be provided, companies will be expected to pay for specific services. That will ensure value for money from the reduced budget, the board has suggested.

The Government is seeking to reduce the board's budget as part of its general attempt to lower public spending.

Present indications are that the board's current budget of £27.5m

(£31m) will go up fractionally to £27.7m next year and then fall to successive years to £27.1m by 1987-88.

That is equivalent to a cut of about 15 per cent in real terms, assuming inflation continues at around 5 per cent a year.

Even those figures are less than the board and the clothing industry had been led to expect at the time of 1984 public expenditure policy document.

The forecast for 1985-86 was then expected to be £1m higher than the present amount and that for 1986-87 to be £2.3m higher at £29.8m.

Mr Sussman has told the Government that the proposed cuts would actually penalise those companies that have been most successful in exporting.

The changes would have a particularly serious effect on the clothing industry because of the influence of fashion changes, which dictated that manufacturers go abroad at least every year, and sometimes twice a year to cater for spring and autumn seasons.

"It appears illogical to reduce expenditure on the board when all industry is constantly being exhorted to export more," he said.

French win Brazil Air Force order

By Andrew Whitley in Rio de Janeiro

THE BRAZILIAN Air Force has awarded a contract worth about \$100m (\$91m) to

Aérospatiale, the French state-owned aircraft and aerospace company, for the purchase of 15 Super Puma helicopters, apparently ending the hard-fought battle with Sikorsky of the U.S.

The helicopters are being bought in the face of thinly disguised discontent among Brazilian Air Force officers over the choice and over the timing of the order in the last weeks of the outgoing Figueiredo Government.

Contracts were signed on January 30, but news of the controversial sale has only just been disclosed.

At the end of last week, representatives of Sikorsky complained about the way in which the negotiations—handled directly between the Planning Ministry and a consortium of French banks—had been conducted.

"We only want one thing: The right to compete on equal terms," Sr Roberto de Souza Dantas, general manager of Powerpack, Sikorsky's local agent, said.

France is known to have offered Brazil a highly attractive parallel credit, estimated at up to \$200m depending on the size of the purchases made, to be put at the disposal of the Air Force and Navy.

Negotiations to sell another package of helicopters to the navy, are also likely to be completed shortly. This would involve ten Super Pumas and 15 smaller Esquillo helicopters.

Ann Charters adds from Sao Paulo: Volkswagen de Brazil has won a \$20m order for 1,000 trucks from China, the first time the Brazilian motor industry has gained a foothold in this potentially large market.

Volkswagen estimates that the Chinese market could absorb up to 15,000 trucks annually over the next two years. Negotiations are also under way for the sale of passenger cars.

This contract, together with others already concluded with Iraq and Nigeria, raises Volkswagen's exports of motor vehicles to a projected \$500m year.

Sofia talks likely to boost trade week

Talks today in Sofia by Sir Geoffrey Howe, the British Foreign Secretary, and President Todor Zhivkov of Bulgaria are likely to give a political boost to the British "trade week" which also opens in the Bulgarian capital today, David Buchanan writes.

Some 30 U.K. companies are taking part in the trade promotion drive, jointly organised by the London and Bulgarian chambers of commerce.

Asean meeting ends Economic ministers of the six Asean countries ended their annual meeting in Kuala Lumpur, with agreement on several measures to promote trade and co-operation, Wong Sulong reports.

The ministers approved a 25 per cent across-the-board tariff cut for 18,000 items under the Asean preferential tariff scheme. The previous tariff cut ranged from 20 to 25 per cent.

DIAMOND CAPITAL LIMITED
Registered Office:
80 Broad Street, Monrovia (Liberia)
NOTICE TO SHAREHOLDERS
With reference to the notice they published on January 15, 1985 in this paper, the Board of Directors confirm and that they maintain the extraordinary general meeting they called for February 14, 1985 at 11 am at the Grand Hotel, Jersey, Channel Islands.

SHIPPING REPORT
Markets stay depressed

BY CARLA RAPOPORT

WORLD shipping markets remained depressed last week, despite a small flurry of activity of grain charters from the U.S. to Alexandria.

Freight rates in the dry cargo market have weakened to the point that many owners are barely able to cover their operating costs. Time charter rates for even the most fuel-efficient ships have tumbled to around \$4,500 a day for round-trip voyage from around \$6,500 a day just two months ago.

It is difficult to foresee any immediate event that is going to

move this market out of its present slough of despond. Mr Tim Brown of Denholm Costes, the London shipbrokers, said.

The week closed with freight rates largely unchanged in the large-sized dry cargo vessels, with North Pacific to Japan grain trade at \$8.15 per ton per day, and U.S. Gulf to Europe at just over \$9 per day. The Baltic Freight Index closed at 968, down from 971.5 last week.

Tanker markets showed more life with the National Iranian Tanker Company active behind the scenes in the VLCC sector.



If they use the Card— you can use the money.

The American Express Corporate Card System.

£13 billion—that's what British business spent on travel and entertainment last year.

And at any given moment £780 million is out in the form of cash advances. Tied up working capital that's hard to control. It's dead money. Money you could allocate far more profitably.

The American Express Corporate Card system eliminates floats and provides you with the information you need to tighten your grip on expenses.

The key to increased control

The American Express approach to the management of business expenses couldn't be more simple. You provide the American Express Corporate Card to all your employees who incur expenses regularly. It gives them all the benefits of the Personal Card with one fundamental bonus for you. You get the tightest possible control over their expenses.

They use the Card to take care of airline, hotel, car hire, petrol, rail, restaurant and other expense needs. The Card is valid around the world. As they sign for their expenses, you get uniform, detailed receipts of all the charges. There is an unbroken "audit trail."

No worries about employee misuse

The Corporate Card has another advantage which distinguishes it from the Personal Card. Accept the American Express Waiver of Liability and your company is protected from employee misuse of the Card.

Check before you pay

The system provides you with a Monthly Statement of Account together with Management Information Reports. They give you at-a-glance coverage of the whole account and how each, and every, Card has been used each month. You have full control because every charge can be checked before it is paid.

Cost efficient travel

The Corporate Card system is only one of the many financial management tools available to you from American Express Travel Management Services. We can help you formulate travel policies that will eliminate the hidden costs of ad-hoc buying. And with a network of over 1,000 American Express Travel Offices around the world, nobody is better placed to get you the best deals on fares, hotels and the day-to-day necessities of travel.

Action it now

Find out how the American Express Corporate Card system can be tailored to meet your company's needs.

Send this coupon to Roy Stephenson, Vice President Travel Management Services, American Express, 2-3 Cunliffe Street, London EC4A 3LX.

Please send me full information on the Corporate Card system together with a FREE copy of an eye-opening independent survey on Travel and Entertainment Expenses in British Business.

Name _____
Position _____
Company _____
Address _____

Travel Management Services

American Express Europe Ltd, incorporated with limited liability in the State of Delaware, U.S.A.

World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)

	Dec '84	Nov '84	Oct '84	Dec '83	% change over previous year
U.S.*	166.2	165.2	164.5	156.2	+4.4
W. Germany	101.3	103.2	104.3	99.7	+1.6
Japan	121.0	120.6	116.8	109.0	+11.0
UK	103.8	103.2	101.9	103.3	-0.3
France	101.8	102.8	100.3	100.2	+1.4
Italy	94.9	96.5	99.1	92.5	+1.5
Netherlands	102.5	100.6	103.7	96.1	+6.7

* 1987 = 100.

Source (except U.S. and Japan): Eurostat

saudia
SAUDI ARABIAN AIRLINES

SURPLUS SALE
saudia

HAS FOR IMMEDIATE
SALE AND DELIVERY SURPLUS
AIRCRAFT MATERIALS.

For details, contact:

SAUDI ARABIAN AIRLINES
MATERIALS MANAGEMENT DIVISION
PARTS & EQUIPMENT SALES
P.O. BOX: 167, C.C. 897, JEDDAH 21231
SAUDI ARABIA.
TELEX: 400150 SITA: JEDPESV

UK NEWS

Cambridge area created '4,100 high-tech jobs'

BY PETER MARSH

BRITAIN'S high-technology boom area around Cambridge has generated 4,100 new jobs in five years in mainly small, science-based companies, according to a report on the region published today.

Ninety per cent of these new jobs were created in enterprises less than 10 years old, says the study, by Segal Quince and Partners, a Cambridge company of planning consultants.

Over the past decade, the Cambridge area has produced new companies in disciplines such as computers, electronics, instruments and biotechnology at an average rate of three every two months.

In recent years, the trend has accelerated - 32 new high-technology companies were formed in 1983, with the figure for 1984 slightly lower.

The study is a detailed investigation of 261 technology-based enterprises in Cambridge and its immediate surroundings. The report's authors believe this represents 85 per cent of all such companies in the area.

Many of the companies have connections either with Cambridge University or were started by people leaving high-technology enterprises already established in the region.

The 261 organisations, of which 90 per cent were formed in the past six years, employ 15,700 people out of a total workforce in the Cambridge area of about 100,000. Total annual turnover of the companies came to £280m in 1984.

The report shows that the 128 companies established since 1979 produced 2,030 new jobs, roughly

one sixth of the total. Enterprises started over the past decade account for just over a quarter of all high-technology jobs.

The report will be seized upon as evidence of the power of new technologies and "spin offs" from academic institutions to create jobs. Segal Quince says that the science and technology departments of Cambridge University have played a key role in aiding growth of the new companies.

The report traces the distinctive genealogy of the Cambridge high-technology companies - the best known of which include Sinclair Research, Acorn Computer, Cambridge Consultants and CIS (which sells computers software).

Many of the enterprises formed since the mid-1970s are related through a family-tree structure

Management institute advises against job-sharing schemes

BY JASON CRISP

ONE in five British workers is part-time, which is a higher proportion than almost any other country, according to a survey published today by the British Institute of Management.

In spite of the very high level of part-time working, the BIM strongly advises against job-sharing schemes. It says these are uneconomic for the employer and do not provide a sufficient wage for the employee to live on.

The number of part-time workers in the UK has doubled in the last 20 years to 4.5m, according to the study. Two out of three part-timers are women, and over 30 per cent of them have retired from full-time work.

The BIM expects the number of part-time workers to grow, and wants the Government to introduce more flexible policies for tax and benefits.

The institute believes that part-time working should be a standard part of company employment policy. It notes: "Advantages to the employer of part-time workers are flexibility and low costs while giving employees an opportunity to supplement household incomes and maintain social contacts which dovetail with family commitments."

Other advantages, according to the report, include the ability to cover peak demands and holidays, minimising disruption caused by split shifts and unsocial hours,

source of recruitment for full-time positions, introducing school leavers to working life and establishing a pool of trained employees for future promotion.

Although the institute favours the flexibility provided by part-time workers, it strongly opposes job-sharing.

"Job-splitting adds to the employer's costs of recruitment, payroll administration and training without any corresponding benefit."

Managing New Patterns of Work, published by the BIM, costs £6.50 inc p&p for non-members and £5 for members. Copies from Management House, Cottingham Road, Corby, Northants, UK.

Sharp rise in company failures

COMPANY failures rose sharply in January, and a moving average of a year's monthly figures edged up to equal the previous record, according to Trade Indemnity, the credit insurance company.

Failures notified by its policyholders rose 13.4 per cent from January 1984 to 313. The sharpest increase was in textiles and clothing companies, 38 of which failed against 21 a year before.

The building and construction sector, food and agriculture, and retail and wholesale distribution also saw big increases, although Trade Indemnity cautioned that monthly figures can be volatile for individual trades.

More reliable evidence, it said, was provided by a newly-introduced moving average of the previous 12 months' totals, which rose to 330 in January. This equalled the record set in June 1983, after which it dipped to a low of 315 in April 1984. Over the whole of 1984, the monthly average was 337.

Over the latest 12 months, failures among building and construction companies have increased. By region, failures have been rising in East Anglia, the North of England, the South West and the West Midlands.

□ **SERVICE** charges paid by office tenants rose on average by 25 per cent more than the prevailing inflation rate between 1979 and 1983, according to a survey carried out by Jones Lang Wootton, the chartered surveyors and estate agents. Biggest cost components were energy, wages and cleaning, and highest cost increases involved repairs and maintenance, security and wages, which all rose by 90 per cent.

□ **SIR Nicholas Henderson**, former British ambassador to Paris and Washington, has been appointed chairman of the Channel Tunnel Group. Sir Nicholas, 65, is a director of Tarmac, one of the consortium members, which also includes Balfour Beatty, Costain UK, Taylor Woodrow and George Wimpey. The group proposes a two-way rail link, with cars transported by train.

□ **THE LONDON** Stock Exchange is investigating dealings in Acorn Computers before its shares were suspended by the company last week. Shortly after the suspension, Acorn announced it had sacked its financial advisers, Lazards, and that its stockbrokers, Cazenove, had resigned.

□ **LIVINGSTON** New Town Development Corporation in Scotland has decided to refuse planning permission for the Union Carbide chemicals company of the U.S. to set up a 50m gas mixing plant, following angry reaction from local residents.

□ **SMALL** Systems Engineering, a north London company, has won type approval for a telephone exchange for small offices. The exchange is being made under subcontract by Thorn-Ericsson and is one of the first newly-developed UK exchanges to get approval.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Current International Men's and Boys' Wear Exhibition (021-705 6707) (until February 13)	Olympia	February 26-28	Fleet News Motor Show (0733 63100)
February 12-14	Brighton International Catering Exhibition - CATERBRIGHT (01-222 9341)	February 26-28	Wembley Conference Centre
February 17-19	Met Exhibition Hall	March 5-6	International Powder and Bulk Solids Exhibition - (POWTECH) (01-572 2121)
February 26-March 1	Wembley Conference Centre	March 5-6	NEC, Birmingham
February 26-March 1	Wembley Conference Centre	March 5-6	Daily Mail Ideal Home Exhibition (01-222 9341)
February 26-March 1	Wembley Conference Centre	March 5-6	Earls Court
February 26-March 1	Wembley Conference Centre	March 5-6	Digital Equipment Hardware and Software Exhibition - DEPEX EUROPE (01-882 9256)
February 26-March 1	Wembley Conference Centre	March 5-6	Olympia

OVERSEAS TRADE FAIRS

Current International Motor Show (Pamperley Park) - PERSONAL AUTO (020 44 09 44) (until February 17)	Amsterdam	March 2-7	International Spring Fair (01-496 1951)
February 17-19	Amsterdam	March 2-7	Utrecht
February 17-19	Amsterdam	March 2-7	Tor, Gift & Stationery Spring Show (01-539 5901)
February 17-19	Amsterdam	March 2-7	Taipei
February 20-24	Amsterdam	March 7-17	International Motor Show
February 20-24	Amsterdam	March 7-17	Geneva
February 20-24	Amsterdam	March 12-14	Semicon Europa Electronics Show (01-353 9807)
February 20-24	Amsterdam	March 12-14	Zurich
February 20-24	Amsterdam	March 12-14	International Printing and Packaging Machinery and Materials Exhibition - PRINTING 85
February 20-24	Amsterdam	March 12-14	PACKAGING INDONESIA (01-486 1951)
February 20-24	Amsterdam	March 12-14	Jakarta
February 20-24	Amsterdam	March 22-27	International Travel Exhibition (021-705 6707)
February 20-24	Amsterdam	March 22-27	Budapest

BUSINESS CONFERENCES

February 13	Brazilian Chamber of Commerce: New opportunities for industry, trade and natural resources (01-496 1951)	February 26	Longman Seminars: Will drafting (01-242 2548)
February 13	Hilton Hotel, W1	February 26	Barbican Centre
February 13	The Henley Centre for Forecasting: Foreign exchange rates - FX Analysis, forecasts and world business prospects (01-353 9861)	February 26	London Chamber of Commerce and Industry: Belgium - its sales potential for the EEC and its investment incentives (01-245 4444)
February 13	Camden Hotel, W1	February 26	Canoea Street, EC4
February 14-15	Risk Research Group: The future of Lloyd's (01-236 2175)	February 26	James Morrell Associates: Business forecasts - tax reform and unemployment (01-236 6850)
February 14-15	Great Eastern Hotel, EC2	February 26	Bowdler Conference Centre
February 15-19	Open Computer Security: The International Data Security Conference 1985 (0273 672191)	March 1	Longman Seminars: The protection racket - business tenancies (01-242 2548)
February 15-19	Dorchester Hotel, W1	March 1	Cavendish Conference Centre, W1
February 20	The Henley Centre for Forecasting: Consumer - markets - changing the rules of the game (01-353 9861)	March 5	The Industrial Society: Use your share options (01-539 4300)
February 20-21	Camden Hotel, W1	March 5	3 Carlton Square Terrace, SW1
February 20-21	FT Conference: The Third Automated Manufacturing Conference (01-621 1385)	March 8	Longman Seminars: Oil and gas law - the joint operating agreement (01-242 2548)
February 20-21	Intercontinental Hotel, W1	March 8	Cavendish Conference Centre, W1
February 21	WPR Text Communications 1985 (01-242 4141)	March 11-12	EuroMoney International Financial Law Conference (01-236 3338)
February 21	London	March 11-12	Intercontinental Hotel, W1
February 22	Oyez IBC: Third and fourth generation PABX's - preparing for the next five years (01-236 4080)	March 17-19	Metal Bulletin's Fourth International Iron Ore Symposium (01-633 0525)
February 22	Hilton Hotel, W1	March 17-19	Sheraton Hotel, Rome
February 23-24	Institute of Retailing: How to start your own retailing business (Exmouth 266288)	March 20-22	Sestrade Conferences: Money and Shares in the City 85 (01-623 71500)
February 23-24	Exeter Arms Hotel, Exeter	March 20-22	Urban Centre



FROM THE GLENS OF STRATHPEY

Discover the secrets of Cardhu.

Cardhu stands highest of the many distilleries in the glens of Strathpey, where icy mountain streams spring from the hillsides. It is this water that helps give Cardhu its special character and smoothness - famous throughout the Highlands. Owned by John Walker & Sons Ltd, Cardhu has for many years been the principal malt in the world's most famous blended Scotch whiskeys, Johnnie Walker RED LABEL and BLACK LABEL. Now it is more widely available as a single malt, matured for 12 years. So you can join a growing number of connoisseurs who are discovering the secrets of CARDHU.

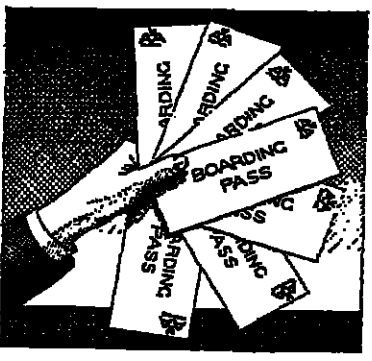
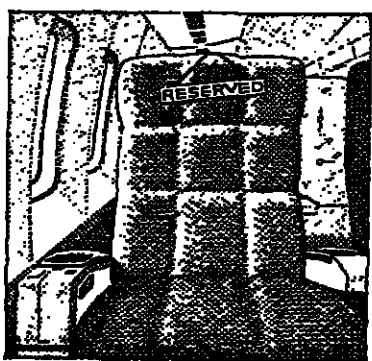
Cardhu 12 Year Old Highland Malt Whisky

Distilled by CARDHU Distillery, Knockando, Morayshire, since 1824.

In case you haven't heard the whisper, there's something special in the air: American Airlines.

They can reserve the seat of your choice on any flight to America's South West up to 11 months in advance and hold it until 30 minutes before flight departure.

They also give you all your boarding passes when you first check-in so you won't have to check-in again.



American Airlines
Something special in the air

Your Travel Agent probably heard the whisper of American Airlines on 01-623 0812

Financial Times Conferences

The FT Euromarkets in 1985 Conference

The most significant FT Euromarkets conference for many years is to be held in London on April 1 and 2, 1985, under the chairmanship of Mr Parker GIBERT and Mr Stanislas Yassukovich.

Washington's ad hoc agreement with Tokyo and the remarkable growth potential for the yen, the global equity market and change in London with particular reference to the increasing role in the City of some of the most major Euromarkets players, form the background to this year's conference at the InterContinental Hotel.

The speakers are of a level appropriate to the occasion. They are: Mr David Mulford, Assistant Secretary for International Affairs at the U.S. Department of the Treasury; Mr Sven Wallgren, president and chief executive officer of Esselte AB; Dr Benito Raul Losada, president of the Banco Central de Venezuela; Dr Michael von Clemm, chairman of Credit Suisse First Boston; Mr Robert Mnuchin, partner and management committee member responsible for equity trading at Goldman, Sachs; Mr Geoffrey Bell; Mr David Hale, chief economist and first vice-president of Kemper Financial Services; Mr Andrew Large, chief executive and deputy chairman, Swiss Bank Corporation International and Mr John Forsyth, director of international capital markets at Morgan Grenfell. In addition to HE Mr Moriyoaki Motono, who was Japanese Vice-Minister for Foreign Affairs and a Summit Sherpa before taking on his ambassadorship in Paris, the FT also hopes to have a paper by Vice-Minister Oba, who is trying to fit the conference into his diary.

For further details contact:-

The Financial Times
Conference Organisation
Minster House, Arthur Street
London EC4R 9AX
Telephone: 01-621 1355
Telex: LONDON 27347 FTCONF G

HOW MANY NATIONALISED INDUSTRIES CAN HONESTLY SAY THEY DON'T COST YOU THIS MUCH?



For one, the British Airports Authority.
We've been profitable every year since we were
founded in 1966.

We're building a new terminal at Heathrow, but
the taxpayer isn't coughing up. We are.

In fact, we're pretty hefty taxpayers ourselves.

Last year, for instance, our rates bill alone
came to £19 million.

Well, we do own some very valuable property.

Heathrow is the world's busiest international
airport, offering more direct flights to more cities
than any other airport on earth.

But its departures pale beside its arrivals.

Tourists arriving at our airports in 1984 boosted
Britain's balance of payments by £3,000 million.

Never mind nationalised
industries, how many in the private
sector have done as well?

**British
Airports**

THE WORLD'S MOST SUCCESSFUL INTERNATIONAL AIRPORT SYSTEM

HEATHROW-GATWICK-STANSTED-GLASGOW-EDINBURGH-PRESTWICK-ABERDEEN

...to have been made at a minimum tender price. Each tender must be for one amount and at one time.

TECHNOLOGY

EDITED BY ALAN CANE

EEV INVESTS £5M IN PRODUCTION OF SPECIAL SILICON CHIPS FOR SECURITY CAMERAS

Charge of the light sensors

BY ELAINE WILLIAMS

TINY silicon chips, which convert light into electric pulses, are becoming the focus of attention for electronics manufacturers.

EEV in Chelmsford will be the first British company to mass produce charged coupled devices. It is investing £5m in these components which are a key element in the manufacture of small, low power consumption cameras.

Charged coupled devices (CCDs) have a growing role in industry and the market for these components is now worth several hundred million pounds. CCD cameras are used for security surveillance and as part of robot vision systems. Smaller arrays are built into facsimile machines to convert words and pictures into an electric signal for transmission over the telephone network.

Optical character recognition systems are also based on CCDs. For example, Saab Combitech in Sweden uses small arrays for reading information on the side of pallets as they move along a production line.

In essence, charged coupled devices (CCDs) are simply sensors which convert light into a coded electric signal. Each device is made up of arrays of tiny cells called elements. One of EEV's planned products has more than 250,000 elements in an area no more than a half-inch square.

When light is focused onto the array each cell develops an electric charge proportional to the light intensity. This can be coded to represent the original image and displayed on a computer or video screen.

As in a television system, the image is scanned many times a second to produce a changing picture. In the CCD, which will be made by EEV, there are thus two arrays, one to capture information during each scan

and a second to act as a temporary store for displaying the scene.

EEV will specialise in the production of solid state cameras for the surveillance, industrial and military fields, though there will be some applications in the medicine, astronomy, nuclear physics and space. This business alone will help increase sales from a projected £1m in 1985 to more than £12m in a five year period.

The move will take EEV, part of the GEC group, into the realm of semiconductor manufacture for the first time, said Mr Mike Mandl, the company's managing director. EEV's roots lie in the production of imaging tubes based on thermionic valves for television cameras.

However, electronic cameras are beginning to oust the vacuum tube because they allow lighter more compact cameras to be built which consume far less energy.

The company has teamed up with Reliance, a security company within the GEC group, to develop systems for the surveillance market. Because CCD cameras are small and light they can be better concealed around a building. Mr Mandl commented that they could be hidden in gargoyles in old offices, for example without destroying the aesthetics of the building.

In the military field, EEV has developed cameras which combine its image intensifier technology for night vision with the CCD. This allows the image picked up by the night vision cameras to be viewed on a television screen for the first time. Normally, a soldier has to look directly through the viewfinder which can be very tiring for long periods.

CCDs were invented in 1969 at Bell Laboratories though



The team that will manufacture and sell charged coupled devices. From left to right: Mr P. Raggles, divisional manager; Mr T. Sheppard, marketing director; Dr P. Bailey, CCD technical manager; Mr V. Kitchin, assistant manager and Dr M. Geary, assistant technical manager. Behind them is the production facility due to be completed later this year.

the first production devices are claimed by another U.S. company Fairchild, which is now part of Schlumberger, the international oil services group. Today several companies produce these devices including Thomson CSF in France, Sony and Hitachi in Japan.

Sony and Hitachi, unlike EEV, are interested in the use of CCD cameras to produce small lightweight colour video cameras for the consumer market. EEV has opted for a

more expensive type of CCD which precludes its use for that market.

According to EEV, a charged coupled device is one of the most complex silicon chips to make. There are 83 dedicated processed steps and each wafer needs nine separate masks to build up the intricate patterns of each array. Simpler chips would have typically only three or four mask stages.

For the past four years, EEV has worked closely with GEC's

Hirst Research Centre at Wembley where most of the development work for CCDs has been carried out. EEV engineers were seconded to the centre to build up production experience at the prototype facility there.

Full production of CCD will begin in November at the Chelmsford site with 30 new staff. Mr Mandl said that the first year's production would satisfy the requirements of the group with outside sales beginning within a year.

FOOD PRESERVATION

Neat way to pack meat for transport

BY PETER MARSH

THE New Zealand Government may turn to a novel gas-packing technique to ensure preservation of chunks of lamb that are shipped around the world.

The Government, which is responsible for lamb exports, has held discussions with PA Technology, a British company, about putting the meat in packs surrounded by an atmosphere of carbon dioxide, oxygen and nitrogen.

These gases are the predominant constituents of air, but they would be channelled into the packs in different mixtures from that found in the atmosphere. The composition would be such that the activity of bacteria naturally present in meat is slowed down, thus adding to the time that the lamb can be stored.

Gas-packing is one of several food-preservation techniques under study at the laboratories of PA Technology in Melbourn, near Cambridge. The company, part of the PA management services group, does technical consultancy work for industrial organisations.

In Britain, Marks and Spencer and Ross (which sells frozen fish) have pioneered developments in gas packing for meat and fish. The exact composition of the gas in the packs is normally kept under wraps to preserve commercial secrecy.

According to David Smith, a food technologist at PA Technology, a combination of different preservation techniques is often required to make modern foods acceptable to the average consumer.

The basic idea of preservation is to inhibit the activity of bacteria, either by killing them or reducing their effect (for example by starving the food-stuff of air).

Conventional techniques include canning (in which the

food is sterilised through prolonged cooking, freezing and vacuum-packing. Food companies may also turn to age-old measures such as adding chemicals like sodium nitrate to curb the action of bacteria or subjecting the material to wood-smoke.

Frequently, not one but several methods are used. Take kippers. To preserve these, manufacturers use "liquid smoke"—the condensed products of smoke in a solution that is brushed on to the fish.

The process gives a kipper that is lacking in the brown colour associated with traditional kippers, so the food maker has to add a dye. This, in turn, involves the addition of water which provides a breeding ground for bacteria and speeds up their action. To reduce this effect, the manufacturer has to starve the fish of air, putting the food in a vacuum pack.

A similar strategy applies with bacon. Food engineers inject brine into the material—salt preserves meat, as people have known for centuries. Besides increasing the volume of the bacon joint by 20 per cent, the water has an unwelcome effect in activating bacteria. To combat this, the manufacturer has to introduce other preservation aids such as additional nitrate.

Researchers at PA Technology are also examining how to preserve foods by beaming into them gamma radiation from a cobalt isotope. The technique has been used successfully in Canada for increasing the time chicken carcasses can be stored.

The PA engineers say the technique does not involve a health risk. But public concern over radiation makes it unlikely that the procedure will be acceptable in Britain for some time.

FREQUENCY ANALYSIS

Tuning in to radio signals

BY GEOFFREY CHARLISH

ANALYSIS OF the frequency content of signals over the remarkably wide range of 100 Hz to 325GHz, with a high level of computer assistance and display convenience, is offered in a new spectrum analyser from Hewlett Packard, the HP 70000.

Military and other organisations, needing to analyse radio signals, communications, satellite operators and radio/radar transmitter manufacturers, are likely users. A typical price, for a system covering 50 KHz to 22 GHz, the model 7102A, is \$34,500.

The system is modular so only those parts needed to suit the application and frequency range need be purchased. The equipment can be enhanced at a later date.

An indication of the way in which these instruments have changed over the years is that over 40 per cent of development costs of the HP 70000 have gone into computerised graphics

assistance to the user and into associated data communications.

For example, there is a column of seven "soft" buttons down each side of the display screen with functions that change automatically according to the needs of the job at hand. The softkeys give the operator access to the extensive set of built-in measurement, signal processing and trace manipulation functions. These functions simplify spectrum analysis and also reduce the time needed to make measurements.

The user can also define a personal set of softkey functions by downloading programs from another computer.

A spot cursor can be moved along the spectrum trace on the screen to allow amplitude and frequency measurements at any point—the numbers change automatically on an alphanumeric display at the side of the screen.

In addition a "windowing" function allows a number of aspects to be viewed simul-

taneously. For example, a full spectrum of frequency against amplitude can be shown in one wide window, while a magnified segment can be shown in another and a histogram of frequency content in a third. The windows also allow data to be shown from other instruments that can be connected, along with the HP 70000, on an IEEE-488 bus, which allows computers and instruments to be interconnected and to "talk" to each other. One of the display modes provides a matrix which shows which elements are active, and all can be controlled from the central HP 70000.

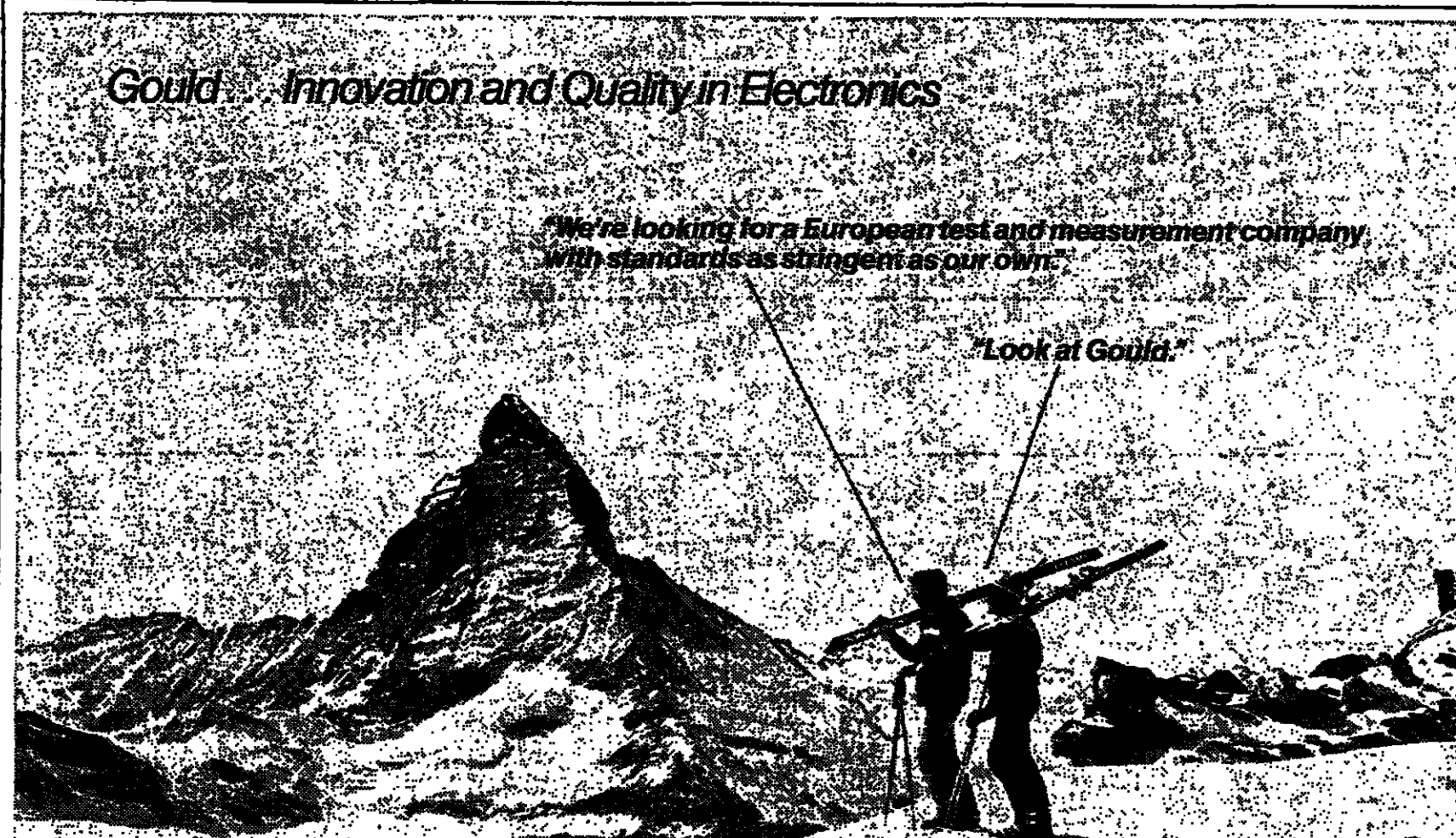
The level of automation is such that HP is able to offer a version with no display that can operate as an ATE (automatic test equipment) in production environments.

Self-diagnostics in the analyser minimise "down time" and following a "flagged" fault, the offending module can be replaced on site. More on 0734 696622.

Gould Innovation and Quality in Electronics

"We're looking for a European test and measurement company with standards as stringent as our own."

"Look at Gould."

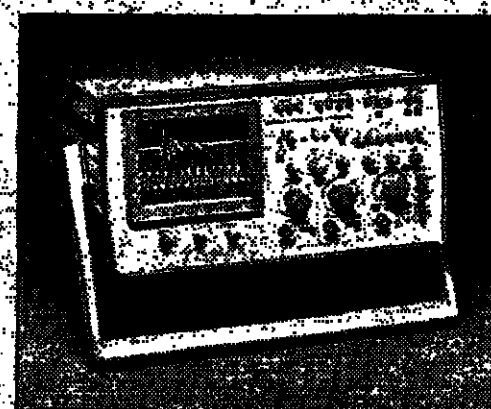


When it comes to ensuring optimum quality and performance across a complete range of electronics applications, no-one offers a better range of logic analysers, digital and analogue recorders and digital storage oscilloscopes than Gould. Like the 4030 pictured right—but this is just one of our activities in the electronics field.

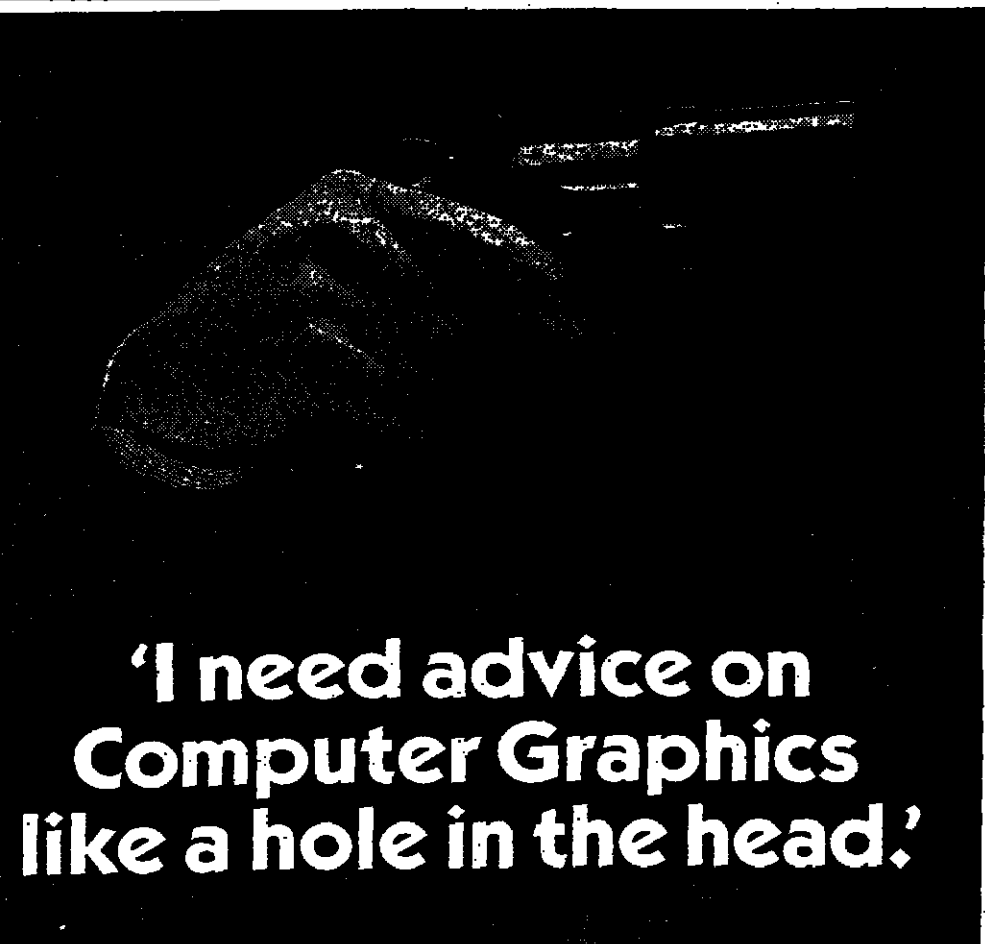
In Europe, as in the rest of the world, Gould is concentrating its inter-related technologies and products in

six rapidly expanding electronics markets: computers, factory automation, test and measurement, medical electronics, defence electronics, electronic components and materials including semiconductor materials—if it's important to Europe, then it's crucial to Gould.

Interested enough to find out more? Write to Gould, Department R4, Raynham Road, Bishop's Cleeve, Hertfordshire, CM23 5PF, England.



GOULD
Electronics



'I need advice on Computer Graphics like a hole in the head.'

So you think you know enough about computer graphics? Or maybe you think your business doesn't need this powerful management tool.

Think again. Over the next two years, business and industry throughout Europe will be spending more than one billion pounds on computer graphics technologies. A figure which shows how indispensable they are to British companies which need to remain competitive.

This means you. Now the UK has an event devoted to this rapidly expanding world. CGU85. Sponsored by the World Computer Graphics Association.

More than 100 speakers and 50 companies will demonstrate the benefits of computer graphics. Making key data, trends and statistics easier to identify and to understand. Improving the speed and quality of decisions. Both within your organisation and among customers or clients.

Your opportunity to get ahead of the competition.

Organized by Macmillan Limited 11 Manchester Square London W1M 5AB 01-486 1951 for conference details and complimentary show tickets

A three-day user show and conference, 19-21 February at London's Barbican Centre. With a special one-day programme for senior management on 21 February which concentrates on financing the investment and negotiating with system suppliers.

Among those taking part are Austin Rover, BP, ComputerVision, GEC, IBM, ISSCO and the Imperial Group.

CGU85 is not only for engineers and graphics design specialists. It's for all those managers and directors concerned with efficiency, ease of understanding investment and profit.

COMPUTER GRAPHICS
USER 85
'Ignore it
at your peril'

Computer Graphics User 85
19-21 February 1985
Barbican Exhibition Centre
London

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The Fiatallis marriage—and divorce

Alan Friedman reports on a transatlantic misalliance

THE ANNOUNCEMENT last month that Volvo of Sweden and Clark Equipment of the U.S. are to merge their construction equipment operations means that despite a string of unhappy transatlantic marriages yet another attempt is being made to create an international competitor that can stand up to the two giants in the field, Caterpillar of the U.S. and Komatsu of Japan.

If the record of joint ventures in this sector is anything to go by, Volvo-Clark will need a healthy dose of both corporate chemistry and good luck. The world market for most of the main types of construction equipment, ranging from backhoe loaders to crawler tractors, has fallen by nearly 50 per cent since 1979. This drop is represented by a fall in the number of units sold from 120,000 in 1979 to 68,000 last year.

Meanwhile, last year saw the collapse of IRI Holdings, the West German group which took over General Motors' Terex in 1980. Massey Ferguson of Canada acquired Hanomag of West Germany and eventually sold it to the now-failed IRI.

Case of the U.S. in 1977 bought 40 per cent of Pöclain, the French hydraulic excavator manufacturer, but Pöclain is finding the competition from Japan tough and has required a major capital injection.

Perhaps the joint venture in the construction equipment sector has been as ill-starred, however, as the 1974 marriage between Fiat of Italy and Allis-Chalmers of the U.S. After \$220.4m of losses since 1977, Fiatallis may finally be headed for break-even in 1984. But the company can no longer be considered a transatlantic link-up.

It is now, according to Fiat, 88.22 per cent owned by the U.S. Turin-based motor giant, a situation which arises out of misunderstandings, failure to work together effectively and finally a bitter legal action

brought by Allis-Chalmers which is shortly to be settled by independent arbitration in Switzerland.

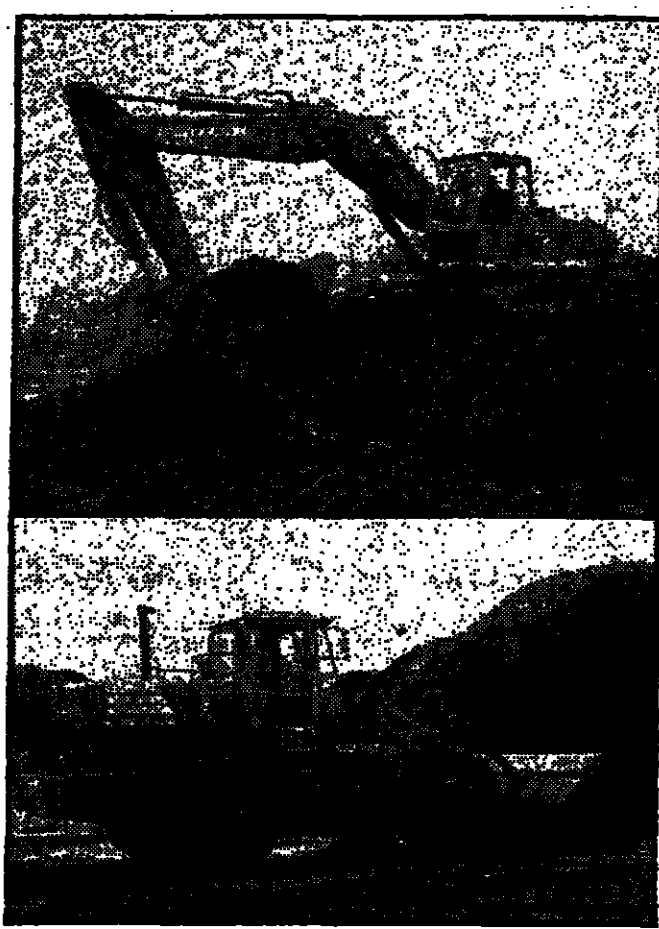
The story of Fiatallis is an unhappy case study of the clash of business cultures, managerial philosophies and objectives. It is true that the incredible crisis which hit the construction equipment sector in the late 1970s and early 1980s was an external factor, but as one of the early Fiatallis chief executives, Jacques Vandamme, points out: "We don't speak the same language."

The principal accusation levelled against Fiat by Allis-Chalmers is that the Italian group used the venture for its own ends. "It was a very risky marriage at first, but then as the venture went on, different philosophies began to emerge. Fiat came to look at the joint venture as an extension of Fiat and it became apparent to us back in 1979 that Fiatallis had lost its joint venture character."

Now we want a divorce and we want alimony," explains Richard Fitzsimmons, corporate vice-president of the Milwaukee-based Allis-Chalmers. The Fiat line, expressed by Giovanni Germano, Fiatallis managing director, is a flat denial that Fiat took advantage of the joint venture.

Germano says that the decision in 1973 to pay Fiat \$55m for a 60 per cent stake in its construction equipment business "was a good idea because Fiatallis has become a group with a full product line and world-wide marketing."

Through Fiat's eyes the Fiatallis \$5.35 joint venture "allowed us to internationalise." There is no justification in Allis-Chalmers' claims, which are for a payment of more than \$100m from Fiat, Fiat says, 88.22 per cent owned by the U.S. Turin-based motor giant, a situation which arises out of misunderstandings, failure to work together effectively and finally a bitter legal action



A Fiatallis hydraulic excavator (top) and an FR20 wheeled loader

and Allis-Chalmers can be traced to a fundamental misunderstanding about the aims of the venture. Both sides agree that at the outset there was goodwill, and in the words of Marco Pittaluga, a former Fiatallis managing director, "a desire to do something."

The logic of the venture was clear: Fiat made small dozers up to 200 horsepower and Allis-Chalmers was involved in bigger dozers, wheel loaders and scrapers. Fiat had a weak dealer network in the U.S. and Allis had around 60 dealers. In turn, Fiat was strong in Europe and the Third World.

The product lines were complementary and the marketing appeared to make sense. But while Allis-Chalmers saw the venture as a way of winding down its more direct involvement in the earth-moving sector, Fiat feels its American counterpart never took the venture seriously.

The philosophies of the two partners also differed. When the world crisis hit the sector, soon after Fiatallis was formed, Fiat was prepared to ride it out and invest more capital. Allis-Chalmers, on the other

hand, wanted out. Allis-Chalmers had its own problems and by 1980 was beginning to think of writing down the \$50.2m it had invested in Fiatallis. "We told Fiat in 1979 that we wanted to get out of the venture and we wanted our investment back," recalls Fitzsimmons. He adds that contributing to his company's desire to pull back were the heavy losses at Fiatallis (see table) and differences in business practices.

Meanwhile there were marketing and design problems. According to Pittaluga it was necessary to change engines, launch new models and co-ordinate different accounting practices—all at a time when there were very few customers and sharp competition in the world market. By 1981, when the differences erupted in a bigger disagreement over Fiat's proposed \$76.9m capital injection, Fiatallis had already reduced its workforce from an initial 12,206 (in 1974) to 8,490.

The number of units sold in 1981 was 9,444 against a level of 11,897 back in 1974. Allis-Chalmers asked Fiat to buy out its participation. Fiat

declined. Germano explains: "We didn't buy them out because we had no interest in buying out a minority shareholder. After all, we had control." Fiat instead went ahead with its 1981 capital increase and declared that in its view Allis-Chalmers then had only 12.75 per cent of Fiatallis. The U.S. company contested this and said its stake was closer to 18 per cent.

The joint venture turned well and true for a while. In 1982, when Fiatallis was actually being liquidated, began a court action in Illinois to liquidate Fiatallis and appoint a receiver to share out the company's assets. A Federal judge ruled that the dispute should be sent for arbitration to Switzerland, which is where it now remains.

At the same time, with little interest in the U.S. partner's claims, Fiat went ahead with a very sensible rationalisation programme at Fiat. In 1983, Fiat transferred grader and wheel loader activities from the Sao Paulo, Brazil, plant to Belo Horizonte. Last year its plant at Lecce, Southern Italy, began a modernisation programme and Fiatallis production was concentrated at three main factories: Lecce for Europe, Springfield, Illinois, for the U.S. and Belo Horizonte for Latin America. This year three small factories in Northern Italy will be closed and the primary product—backhoe loaders—will be built at a new 50,000-square metre plant near Turin, the hub of the Fiat empire.

Of the 6,359 employees in Fiatallis at year-end, only around 5,000 are actually working in the states 620 are being laid off and in Italy a further 400 are also redundant. At present, Fiat seems satisfied with its investments. Late last December it injected \$105m into Fiatallis, which is now for all intents and purposes a Fiat subsidiary controlled via a Swiss holding company which in turn owns shares through a Dutch "shell" company.

Last year Fiatallis's turnover was \$881.6m and a recovery in U.S. markets provided a 1.55m operating group profit. The U.S. sales were up 50 per cent in 1984, but the U.S. represents only a fifth of Fiatallis's turnover.

Sales in Brazil, which accounts for a tenth of turnover, were also up, and Fiatallis made a net profit of \$3.5m there. Elsewhere the picture remains bleak: Italian sales last year were down by 20 per cent, France down 14.7 per cent, West Germany down 3.2 per cent, the UK down 14.1 per cent, the Middle East down 35.3 per cent, Africa down 28.3 per cent, the Far East down 59 per cent. Interest charges on the \$239.9m of Fiatallis's debt (which was reduced only after the December 20 1984 capital injection) wiped out the U.S. and Brazilian gains to make for a small loss or break-even in 1984.

Fiat is now concentrating on smaller models in the sector, smaller wheel loaders, excavators and backhoe loaders. The philosophy is to focus on equipment needed more for maintenance than major new projects. What all of this suggests is that Fiat, with its traditional professionalism, has streamlined and reorganised Fiatallis so as to position it for a leaner world market. Overheads have been reduced by closing plants and

FIATALLIS	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984
Sales \$m	555.6	486.5	556.1	648.0	784.6	815.4	845.9	884.0	703.8	525.0	581.6
Net profit (loss) \$m	8.4	22.4	3.1	(4.0)	(2.3)	(47.3)	(49.3)	(174)	(61.2)	(44.6)	50.6
Workforce	12,206	11,457	11,261	11,916	11,396	11,316	10,344	8,490	7,024	6,997	6,359
Units produced	11,449	11,323	8,719	9,133	10,793	9,127	7,999	8,522	6,880	5,150	6,737
Units sold	11,897	10,995	8,956	9,505	9,862	10,853	9,444	9,817	7,719	6,044	6,335
Net indebtedness \$m	125.6	136.4	148.9	243	303.8	339.0	369.7	385.2	302.0	289.9	140.8
Net equity \$m	247.4	269.8	272.9	264.9	252.9	201.7	152.5	213.7	164.7	97.5	n.a.

* Break-even expected

A profit in Brazil

FIATALLIS'S operation in Brazil is a good example of how the company has made the most of its U.S. connection, both in terms of its product range and its export markets.

It also demonstrates a characteristic of the whole Fiat group: when Fiat decides to hang on in a depressed sector, it is prepared to tolerate heavy losses and to make big investments in order to ensure that its position will be anything stronger when the upturn at last arrives.

If the collapse of the world earth-moving machinery market was a disaster after the second oil shock (falling by 60 or 70 per cent), the crash in Brazil was cataclysmic: a market of 8,000 machines a year in 1978-79 became one of only 2,000 by 1982.

It left Fiatallis's plant in Belo Horizonte grossly under-utilised. "We had both to diversify our sales in a geographical sense and to extend the range of machines we make in our factory here," says Paolo Monferino, the company's Italian managing director.

First, production of motor-graders was shifted from Doerflinger in the U.S. to Belo Horizonte. Then the graders were put on the market not just in Brazil but in the U.S., where the Brazilian company now has 30 per cent of the market.

"This was a success that no one expected," says Monferino. "We followed it up by introducing the more sophisticated articulated graders, which reached the U.S. market in 1984. We can hope to win 10 per cent of that market."

The company also introduced a new model of wheel loader and a new dozer—the FD 9. "The fact that this dozer can be obtained only from Brazil further frees us

from dependence on the Brazilian market. We now export about half our total output and three-quarters of the exports go to the U.S.," says Monferino. The rest go to Argentina, Peru and elsewhere in Latin America.

Fiatallis's new reckens it has the highest range of products of any earth-moving equipment maker in Brazil—44 models—compared with the seven of its nearest rival, Caterpillar, and the five of Clark. Its share of the Brazilian market was, at 28 per cent in 1983, less than Caterpillar's 38 per cent but the U.S. giant does not export from Brazil.

The cost of keeping going has been high. "We have been in a state of continual restructuring, constantly reducing the size of our operation and trying to squeeze economies out of a production process with high fixed costs," says Monferino.

In response to the 30 per cent devaluation of the Cruzeiro in February 1983,

Fiatallis cut dependence on imported components to only 20 per cent by doing more manufacturing in its own plants and by giving Brazilian engineering companies the technology to make components for it.

Local sourcing cuts 5 to 15 per cent more than importing but saves the obligatory financing costs on imports. Exports enjoy a subsidy equal to up to 7 to 8 per cent.

Even so, Fiatallis reckons it lost \$48m between 1980 and 1983—a calculation, however, somewhat approximate, because of the devaluation of the Cruzeiro. "Of this, half went to cover losses and the other half was invested in new products," says Monferino.

Last year it broke into profit, earning \$3.5m, thanks in part to a 49 per cent jump in the demand from Brazil.

James Buxton

production programme and Fiatallis production was concentrated at three main factories: Lecce for Europe, Springfield, Illinois, for the U.S. and Belo Horizonte for Latin America. This year three small factories in Northern Italy will be closed and the primary product—backhoe loaders—will be built at a new 50,000-square metre plant near Turin, the hub of the Fiat empire.

Of the 6,359 employees in Fiatallis at year-end, only around 5,000 are actually working in the states 620 are being laid off and in Italy a further 400 are also redundant. At present, Fiat seems satisfied with its investments. Late last December it injected \$105m into Fiatallis, which is now for all intents and purposes a Fiat subsidiary controlled via a Swiss holding company which in turn owns shares through a Dutch "shell" company.

Last year Fiatallis's turnover was \$881.6m and a recovery in U.S. markets provided a 1.55m operating group profit. The U.S. sales were up 50 per cent in 1984, but the U.S. represents only a fifth of Fiatallis's turnover.

Sales in Brazil, which accounts for a tenth of turnover, were also up, and Fiatallis made a net profit of \$3.5m there. Elsewhere the picture remains bleak: Italian sales last year were down by 20 per cent, France down 14.7 per cent, West Germany down 3.2 per cent, the UK down 14.1 per cent, the Middle East down 35.3 per cent, Africa down 28.3 per cent, the Far East down 59 per cent. Interest charges on the \$239.9m of Fiatallis's debt (which was reduced only after the December 20 1984 capital injection) wiped out the U.S. and Brazilian gains to make for a small loss or break-even in 1984.

Fiat is now concentrating on smaller models in the sector, smaller wheel loaders, excavators and backhoe loaders. The philosophy is to focus on equipment needed more for maintenance than major new projects. What all of this suggests is that Fiat, with its traditional professionalism, has streamlined and reorganised Fiatallis so as to position it for a leaner world market. Overheads have been reduced by closing plants and

shifting production. Fiatallis has made it through the crisis and is still among the top five construction equipment companies in the world.

From a Fiat point of view this all makes good sense. The only problem is that Fiatallis was designed as a transatlantic link-up, as a joint venture. And demanding the \$50.2m it says it invested until 1981, and interest on this sum, which, according to the Milwaukee company, makes for a total in excess of \$100m.

Fitzsimmons, who still sits on the Fiatallis board, contests the Fiat claim that Allis-Chalmers' stake is now only 1.78 per cent. It is around 5 per cent, he says. In the view of Allis-Chalmers, the arbitration can be settled quite simply: "We want a divorce. This is the first international joint venture which has run onto the rocks and has had to go to arbitration. We want a divorce and we want alimony," declares Fitzsimmons.

As far as Turin is concerned, however, there can be no alimony. It already has custody of the child and has paid for its school fees.

Executive Offices LONDON, W.1

Fully furnished air-conditioned Executive Offices at prestige W1 address available immediately for periods from one month

- * Electronic Mail
- * Telephone
- * Telex
- * Facsimile
- * A/V Presentation Studio
- * Conference Rooms
- * Secretarial Services (WP)
- * Photocopying

Please contact: Pam Farrow NETWORK NINE Tel: 01-429-9999 Telex: 291429

To the Holders of JUSCO CO., LTD.

6% Convertible Bonds Due 1992

NOTICE OF FREE DISTRIBUTION OF SHARES

AND ADJUSTMENT OF CONVERSION PRICE

Pursuant to Clause 7 (B) of the Trust Deed dated June 16, 1977 under which the above described Bonds were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.06 share for each one share held will be made to shareholders of record as of February 20, 1985.

As a result of such distribution, the Conversion Price at which shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5 (C) of the Bonds from 806.1 Japanese Yen to 787.7 Japanese Yen effective as of February 21, 1985.

JUSCO CO., LTD.

Dated: February 11, 1985

Today's computer revolution will decide who succeeds or fails in the 1990's.

In the last twenty years, the computer has had a fundamental effect on both business and society. However this will pale into insignificance beside the impact of computer technology on both companies and countries in the next ten years.

In his two-day briefing, Ed Yourdon will explain to senior executives and management how the future of information technology will affect them.

More importantly they will learn how to plan for and achieve maximum benefits from those advances which will move their organisations successfully into the next century.

For full details, fill in and send the coupon or telephone (01) 637 2182/9.

18-19 MARCH, LONDON.

To: The Registrar, YOURDON EUROPE, 15-17 Ridgmount Street, London WC1E 7BH.

Please send me details of the Ed Yourdon Briefing, 18-19 March, London.

Name _____ Company _____

Address _____ Tel. No. _____

YOURDON

Ed Yourdon

YOURDON

YOURDON

YOURDON

YOURDON

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
 Telegrams: Finantimo, London FS4. Telex: 8954871
 Telephone: 01-248 8000

Monday February 11 1985

Communists in the wilderness

THE FRENCH Communist Party leadership completed its retreat to the outer edges of the national political stage during the party congress concluded yesterday. At the congress, Marchais, a man who has never summoned the strength to break with Moscow, remains secretary-general for the next three years. The "renovators" who wanted the party to become more flexible, have been subjected to the disciplines of "democratic centralism," communist jargon for having to shut up after being defeated behind the scenes. The fact that Marchais, did not shut up does him credit, but does not change the general pattern.

Marchais' party — for that is what it is — has completed a policy change that became apparent when it pulled out of the coalition government with the Socialists last July. The unity of the Left precariously established in opposition during the 1970s has been imposed by being in power.

The Communist Party could not stomach the switch of government policy from nationalisation and the attempt to encourage growth at all costs to an anti-inflationary line and a recognition of the need for corporate profitability. At the same time the party saw its popularity wane. Having once commanded the loyalty of almost a quarter of the French electorate, the Communist Party fell off to 11 per cent of the votes cast in the European elections last summer.

Malignant

The Socialist Party and its leader, President Mitterrand, have also declined in popular favour. But the Communist Party has been suffering from a more malignant disease. Its association in the public mind with Moscow, its failure to exert any appeal on the loyalty of the middle classes, and the erosion of its traditional power base have sent the party into a historic decline. The heavy industries where the Communists used to find natural supporters are contracting and giving employment to ever fewer people. The motor industry, once another abundant source of party members, is increasingly manned by immigrants who do not have a vote.

Marchais' critics within the party saw the danger and tried to meet it by taking the party down the road followed

by the Communists in Italy. Though power at national level has eluded the Italian party, it did manage to do better than the Christian Democrats in the European elections by pursuing its Eurocommunist course.

Almost 20 years ago, at the time of the Soviet invasion of Czechoslovakia in 1968, the Italian Communists terminated their loyalty to Moscow. Subsequently they declared their readiness to play the political game according to democratic and pluralist rules. Not having been in power they have not demonstrated that their change of heart has been real. But a large part of political Italy has believed them.

Such is the strategy that M Marchais has refused to adopt. Instead he has clung to ideological purity and steered his party into isolation from the rest of the Left. The party is in danger of ceasing to be a national institution, becoming confined to class and regional strongholds. Since it is no longer interested in joining coalitions, it has, by implication, surrendered any claim to be represented in the national Government. Under existing circumstances, it cannot hope to be returned to power on its own.

The implications for France and for President Mitterrand are troublesome, but not as troubling as might have been supposed. In politics, the Communist Party has little more than nuisance value. If present opinion polls are anything to go by, the Left will lose next year's parliamentary elections regardless of whether it is united or disunited. President Mitterrand is firmly committed to the cause of industrial rejuvenation and is unlikely to depart from that line in order to woo the Communists.

Graver challenges to this policy could come from the CGT, the Communist trade union federation. It has obstructed the reorganisation required to bring the state-owned motor concern back into profit.

But the CGT is only one of three important labour federations: the others have agreed to support the party. The CGT has often been more moderate than its sister party. Neither Communist Party nor Communist union power need divert President Mitterrand from his chosen course.

Rushing to judgment

FIVE WEEKS from tomorrow, Mr Nigel Lawson will rise to present his second Budget. If he is now wishing that he had given himself a little more time, he will not be the first Chancellor with cause to do so. External crises, such as the development of the oil market, the possibility that the miners' strike will still be dragging on, cannot be fitted into an advance timetable; but with so much inevitable uncertainty to contend with, it seems certain that the Chancellor will be a matter for much guesswork. If you cannot see into the future, it would at least be comforting to know a little more about the recent past.

With so much doubt surrounding what is known as the Budget Judgment (that was in the days when Chancellors supposed that they were running the economy rather than the finances of the public sector) it seems certain that Mr Lawson will be uncharacteristically cautious in his fiscal stance on March 19. We would not be inclined to quarrel with this outcome in terms of demand management: the current growth of retail sales and consumer credit, and the signs at last of a strong revival in exports, suggest that high wage settlements and the depreciation of sterling are already providing an adequate stimulus. There is some comfort in the fact that the Budget Judgment (that was in the days when Chancellors supposed that they were running the economy rather than the finances of the public sector) it seems certain that Mr Lawson will be uncharacteristically cautious in his fiscal stance on March 19. We would not be inclined to quarrel with this outcome in terms of demand management: the current growth of retail sales and consumer credit, and the signs at last of a strong revival in exports, suggest that high wage settlements and the depreciation of sterling are already providing an adequate stimulus.

It should be admitted at this point that any Treasury official must be reading this will probably already have concluded that we are the ones who are guilty of giving the wrong reasons, even in supporting their likely policy. The Treasury model, in its present state, attaches such high importance to the level of interest rates that a decline in sterling accompanied, as it has been, with a rise in rates, is seen as a drag rather than a stimulus to the economy. We believe that weakness in sterling provides, on balance, a stimulus.

Given the Treasury's own attitude, it is all the more puzzling

Past failures

The PSBR has crept into its present central position only because of past failures in monetary control; the Government like hit target from time to time. However, it is not only an intermediate target — one element in monetary control — but a very odd number in itself, which gives debts for productive investment and credits for running down assets, and which suggests tightening fiscal policy in a recession and relaxing it in a boom.

Running an economy like this is like running a company purely on the basis of cash flow, with no information on profit and loss, no idea of market conditions, and no balance sheet. Mr Lawson, a veteran financial analyst, can well understand this, and past speeches have suggested that he does. We will not be encouraged to see even a sensible Budget based on such nonsense.

"A GREAT industrial giant is reborn," a triumphant President Reagan told the nation last week. "We stand on the threshold of a great ability to produce more, do more, be more. Our economy is not getting older and weaker, it's getting younger and stronger."

President Reagan's sweep across the U.S. corporate canvas covered several ugly blotches. But there can be no denying the record as the U.S. powers its way into the third year of economic recovery. Despite the restraints imposed by the exceptional strength of the dollar, soaring imports and the low level of price increase, most corporations managed to post double-digit earnings gains last year.

Aggregate corporate profits, according to preliminary Commerce Department figures, increased by 14.4 per cent — down from the abnormally strong 22 per cent of 1983, but still unusually robust for the second year of a recovery.

Indeed, the Commerce Department statistics show an even brighter picture when adjusted to take account of the radical switch from the under-depreciation typical of the 1970s to the over-depreciation that has become possible after the 1982 tax reform. On this basis, net profits virtually doubled last year from their 1980 low point, reaching \$196bn against the more conservative historic cost figure of \$146bn.

Fuelling the earnings advance U.S. gross national product rose by 6.8 per cent last year, its strongest annual increase in 34 years. No-one expects the economy to continue expanding at this spanking pace in 1985. But many businessmen now seem to believe that growth could, with luck, be settling down to a steady, sustainable pace.

"We are assuming a healthy, but slower, rate of U.S. economic growth in 1985 than in 1984," said Mr Jack Welch, chairman of General Electric.

If Mr Welch had been speaking for the whole of corporate America, instead of the manufacturing sector alone, he might have mentioned one other factor which is making an enormous impact on company performance—the deregulation from administrative price controls of a big slice of the service sector, including transport, telecommunications, and the financial sector.

These three factors together—the dollar, imports and deregulation—have combined during the recovery to create a very different environment from that which U.S. companies have been used to for at least the past 15 years.

The exaggerated jump in corporate profits in 1983 and the first half of last year looked like a fairly typical cyclical bounce back into recovery, accentuated by the depth of the recession. The cost-cutting of 1981-82 went much deeper than usual, with the result that profit margins exploded when volume flooded back.

Indeed, Mr Stephen Roach, senior economist at Morgan Stanley, says that in the first seven quarters of the current expansion, profits rose twice as fast as in the previous five recoveries.

In the final half of last year, however, the profits boom petered out. Analysts, who had generally shot for a 20 per cent increase for the year, had to settle for 5 percentage points less. The reason for this shortfall was mainly inflation—or the lack of it. Wall Street profits revisions in the past few months have revealed the fact that prices have not been rising enough.

This change in the pricing environment, hidden to some extent in the first year of recovery, has accentuated the differences between those parts of the economy that have been doing well and those that have been doing badly. Whereas companies might have been able to push through an inflationary price increase at this stage a few years ago, it has now become much more difficult.

Indeed, the paper companies had to retire in some confusion after trying such a tactic.

Given the sudden change in the kind of external pressures being imposed on the economy, performance has been largely determined by the kind of industry a company is in, and the quality of individual corporate management.

Our man in the Tunnel

The Channel Tunnel Group seems to have struck a shrewd blow in appointing as its head our lately retired ambassador to Washington, Sir Nicholas Henderson. Before his stint as interpreter of the Falklands campaign to the Americans, Sir Nicholas had a four-year term as our man in Paris.

A chairman conversant with the ways of both French and British civil servants should be a useful asset. At present, an Anglo-French group of civil servants is appraising the rival merits of two Channel link schemes—the Channel Tunnel Group's, involving a two-way rail link, and the system proposed by the Euro Route consortium, which pumps for a combination of tunnels and bridges.

Sir Nicholas is not new to the problems of the Tunnel project. In his farewell despatch from Paris six years ago, he remarked that "so far as the management of major capital projects by government is concerned our vision appears limited and our purpose changeable."

Given that both the French and British governments are determined that the project should be financed privately, Sir Nicholas should have one or two useful contacts through his directorship of merchant bank Hambros. He is also, as it happens, a director of Tarmac, one of the consortium members of the Channel Tunnel Group. Henderson, before his stint as interpreter of the Falklands campaign to the Americans, Sir Nicholas had a four-year term as our man in Paris.

Risk business

Now, for the "sophisticated investor" interested in covert cross-border activities, "The Contraband." The largest group of Nicaraguan anti-Sandinista "contra" rebels, the Nicaraguan Democratic Force (FDN), deprived of secret Central Intelligence Agency funds by a disapproving U.S. Congress last year, plans to issue interest-bearing bonds in the U.S. and other countries to finance its struggle.

There have, for example, been some relatively sheltered sectors which have bounced along in a predictably profitable manner. The defence industry, fed by the steadily increasing stream of cash flowing out of Washington, has been making money hand over fist.

Lockheed, which failed to pay a dividend throughout the 1970s as it struggled with its commercial aircraft business, has been covered in lawsuits in the last two years over its decision to concentrate almost exclusively on military ventures. Last year, its profits jumped by 31 per cent to \$334m, it resumed dividend payments, and its return on equity reached 30 per cent.

The Big Three car manufacturers, which are contributing a whopping \$10bn or so — or around 7 per cent — to total U.S. corporate profits, have also reaped an inestimable benefit from the shelter provided by the "voluntary" restrictions on Japanese car imports.

A different kind of strength

has been exhibited by the major players in the technology sector — the industries which Mr Reagan likes to picture as "getting younger and stronger."

Typically of a rapidly changing industry, there have been some spectacular failures, most notably storage technology, but the underlying strength of the U.S. high tech companies was simply demonstrated by IBM's sparkling performance.

Last year, in spite of the adverse effect of the dollar on overseas sales, IBM's net earnings increased by 20 per cent to \$6,580m, maintaining the U.S. computer giant's rank as the most profitable company in the U.S. Even IBM's trailing "bunch" competitors have benefited from soaring capital expenditures in the industry.

In contrast to these healthy sectors, various areas of U.S. industry have been uncomfortably exposed to the blast of

competition — the "new challenges" and "greater freedom" which Mr Reagan espoused in his State of the Union address.

For struggling smokesack America, the unprecedented surge in the U.S. currency — up 12 per cent on a trade-weighted basis in 1984 — was a body blow for some proud old companies which are still struggling to recover from the recession.

The dollar's strength, combined with the record trade deficit last year of \$123.3bn, almost double 1983's record of \$69.4bn, cut a broad swathe across a wide variety of U.S. industries, including textiles, chemicals, forest products, machine tools and steel.

The steel industry was in the front line of the older traditional industries trying to come to terms with the dollar's abnormal rise, which sucked in a record volume of steel last year—some 26 per cent of the market.

Mr David Roderick, chairman

of U.S. Steel, lambasted the "unprecedented assault" on the U.S. market. Bethlehem Steel, the third largest U.S. steel maker, which has lost \$1.7bn in the last three years, slashed its dividend earlier this month for the third time running, planning the blame firmly on the flood of imports; and "very depressed steel prices."

In the textile industry, the tale is even worse, with thousands of jobs being lost. Mr Edward Jefferson, chairman of Du Pont, noted that "imports of textiles and apparel increased by about 35 per cent over the 1983 level."

Between these extreme examples of growth and stagnation, there have been many sectors where the new era of competitiveness unleashed in the U.S. has put a premium on sound management.

Nowhere has the challenge posed by disinflation been more

reply made reference to a Government Prescient Conservation Area and "a communication channel under highway." But, unlike most of the 21 authorities surveyed, it didn't ask to be notified of any change of ownership.

Do you prefer a pink pill to a blue capsule? This is the kind of controversy building up around the government's proposals to save up to \$100m a year by limiting the brand name products available on the health service.

Kevin McNamara, the amiable Labour MP who is chairman of the backbench all-party group for the pharmaceutical industry, has pointed out that some doctors have "a psychological attachment to the shape and colour of particular medicines" and wondered what advice is to be given to GPs when their freedom on branded drugs is curtailed.

Health minister Kenneth Clarke has responded by showing that some traces of the fundamental Tory belief that the man in Whitehall doesn't necessarily know best still remains. He has told McNamara that doctors will be well able to overcome difficulties about the shape and colour of pills and potions without advice from his mandarins, who, incidentally happen to be based, in civil service terms, a world away from Whitehall, over the other side of the river at the Elephant and Castle.

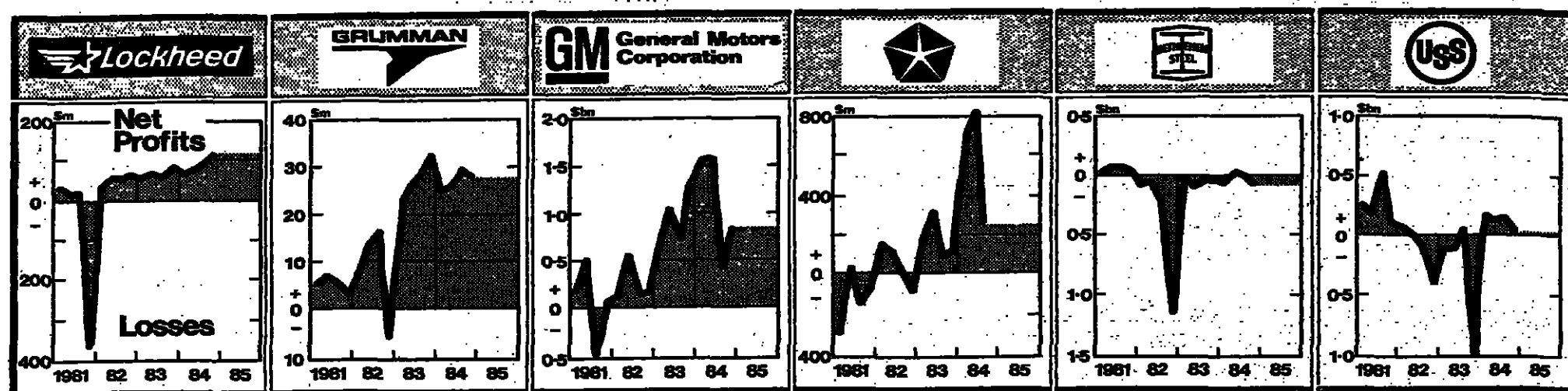
Blackpool, famous for many things, among them illuminations, the Golden Mile, Albert and the Lion and a defrocked rector on display in a lion's cage, is now set to woo budget-conscious Britons away from the Mediterranean. Its publicity department gets our prize for the year's worst pun so far — the slogan emblazoned over its 1985 brochure, "The Costa Notta Lotta."

Westminster city council, not too surprisingly, seems to be putting its money on Mrs Thatcher if a survey by Which? magazine is anything to go by.

Which? decided to probe local authority searches, that cumbersome process by which house buyers find out whether a new road is likely to be routed through their living room, and chose 10 Downing Street as its "testpiece." Westminster's search took 18 days—in comparison computerised Lancaster took only eight, but Brent and Lambeth more than a month.

On No 10, Westminster's

U.S. CORPORATE PROFITS



1985: it looks like growth again

By Our New York Staff

It has become more difficult for companies to push through inflationary price increases

has been exhibited by the major players in the technology sector — the industries which Mr Reagan likes to picture as "getting younger and stronger."

Typically of a rapidly changing industry, there have been some spectacular failures, most notably storage technology, but the underlying strength of the U.S. high tech companies was simply demonstrated by IBM's sparkling performance.

Last year, in spite of the adverse effect of the dollar on overseas sales, IBM's net earnings increased by 20 per cent to \$6,580m, maintaining the U.S. computer giant's rank as the most profitable company in the U.S. Even IBM's trailing "bunch" competitors have benefited from soaring capital expenditures in the industry.

In contrast to these healthy sectors, various areas of U.S. industry have been uncomfortably exposed to the blast of

competition — the "new challenges" and "greater freedom" which Mr Reagan espoused in his State of the Union address.

For struggling smokesack America, the unprecedented surge in the U.S. currency — up 12 per cent on a trade-weighted basis in 1984 — was a body blow for some proud old companies which are still struggling to recover from the recession.

The dollar's strength, combined with the record trade deficit last year of \$123.3bn, almost double 1983's record of \$69.4bn, cut a broad swathe across a wide variety of U.S. industries, including textiles, chemicals, forest products, machine tools and steel.

The steel industry was in the front line of the older traditional industries trying to come to terms with the dollar's abnormal rise, which sucked in a record volume of steel last year—some 26 per cent of the market.

Mr David Roderick, chairman

of U.S. Steel, lambasted the "unprecedented assault" on the U.S. market. Bethlehem Steel, the third largest U.S. steel maker, which has lost \$1.7bn in the last three years, slashed its dividend earlier this month for the third time running, planning the blame firmly on the flood of imports; and "very depressed steel prices."

In the textile industry, the tale is even worse, with thousands of jobs being lost. Mr Edward Jefferson, chairman of Du Pont, noted that "imports of textiles and apparel increased by about 35 per cent over the 1983 level."

Between these extreme examples of growth and stagnation, there have been many sectors where the new era of competitiveness unleashed in the U.S. has put a premium on sound management.

Nowhere has the challenge posed by disinflation been more

reply made reference to a Government Prescient Conservation Area and "a communication channel under highway." But, unlike most of the 21 authorities surveyed, it didn't ask to be notified of any change of ownership.

Do you prefer a pink pill to a blue capsule? This is the kind of controversy building up around the government's proposals to save up to \$100m a year by limiting the brand name products available on the health service.

Kevin McNamara, the amiable Labour MP who is chairman of the backbench all-party group for the pharmaceutical industry, has pointed out that some doctors have "a psychological attachment to the shape and colour of particular medicines" and wondered what advice is to be given to GPs when their freedom on branded drugs is curtailed.

Health minister Kenneth Clarke has responded by showing that some traces of the fundamental Tory belief that the man in Whitehall doesn't necessarily know best still remains. He has told McNamara that doctors will be well able to overcome difficulties about the shape and colour of pills and potions without advice from his mandarins, who, incidentally happen to be based, in civil service terms, a world away from Whitehall, over the other side of the river at the Elephant and Castle.

Blackpool, famous for many things, among them illuminations, the Golden Mile, Albert and the Lion and a defrocked rector on display in a lion's cage, is now set to woo budget-conscious Britons away from the Mediterranean. Its publicity department gets our prize for the year's worst pun so far — the slogan emblazoned over its 1985 brochure, "The Costa Notta Lotta."

Westminster city council, not too surprisingly, seems to be putting its money on Mrs Thatcher if a survey by Which? magazine is anything to go by.

Which? decided to probe local authority searches, that cumbersome process by which house buyers find out whether a new road is likely to be routed through their living room, and chose 10 Downing Street as its "testpiece." Westminster's search took 18 days—in comparison computerised Lancaster took only eight, but Brent and Lambeth more than a month.

On No 10, Westminster's

in evidence than in the oil patch, where a combination of deregulation of domestic energy prices and falling crude prices has set the stage for a major restructuring of what until recently was one of America's most prosperous industries.

Last year saw the two biggest mergers in U.S. corporate history, Chevron's \$13.2bn bid for Gulf, and Texaco's \$10.1bn takeover of Getty.

Twelve months ago, no-one would have believed that Gulf Oil, one of the fabled Seven Sisters, was vulnerable. Today, if you listen to the boys on Wall Street, even giants like Texaco and Mobil may have their work cut out to prove that they have a long-term future as independent oil companies.

Exxon, which got to grips with its overweight cost structure faster than many of its rivals, posted an 18.8 per cent return on equity last year, more than twice that of public whose earnings fell by 16 per cent. Five years ago, both companies were equally profitable.

Equally striking contrasts in performance are emerging in the U.S. banking industry, where the few years ago it was virtually impossible to tell the difference between one bank and another. Just two years ago, BankAmerica and Citicorp were fighting for the top spot as the world's biggest bank. Today, there is no contest. BankAmerica earned just 6.7 per cent on its equity last year, and barely covered its dividend, while Citicorp posted a 15 per cent return on equity.

In the electrical and heavy machinery sector, General Electric's management has shown some swift footwork in positioning the company to play on its strengths. It has been quick to scrap slow-growth, low-return businesses, has cut its labour by 64,000 to 340,000 in the last three years, invested heavily to face Japanese competition in the consumer electronics area, and made skillful use of the 1982 tax breaks to reduce its payments to the Internal Revenue to nothing over the last three years. Last year its return on equity was around 19 per cent.

Managements which recognised early that the Reagan recession demanded a more

One of the conundrums of the current recovery is just how long this quiescent behaviour of labour can last. There remains anxiety about the impact of high real interest rates on some of the weaker members of the corporate sector, particularly at a time when companies overall have been on a short-term borrowing binge. Largely as a result of the record merger wave of 1984 and the fashion for stock buybacks, public companies reduced the amount of their equity by roughly \$100bn last year.

Members of the business press, this high level of financial engineering is an indication of the confidence of much of the corporate sector. And Wall Street, for its part, believes that the U.S. economic recovery still has some way to run. Mr John Whitehead, who recently stepped down as co-chairman of Goldman Sachs, one of Wall Street's premier securities firms, believes that corporate profits will grow by at least 10 per cent in 1985.

I feel we may be in a prolonged growth period that may even challenge the traditional theory about the length of business cycles," he says.

BASE LENDING RATES

A.B.N. Bank	14%	C. Hoare & Co.	11%
Allied Irish Bank	14%	Hong Kong & Shanghai	14%
Henry Ansbacher	14%	Johnson Matthey Bkrs.	14%
Amro Bank	14%	Kowalewsky & Co. Ltd.	14%
Armco Trust Ltd.	14%	Lloyds Bank	14%
Associates Cap. Corp.	14%	Edward Manson & Co.	15%
Banco de Bilbao	14%	Meghraj & Sons Ltd.	14%
Bank Hapoalim	14%	Midland Bank	14%
BCCI	14%	Morgan Grenfell	14%
Bank of Ireland	14%	Mount Carmel Corp. Ltd.	14%
Bank of Cyprus	14%	National Bk. of Kuwait	14%
Bank of India	14%	National Girobank	14%
Bank of Scotland	14%	National Westminster	14%
Banque Paribas	14%	Northern Bank Ltd.	14%
Barclays Bank	14%	Norwich Gen. Trust	14%
Beneficial Trust Ltd.	15%	People's Trst. & Sv. Ltd.	15%
Brit. Bank of Mid. East	14%	Provincial Trst. Ltd.	15%
Brown Shipley	14%	R. Raphael & Sons	14%
CI Bank Nederland	14%	P. S. Refson	14%
Canada Perm't Trust	14%	Roxburgh Guarantees	14%
Cayzer Ltd.	14%	Royal Bank of Scotland	14%
Cedar Holdings	14%	Royal Trust Co. Canada	14%
Charterhouse Japhet	14%	J. Henry Schroder Wagg	14%
Chearlston	14%	Standard Chartered	14%
Citibank NA	14%	Trade Dev. Bank	14%
Citibank Savings	14%	TGB	14%
Clydesdale Bank	14%	Trustee Savings Bank	14%
C. E. Coates & Co. Ltd.	14%	United Bank of Kuwait	14%
Comm. Bk. N. East	14%	United Mizrahi Bank	14%
Consolidated Credits	14%	Westpac Banking Corp.	14%
Co-operative Bank	14%	Whiteaway Laidlaw	14%
The Cyprus Popular Bk.	14%	Williams & Glyn's	14%
Dunbar & Co. Ltd.	14%	Winktrust Secs. Ltd.	14%
Duncan Lawrie	14%	Yorkshire Bank	14%
E. T. Trust	14%	Members of the Accepting Houses Committee	
Exeter Trust Ltd.	14%	7-day deposits 11%, 1 month 11.75%, 3 month 12%, 6 month 12.5%, 12 month 13.25%, 24 month 14.25%	
First Nat. Fin. Corp.	15%	7-day deposits on sums of under £10,000 11%, £10,000 to £20,000 12%, £20,000 and over 12.5%	
First Nat. Secs. Ltd.	14%	Call deposits £1,000 and over 11.75%	
Robert Fleming & Co.	14%	21-day deposits over £1,000 12.5%	
Robert Fraser & Pina	14%	Mortgage base rate	
Grindlays Bank	14%	Demand deposits 11%	
Guinness Mahon	14%	See Provincial Trust Ltd.	
Hambros Bank	14%		
Heritable & Gen. Trust	14%		
Hill Samuel	14%		

Observer

FOREIGN AFFAIRS

Wishful thinking on U.S. defence

By Ian Davidson

LAST WEEK'S State of the Union speech, by common consent, a Reagan performance, brimming with sentimental glorification of American greatness, and an almost lacrymose panegyric on an even greater and more heart-warming future. All that was lacking was a celestial choir and a Technicolor sunset.

Yet those issues of substance on which he briefly touched — notably the massive increase in the defence budget and the research programme into Star Wars anti-missile defence — left a sense of bafflement over the real degree of contact between emotional yearning and practical policy.

This gap between aspiration and reality is particularly sharp in the case of the budget. In terms of an opening wish list, Mr Casper Weinberger, the Secretary, has got virtually everything he could have asked for, with a defence budget request which, if adopted, would increase spending by 6 per cent in real terms to \$81.5bn. The trouble is that the request will not be adopted as it stands, nor anything like it. It stands for a defence budget which Congress would stand for it, either out of alarm at the size of the overall budget deficit, to which increased defence spending is a major contributory factor, or because the gross disparity between runway defence spending and cutbacks in domestic welfare programmes is bound to be politically unpopular ahead of the 1986 mid-term elections.

Now this is certainly one way of satisfying the Reagan Administration's long-established objective of modernising and expanding America's defence capability: ask for much more than you expect to get, and hope that Congress does not wield the axe too fully. Moreover, the long lead-times involved in big-ticket, high-technology weapons systems mean that it is not all that easy, and not necessarily cost-effective, to deflect the defence spending juggernaut once it gets under way.

On the other hand, a Father Christmas wish-list is not obviously the best way for the administration to indicate its priorities or, at the end of the day, to secure a force modernisation programme which has

coherent strategic shape. Which is more important, the B1 bomber (which may already be obsolescent, but not as obsolescent as the aged B52s), the advanced Stealth bomber, the controversial MX land-based missile, which has long encountered congressional resistance because of its potential vulnerability to Soviet attack, or the Trident II missile submarine?

One must presume that in the administration's mind they are not equally important, since it knows that any or all of them could be vulnerable to congressional cutbacks. Yet in practice the administration is leaving it to the cross-currents of the arguments on Capitol Hill to produce a more coherent package.

In domestic political terms it may be tactically shrewd of President Reagan to hand over to Congress the uncomfortable responsibility for deciding whether and how to reduce the overall budget deficit, if it dares. But it is surprising that, in the security field, the administration has done so little to build on the bi-partisan model of the 1983 report by the Commission on Strategic Forces, so as to forge a clear consensus on how much America needs to spend on defence, and what it needs to spend it on.

The second perplexity concerns the President's Star Wars anti-missile defence research programme. There is, of course, no mistaking President Reagan's personal commitment to this programme, which he launched just under two years ago, though some people may judge it provocative of him to ask for a tripling of expenditure, to \$3.7bn, a bare month before the re-opening of arms control talks with the Soviet Union in Geneva. No, the ambiguity over what the President thinks he is offering to the American people, and how he believes it fits into the agenda on the Geneva negotiating table.

When he launched the idea which led to the Strategic Defence Initiative, in March 1983, President Reagan held out the hope that new technologies would render nuclear weapons obsolete—in other words, they would provide a defence against

incoming ballistic missiles so perfect, that the U.S.—and the Soviet Union, for that matter—could abandon their reliance on the mutual mass destruction of retaliatory nuclear weapons for their security.

At the time, this alluring image was widely put down as the undigested product of wishful thinking. The technologies for such a defence might or might not become available, but when he spoke they had scarcely been researched, let alone developed.

Few doubted that research to establish whether such a leak-proof defence was conceivable would take several, probably many, years, and that operation development would take a lot longer: one could applaud President Reagan's moral vision of a world without the bomb, or one could deplore his naïveté in selling a vision without adequate consideration of its practical implications, but either way the moment of decision would be many years ahead. Scientists who believed in, and might hope to benefit from, the research programme might well be cynical about pop-up lasers, orbiting mirrors and

Mr Reagan will no longer be in office when Star Wars matures to the point of a decision

space-based battle stations; and since the Russians were and had long been engaged in a parallel research programme, there were reasonable grounds for arguing that America should not be caught napping. But in operational terms, the political decisions would have to be taken by some future president.

Critics of President Reagan were quick to attack his Star Wars programme—the adoption of the dignified official title Strategic Defence Initiative has

entirely failed to supplant the popular phrase, which may be no more than poetic justice for a president who came originally from Hollywood—on three grounds: technological, strategic and analytical.

As the administration's scientists got down to a systematic examination of what was really possible and how soon, it gradually became clear that, for many of them, at least in private,

could render offensive weapons obsolete, even if it were perfect; neither nuclear super-power could know that its defences were perfect because they could never be tested in remotely plausible conditions short of nuclear war, and therefore both superpowers would be bound to retain, as an insurance, retaliatory nuclear forces which might, for security, be even larger and more varied than would otherwise be the case. In short, even a perfect defensive system could precipitate a massive defensive/offensive arms race.

As the administration's scientists got down to a systematic examination of what was really possible and how soon, it gradually became clear that, for many of them, at least in private,



Mr Weinberger (left) and Mr Reagan: loyalty after presidential hype

The technological challenge was insuperable, they said, because of the short flight-time of ballistic missiles, because any space-based system would itself be immensely vulnerable to attack, and because it would be easier, and cheaper, to multiply and vary offensive systems than to fortify defences.

If the technological problems could be overcome, a defensive system would be destabilising and dangerous because a nuclear super-power, which feared that its retaliatory weapons risked being disarmed by an opposing defensive system, might have a pre-emptive strike.

Finally, no defensive system

Such a modest capability might indeed be worth having. The anxiety among American hawks has been that U.S. land-based missiles are vulnerable to pre-emption by increasingly accurate Soviet weapons, and their anxiety has helped drive both the Reagan arms build-up, and the controversy over the MX. The American missile silo defence system permitted under the 1972 Anti-Ballistic Missile (ABM) treaty was dismantled a decade ago on grounds of ineffectiveness. A new, more effective local missile silo defence might help to restore calm to the American right wing and increase the stability of the nuclear balance.

In public, however, the administration is still holding out the most extravagant expectations. In his inaugural speech last month President Reagan offered the hope that the SDI programme would create a security shield that would render nuclear weapons obsolete. "Only last week Mr Weinberger carried loyalty to the point of describing the objective as a 'thoroughly reliable' defensive system that would render nuclear weapons 'obsolete and totally impotent'."

It is perfectly possible to take a sanguine view of the large gap between presidential

hype and the more prudent assessments of the scientists, and of its implications for the arms control negotiations. President Reagan's vision of a bomb-free world is attractive and morally impeccable; it is also entirely cost-free, because he will no longer be in office when the research programme matures to the point of decision-making. Some future president would be faced by the awkward dilemma of whether to test and/or deploy some form of space-based anti-missile system, which is banned under the existing 1972 Anti-Ballistic Missile agreement with the Soviet Union.

While France has expressed misgivings, Britain and Germany have publicly taken a sanguine view of the research programme, since it is not banned under any arms control treaty, and its banning could not in any event be verified. Mrs Thatcher got the next best thing, during her visit to Washington last December, when she secured U.S. endorsement of the proposition that "any testing or deployment of a strategic defence would be a matter for negotiations." Yet last month Mr Weinberger said on U.S. television: "I am ruling out the possibility of giving up a strategic defence either in the research stage or, if it becomes feasible, in the deployable stage."

The point is that President Reagan does not have an open mind on the pros and cons of SDI to which, as one official put it, he ascribes all the force of a "moral imperative"; and his Secretaries of State and Defence are transparently anxious to blur the proposition, central to all previous arms control negotiations, that there is an unbreakable link between defence and offence.

Lombard

Don't go by the dollar rates

By Samuel Brittan

IF ANYONE in the financial community deserves to receive not merely a knighthood, but a dukedom, it is the person who can kill the harmful and anti-thought habit of judging the behaviour of sterling by the sterling-dollar exchange rate.

The charts show the movement of sterling against various benchmarks since it started to weaken in September. From the beginning of that month until its January low point it fell by some 15 per cent against the dollar. On the official trade-weighted sterling index, the fall was a good deal less—about 9 per cent. But even the index is misleading because it contains a 25 per cent dollar weighting.

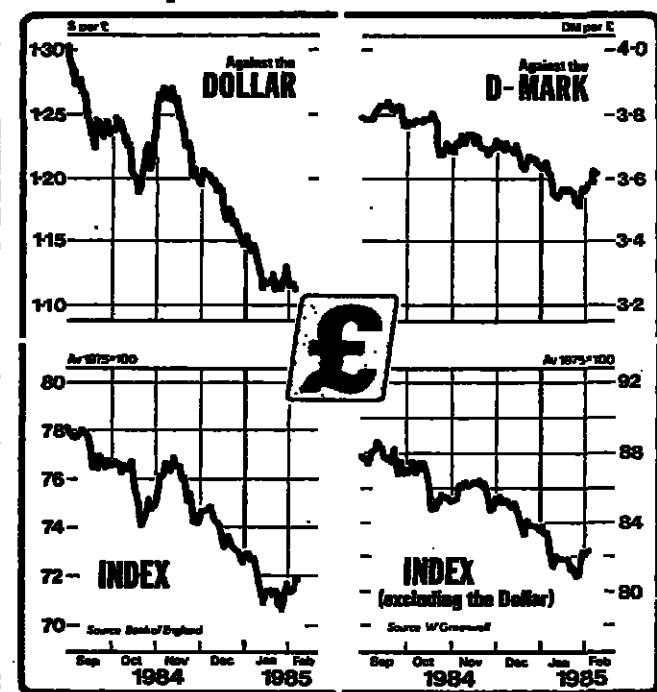
A better indicator of the specific fortunes of sterling is the index excluding the dollar, which the Bank of England ought to publish every day. An alternative benchmark is the D-Mark.

By the end of 1984 sterling on any yardstick had fallen enough to offset the more rapid rise in unit costs in Britain than for instance in the U.S., Japan and Germany, and probably already discounted some rundown in oil production.

Yet early in 1985, the pound fell against the D-mark and non-dollar currencies in general, before the two crisis increases in base rates in mid and end-January, and fell again somewhat in New York last Friday night.

The much more dramatic plunge of sterling against the dollar to a point where talk developed of a "one-dollar pound" was important mainly because people thought it was. By giving the impression that sterling was much weaker than it really was, it risked setting off a snowball movement out of sterling which would have weakened it much more against other currencies too.

To attempt to keep the dollar down by high interest rates in other countries is too masochistic by half, and especially so in the case of Britain, whose interest rates have already risen far more than any major Continental country's. The timing and extent of base-rate changes should depend ultimately on the British Government's counter-inflationary objective, and proximately on sterling's movement against the non-dollar currencies.



Higher payroll costs

From the Chairman, Life Offices' Association.

Sir,—The Chancellor of the Exchequer in his last Budget removed the national insurance surcharge on employers of 2 per cent on the grounds of "the impact that this tax has, not only on industrial costs but also—at a time of high unemployment—on jobs."

I now read in the Treasury's paper "The relationship between employment and wages" the suggestion that a fall in real wages (which includes employers' pensions and national insurance contributions) of 1 per cent might produce a rise in the demand for labour of between 1 per cent and 1.5 per cent.

It would be more than surprising therefore if in his next Budget the Chancellor were, as speculation would have it, to impose a tax on pension funds. Such a tax would increase labour costs substantially. Even a tax at what might be regarded as a low rate of 10 per cent could result in increased costs of up to 1 per cent of payroll. It would therefore have a greater impact on industrial costs and on jobs than did the national insurance surcharge.

E. B. O. Sherlock, Aldermoor House, Queen Street, EC4.

Sales of trucks

From the Managing Director, Leyland Trucks.

Sir,—I was appalled to see that you carried a most misleading advertisement, placed by Bedford, on February 7. This implied a massive downturn in sales of commercial vehicles sold by Leyland, a fact completely the reverse of the truth.

As you will be well aware, the only commercial vehicles marketed under the Leyland name are those trucks produced by my company. Our UK sales performance in 1984 was in fact most encouraging. Sales of Leyland trucks over 3.5 tonnes gross increased to over 7,700, further consolidating our already strong position in the sales league, where we were second overall. We led the market in no fewer than five of the 12 months and firmly anticipate improving on this in 1985.

To date we have never indulged in "knocking copy," but on this occasion I must point out that in 1984 Bedford trailed behind Leyland in third place and never once came close to overtaking us.

I am most surprised that such an advertisement should ever

Letters to the Editor

have been carried and we are disappointed strongly to see the Advertising Standards Authority.

L. M. Wharton, Lancaster House, Leyland, Preston, Lancs.

World trade in textiles

From the Managing Director, Central Confederation of the Textile Industries in Federal Republic of Germany.

Sir,—Professor Aubrey Silberston's letter (January 29), dealing with the multi-fibre arrangement (MFA) mentioned a number of points that, in my view, merit some clarification. The assertion that a liberalisation of the MFA would eliminate quota rents in developing countries, notwithstanding the fact that they receive only about one-third of the total of these as compared with developed countries who receive nearly two-thirds overlooks the fact that there are no quotas in textile trade between developed countries and that, hence, quota rents do not exist here. The problems arising from an imposition of quotas are unduly narrowed down to the very few cases where quota rents come about. As it is, for the great majority of developing countries subject to the MFA, quota rents are unknown. This is due to the fact that, as the recently published GATT study on textiles shows, the full utilisation of quotas by the MFA countries was the exception rather than the rule.

A drastic example in this respect is India, which, according to "Textile Asia" magazine was, in 1983, hardly using 15 per cent of its quota for fabric exports to the EEC and a mere 3.4 per cent for the U.S., where these results would have only been "marginally better had there been normally working Bombay mills."

I am increasingly exasperated by liberalisation myopia that consistently points its fingers to the cumbersome bullet-proof MFA-vest that the EEC countries are allegedly wearing. While repeatedly claiming that this vest is a serious barrier to free trade, it is—equally consistently not-mentioned that one of the main reasons d'être of the MFA is a—rather poor—safeguard against blatantly unfair trading practices in the majority of the so-called low-cost textile exporting countries. The more precise names for these unfair trade "bullets" being:

subsidisation of production and/or exports as well as practically inaccessible markets in these latter countries.

As long as these grossly unequal competition conditions exist in world textile trade and neither the EEC Commission, nor our own Government, the GATT (or academics) demand their abolition, something similar to the MFA will be necessary to avoid the devastating effects that even a gradual liberalisation of world textile trade would have on employment and industry in EEC textiles and clothing.

As for the various models presented to sum up the purported damage the MFA has been causing to consumers and the economy as a whole, it should be mentioned that in his own study Professor Silberston is very much more cautious as to the tenability of his results than his letter seems to suggest. In an economic situation in which structural unemployment will be with us for the foreseeable future without any hope of large-scale alternative employment at hand, calculations resulting from models compounding questionable assumptions and projections ranging to 1997 are a shaky bridge to offer the EEC textile and clothing industry—currently one of the major employers. (Dr) Konrad Neundorfer, 6 Frankfurt 70, Schaumainkai 57.

Aid for low paid families

From Mr G. Bywater

Sir,—Ruth Lister of the Child Poverty Action Group (February 2) is more in accord than she seems to realise with Samuel Brittan in his recent perceptive contributions in which he discussed ways of improving the tax-and-benefit regime for low-paid families. But the main thrust of her letter argued towards a conclusion that she seemed to swerve away from—that the premium of a married man's allowance over a single person's allowance should be redistributed to those receiving child benefit as a "home responsibility allowance"—an excellent phrase.

Indeed, then, why not pay such an additional benefit equally to each allowance book holder, on the basis that home responsibility may be said to be related more to the age of the youngest child than to the number of children in the home?

This direct allowance might be sufficiently substantial to

induce many of those receiving child benefit to refrain from jobs. Any job vacancies arising would then lead to savings in unemployment pay which could fund finance the allowance. Such a reform would therefore seem to be a sound social and financial investment. G. A. Bywater, 9, Kinders Road, Greenfield, Bolton.

Freesheet readers

From the Executive Officer, Association of Free Newspapers

Sir,—The degree of prejudice displayed by Ian Hamilton-Facey in the Lombard column (February 1) would suggest that he is not open to argument on the subject of free newspapers. At least he is honest enough to declare his vested interest in payshirts.

Those who saw his column may be interested to learn that overall 75 per cent of the population read free newspapers; research by professional companies frequently shows readership as high as 80 per cent. Perhaps most telling is the fact that in two campaigns against free newspapers by the National Union of Journalists the number of people perceiving a "risk" for cancellation of delivery amounted to fewer than 0.1 of 1 per cent of households.

Sorry Mr Hamilton-Facey. The real value of a newspaper is not in what we are late or fail to deliver. Ian Locky, Ladybellegrave House, Longsmith Street, Gloucester

The Governor's signals

From Mr W. Low

Sir,—If, as reported by David Lascelles in his article on the Bank of England (February 8), the Governor still hopes to be able achieve things by raising his eyebrows, then surely the appendages in question must be of such dimensions that their movements easily can be interpreted. Judging by the photograph, Mr Leigh-Pemberton's eyebrows appear to lack the requisite luxuriance. Accordingly, short-sighted bankers may have difficulty in accurately determining the Governor's intentions; recent events in the City may lend credence to this theory.

To avoid confusion, the Governor may have to resort to artificial aids—obtainable, I believe, from most cosmetic counters. Alternatively, perhaps he could ask Mr Denis Healey to act as a "locum tenens" when an eyebrow-raising exercise is necessary!

William F. Low, 35, Mejis Drive, Orchard, Isle of Man.

FIRST CITY. REACHING FURTHER, DOING MORE IN TEXAS BANKING.

OUR STRENGTH AND STATEWIDE NETWORK MAKE US ONE OF THE STATE'S FINANCIAL LEADERS.

As a major financial institution in Texas and the Southwest, First City has a long-term commitment to maintaining its leadership role. And we have the resources to back that commitment.

As First City National Bank of Houston, we are the lead bank of First City Bancorporation of Texas,

a bank holding company with more than \$17 billion in total assets. And we're also part of a growing statewide network of more than 60 banks.

That gives us insight into markets all across Texas. With these statewide connections and our financial strength, we have continued to be a leader in

helping further business and industry in Texas.

And with a keen perception of markets around the world and offices in key markets, First City is committed to helping you participate not only in Texas growth, but in regional and international growth as well.

FIRST CITY NATIONAL BANK OF HOUSTON

Financial Position (in Thousands)

December 31, 1984

Total assets	\$9,458,450
Loans	6,017,169
Deposits	6,060,855
Shareholder's equity	466,619

FIRST CITY BANCORPORATION OF TEXAS, INC.

Financial Position (in Thousands)

December 31, 1984

Total assets	\$17,318,567
Loans	11,488,103
Deposits	13,032,828
Shareholder's equity	978,505

FIRST CITY

First City National Bank of Houston
Reaching further. Doing more.

MEMBER FDIC © 1985 FCBOU

HOUSTON: 1001 Parris, Houston, Texas 77002; (713) 659-6670
LONDON: 99 Bishopsgate, London, EC2M 3XD, England; (01) 628-2491
SINGAPORE: 10 Collyer Quay, #25-07 Ocean Building, Singapore 0104; Singapore; (65) 222-4903
TOKYO: New Tokyo Building, Room 309, 3-1 Marunouchi, 3-chome, Chiyoda-ku, Tokyo, 100 Japan; (03) 213-1055
BAHRAIN: Manama Center, Suite 505 Section 1, Manama, State of Bahrain; (973) 230-9779
NASSAU BRANCH, BAHAMAS: P.O. Box 2577, Nassau, Bahamas; (1-242) 772-522; (715) 658-6048

First City Bancorporation also has International Departments in:
FIRST CITY BANK OF DALLAS, (214) 939-8000; FIRST CITY NATIONAL BANK OF EL PASO, (915) 546-5700; and McAllen State Bank, (512) 686-1733.

St Quintin 01-499 8626
Telex 268884
AN INTERNATIONAL
PROPERTY SERVICE

FINANCIAL TIMES

Monday February 11 1985

Willet
is building

Terry Byland on Wall Street Aerospace flight path for growth

THE AIRLINE business has become a harder place to live in since the industry was deregulated in 1978, so it is hardly surprising that Wall Street investors in the sector have had an equally bumpy ride.

Stocks in the major domestic carriers have often outperformed the rest of the market since the January boom in industrial equities took off, but that has not prevented occasional setbacks as the market switched its attention from tumbling oil prices - good for airline profits - to vicious price discounting - extremely bad for them the last time it happened.

At the last count about 13 airlines had filed for Chapter 11 since deregulation. The list was lengthened last month when Northwest Airlines filed, and few analysts believe the list is closed yet.

Investors seeking a safer ride have been buying into the industry through the backdoor by following the aerospace sub-contractor stocks. These stocks have lagged behind the market since January 1, partly because of their modest size, partly because most of them also sell to the military aerospace programmes which are thought to be at the top of their spending cycle.

Company	Share earnings \$ (last fiscal)	Sales (\$m)
Hercal	1.03	150
Hi-Shear	0.63	51
Rohr	4.50	606
Wyman-Gordon	2.40	389

The best performers have been SPS Technologies, which leads U.S. production of fastening systems for aero-engines and frames with sales of around \$212m for 1984, Hi-Shear Industries, its rival with \$61.6m sales for 1984, and Wyman-Gordon which makes high-strength forged metal components.

The sub-contractors are already benefiting from the upswing in the commercial aerospace cycle which surprised the industry in 1983 and 1984. In the first nine months of last year orders for commercial aircraft totalled 281, against 158 for the whole of 1983, according to Mr James Vail, aerospace analyst at Oppenheimer.

The increase came mostly in orders for narrow-bodied aircraft, for which a new market has been created by the success of Federal Express and its nationwide courier service, now emulated by Airborne Freight, Emery Air Freight and United Parcel Service.

This trend is spreading to the larger aircraft more commonly used for passenger carriers.

The new generation airliners are extensive users of the new composite materials, which can substantially reduce aircraft weight, and of the new components needed to support composite structures.

Rohr Industries holds 50 per cent of the world market for aero-engine products, and has made significant progress in the use of composite materials. Its two big earners are its contracts with Boeing and with Airbus Industries, both of which are likely to maintain high production levels for the next few years.

With all this strength in its markets, annual profits of Rohr remain only just above the \$500,000 level. The stock traded on about 11 times earnings, putting it on a par with the Standard & Poor's 400 index. Rohr, however, is likely to show a substantial increase in earnings this year - perhaps as much as 24 per cent, according to Oppenheimer, compared with forecasts of flat or marginally higher profits for the S & P Industries.

Also apparently overlooked is Wyman-Gordon, trading on 15 times earnings. Defence equipment is still Wyman's prime source of revenue, representing about half of the total of \$390m or so for 1984. Its defence contracts are spread widely through the range, however, covering most of the forgings for the B-1B bomber but also for helicopter rotors. Its defence revenues could still grow by 15 per cent over the next two years, the board believes.

On the commercial side, Wyman, having already benefited from the demand for narrow-bodied aircraft, stands to do well from the expected increase in orders for large passenger-carrying airliners.

One factor which militates against investment in the sub-contractor stocks is the narrowness of the market in many of them. Wyman-Gordon, for example, has 18.4m shares outstanding but only 10,000 of them are traded on an average day.

Major institutions are wary of locking themselves into stocks in which trading markets are narrow. For this reason aerospace sub-contractor stocks were left out of the initial upsurge in the stock market in mid-January.

Now, with the second-line stocks making the running in heavy turnover, while the blue chips tread water for a while, the sector is coming to life.

Wall Street prices, Pages 20-23

Kohl backs research into 'star wars' plan

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN MUNICH

EUROPEAN governments differ sharply in their approach to the U.S. strategic defence initiative, despite efforts of the U.S. Administration to win European support.

West German Chancellor Helmut Kohl moved appreciably closer to endorsing the so-called 'star wars' initiative at the weekend, when he agreed not only that the U.S. programme of research should go ahead but proposed that European countries should be involved in the programme.

Mr Charles Hernu, the French Defence Minister, speaking at the same Wehrkunde defence conference in Munich, however, was notably less enthusiastic. Repeating French calls for a treaty to limit anti-satellite weapons, M. Hernu warned that the research into ballistic missile defence would be likely to lead to the deployment of weapon systems and an enhanced arms race in space.

Chancellor Kohl, mindful of his presently quiescent but powerful

domestic opposition on defence, phrased his support for President Reagan's initiative cautiously, enjoining the U.S. to consult its European allies at every stage of the forthcoming arms control talks in Geneva, where the 'star wars' initiative and the questions of medium and long-range nuclear missiles will be discussed.

Chancellor Kohl appeared to accept the key U.S. argument that the 'star wars' project, even if it made possible only an imperfect defence against incoming nuclear missiles, could lead to greater strategic stability between the superpowers.

The U.S. argument, expressed in a speech by Defence Secretary Casper Weinberger, who failed to arrive from snow-bound London, would ultimately enable the superpowers to negotiate significant reductions in offensive nuclear missiles.

For M. Hernu this outcome was likely only if the present competition between the superpowers was

replaced by a 'complicity' where all 'rivalry had drained away'. That, he thought, was most unlikely.

Equal scepticism was expressed by Mr Geoffrey Pattie, Minister of State in charge of Britain's civilian space programme.

Chancellor Kohl said that Germany had not asked for and not been offered participation in the \$26bn star wars research programme.

Mr Pattie doubted whether the U.S. would be prepared to open up space research to European industry.

Mr Richard Parle, Assistant Secretary for International Affairs at the Pentagon later said he saw no reason why 'in theory' European co-operation in the programme should not be sought.

U.S. officials, however, later acknowledged that Chancellor Kohl's suggestion of participation found them without a policy on the issue. U.S. defence thinking, Page 13; Arms control talks, Page 2

Washington warns again over Tokyo telecommunications laws

BY JUREK MARTIN, FAR EAST EDITOR, IN KYOTO

THE U.S. once again warned Japan yesterday that it was concerned that the pending changes in the Japanese telecommunications system might still end up discriminating against American companies.

Mr William Brock, the U.S. Trade Representative, told Mr Keijiro Murata, the Japanese Minister for International Trade and Industry (MITI) that there would be 'negative and unfortunate' reactions in the U.S. if the proposed but still unformulated new telecommunications laws, due to be in force by April 1, fell short of U.S. expectations.

The thrust of Mr Brock's remarks confirmed that the U.S. had decided to exert the maximum pressure on Japan on telecommunications. It is, at present, difficult for the ministry to respond since the new laws due to take effect with the partial privatisation of the state monopoly, Nippon Telegraph and Telephone (NTT) on April 1 are not its responsibility, but that of the Ministry of Posts and Telecommunications. A MITI official conceded last night

that his ministry had yet to be consulted on the NTT legislation.

Perhaps aware of this, Mr Brock had warned that it would be 'useless' to make a telecommunications proposal so close to April that there was far too little time for adequate discussion with the U.S. on its contents. That appears to be a genuine possibility at this stage.

The Brock-Murata exchanges took place in a separate meeting in the margins of another round in the series of quadrilateral trade ministers' conferences. This one included the EEC, in the person of Mr Willy de Clerq, its Commissioner for External Relations, and Canada, represented by Mr James Killebride, the Minister for International Trade.

It does not appear that the U.S. or Japan made much progress in solving any of the several trade disputes now confronting them. For example, according to MITI officials, neither Mr Brock nor Mr Murata were able to convey any decisions by their respective governments on the ending or continuing of the current programme of restraints on

Japanese car exports to the U.S., which is due to expire next month.

For its part, the Japanese side appeared particularly concerned that in the next round of talks on steel, due to be held in Washington within the next week, that the U.S. not adopt too rigid an attitude to the so-called 'sub-capacity' issue.

Japan has committed itself to limiting itself to 5.8 per cent of the U.S. steel market but how various steel products are classified remains to be negotiated. If the U.S. proves inflexible, Mr Murata told Mr Brock, 'it may be difficult for Japan to meet the relevant U.S. demands, thus creating problems for U.S. users.'

Japan also proposed to the U.S. that the agreement 'mutually to abolish tariffs on semiconductors' negotiated over a year ago and due to take effect next month - might be duplicated on other microelectronic sectors. Mr Murata argued that electronics was a fast expanding area of bilateral trade and, as such, one in which trade friction should be avoided.

London SE sets new trade rules timetable

By Alexander Nicoll in London

OUTSIDE shareholders would be allowed to assume full ownership of stockholding and stockjacking member firms on the London Stock Exchange after March 31 1985, according to a tentative timetable set by the exchange's ruling council.

It is understood, however, that the date is part of an 'ideal' schedule of steps leading to the restructuring of trading practices brought about by the planned dismantling of fixed commission scales. It is therefore still viewed as flexible.

Virtually all member firms of significant size have struck deals with banks and other outside shareholders, most of which will take 100 per cent ownership when the exchange's rules permit. At present no outside shareholder may own more than 29.9 per cent of a member firm.

The exchange, under a 1983 agreement with the Government, must introduce negotiated commissions by the end of next year. The council is approaching the timetable leading up to this with caution because a debate over the exchange's constitution remains unresolved and because new technology must be introduced to handle the restructured trading system.

It has been under intense pressure from member firms who are seeking an acceleration of the process, including a quicker relaxation of the 29.9 per cent ownership limit. Under the preliminary timetable now set - although still subject to adjustment - outsiders could assume full ownership of brokers and jobbers before other structural changes, including the permission of 'dual capacity', took place.

Brokers and jobbers who merged together into banks - as is the plan in several deals struck by member firms - would therefore still have to keep their operations separate as at present, with jobbers retaining their market-making capacity and brokers not acting as principals.

Dual capacity - the blurring of the distinction between brokers and jobbers - would probably be allowed at the same time as fixed commission scales were barred, nearer the end of 1986.

The council is understood to have favoured the March date because it coincides with the end of the exchange's own financial year and that of many member firms. It wants to give members a chance to reorganise their corporate structures before the new trading system is introduced, but to avoid too long a transition period in which full ownership of member firms is allowed, but not a merging of their activities.

Honda plan for UK car plant

Continued from Page 1

manufacturers on the basis that the initial programme entails assembly only, by building an engine plant first - even though it might appear uneconomic - Honda should be able to head off in advance any criticisms about local content.

It is known that a feasibility study is under way, inspired originally by Honda's joint venture with BL for Japanese components producers to set up in the UK to make carvetera, clutches and electronic components.

With Japanese manufacturers insisting on having their suppliers a few miles at most from their plants, the prospects for an influx of Japanese concerns into the Swindon area appear considerable.

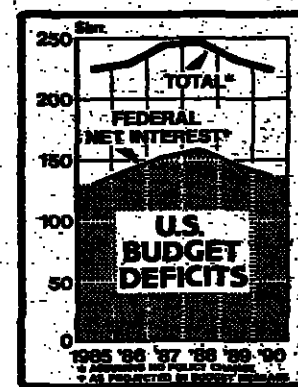
Precedent for this already exists in Honda's operations in the U.S. Four of Honda's major suppliers in Japan have grouped themselves into a joint venture company - KIH Parts Industries - to supply Honda with an assortment of components from a \$30m plant in which they have invested - close to its Maryville plant.

1977, Komatsu's sales have doubled to \$2.5bn while those of Caterpillar have risen only 15 per cent to \$6.6bn. In the past three years Caterpillar has suffered huge losses while Komatsu has remained profitable.

Caterpillar makes about half its sales outside the U.S. and has long been a vigorous defender of free trade. In the past two years, however, its officials have become bitter, complaining about the high value of the dollar, especially in relation to the yen.

THE LEX COLUMN

Signal failure in Washington



Budgetary confusion does not normally breed financial confidence, not even in the U.S. The past week has, nevertheless, balanced an unusually confusing series of policy statements from Washington with yet another leap in the value of the dollar. On a simple view, the international community of lenders and speculators was allowing the use of an easy trading gain to dominate caution about the longer term valuation of the U.S. currency - which might seem in order as the U.S. plunges into its new role of debtor nation. That combination is certainly paradoxical, and if it is no longer unfamiliar, it still looks unstable.

In the short term, the simple view is bound to be correct. Whatever form of budget compromise eventually emerges, the amount of finance needed to square the federal books will certainly be forthcoming. Nor is there much risk, this year at any rate, in supposing that foreigners will go on buying Treasury paper with appreciating dollars.

So long as the virtuous circle is not broken - by a serious reversal in the dollar - both parties will presumably remain satisfied with their bargain. The lenders, at least, will be encouraged by some signs that the Federal Reserve has been tightening its monetary regime, helping to keep yields high and sustain the exchange rate. The Administration, however, has been saying a number of things which might easily have been calculated to weaken faith in these easy arrangements, overturning its position on two important issues in the course of the week.

President Ronald Reagan's attack on the independence of the Fed - blamed for the last two recessions and for slower growth at the end of 1984 - was followed by the more conciliatory remark that the central bank had been doing all right, by and large making enough monetary room for the real economy to expand. But the net residue was a suspicion that the Fed was being groomed as a scapegoat for the next blamable in real output.

More worryingly for buyers of Federal debt, the President's attitude to control of the deficit, reasonably stern in the budget message, also appeared to have reversed itself by the time he got around to this weekend's fireside chat. The re-

newed emphasis on growth as the best means of reducing deficits was at odds with earlier proposals for widespread cuts in non-defence spending. In fact, Mr Reagan went out of his way to sum up advocates of a slow-down, saying that they had lost the battle last November. Real willingness to cut the deficit was scarcely evident.

In the longer run it would be odd if the fireside message went down well in the bond and currency markets. Even on the official assumption that the Treasury will be able to fund at 5 per cent or so nominal for the rest of the decade, the cost of servicing \$200bn deficits might still strain the supply of potential credit. On a more realistic basis - where lenders demand a few points of real return and inflation is never less than three or four per cent - the deficits are bound to be much larger than the projections assume.

For the present there is every temptation for the Administration to go on as before, exploiting the revealed appetite of the market for dollar debt. It is beyond doubt, however, that the extra funding needs that would become apparent in a recession - virtually bound to occur at some point before the end of the decade - would sharply worsen the terms at which this borrowing could be done. With the fiscal stimulus showing up to an ever increasing extent in the current account deficit, it need not be long before the exchange rate buckles, driving up the coupons demanded by the market.

So far the markets, too, are prepared to regard an expanding deficit in the light of a normal business

risk, and without demanding anything exceptional by way of reward. The record of currency markets as anticipators of capital flows is not good, whatever the practitioners may say about discounting and rational expectation: sterling crashed in 1976 when it was known that it was about to come out, while the dollar crisis of 1978 brought about the age of Mr Volcker and sound money. But it would now be strange if the maturity of foreign dollar holdings had not already started to shorten, just as the total inflows of investment dollars have declined in the last two years.

Quoted UK

It is a touch unconventional for a company's annual report to be issued by its stockholders, but Quoted UK has a particularly unusual share register, rivalled only by that of its new subsidiary, British Telecom. In the circumstances it is easy to see why the job of distribution was farmed out to Hoare Govett. It would be no surprise if Hoare also had a hand in drafting the document, ensuring that it contained the type of segmental and historical information required by London financial institution analysts: a good piece of corporate investor relations.

Although the addition of an auditor's report would help to increase confidence, the company - Hoare Govett's aggregation of the UK quoted company sector - appears to be in pretty reasonable financial shape. Cash generation has become the main feature; funds-flow statements for the past three years show that the group has been consistently investing almost twice the historic depreciation charge in fixed capital, and although the cost of dividends has risen by 30 per cent during the past three years, QUK has still been able to reduce its net indebtedness by nearly \$10m over that period.

Less impressively, the company appears unable to take full advantage of corporate grouping for tax purposes. The stated tax charge for 1984 of 47 per cent suggests that tax losses are not being efficiently used. Perhaps the board - headed by Sir Owen Green, no doubt, or perhaps Lord Hanson - should be on the lookout for a suitably loss-making acquisition.

NO MORE FOREIGN EXCHANGE SHOCKS!

These days exchange rates shift constantly. If your business is in any way affected by fluctuations it is vital you know what is happening.

And the best way to do that is Prestel CitiService.

At the push of a button you can have on your TV or personal computer screen the latest exchange rates of 34 currencies.

The rates come direct from Midland Bank and Tullett & Tokyo and they are updated continuously from 7.30am.

You can get spot, forward rates as well as forecasts of movements, the latest international news and charts.

You will be as in touch as the people trading in the City dealing rooms.

Prestel CitiService is available in your office or home and costs as little as £5 per month.

If you need to stay on top of foreign exchange rates you should get in touch with us now!

Just ring (04862) 27431 and ask for Adrian Dear or alternatively send the coupon below for details.

Send to: Prestel CitiService, Woodsted House, 72 Chertsey Road, Woking, Surrey GU21 5BJ.

NAME _____

ADDRESS _____

TEL Home/Office _____

CITISERVICE
HELPING YOU STAY AHEAD

World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	12	12	12	12	12	12	12	12	12
Antwerp	12	12	12	12	12	12	12	12	12
Birmingham	12	12	12	12	12	12	12	12	12
Bombay	12	12	12	12	12	12	12	12	12
Buenos Aires	12	12	12	12	12	12	12	12	12
Calcutta	12	12	12	12	12	12	12	12	12
Canton	12	12	12	12	12	12	12	12	12
Cebu	12	12	12	12	12	12	12	12	12
Colon	12	12	12	12	12	12	12	12	12
Hankow	12	12	12	12	12	12	12	12	12
Hong Kong	12	12	12	12	12	12	12	12	12
Kobe	12	12	12	12	12	12	12	12	12
London	12	12	12	12	12	12	12	12	12
Lyons	12	12	12	12	12	12	12	12	12
Manila	12	12	12	12	12	12	12	12	12
Medan	12	12	12	12	12	12	12	12	12
Osaka	12	12	12	12	12	12	12	12	12
Paris	12	12	12	12	12	12	12	12	12
Shanghai	12	12	12	12	12	12	12	12	12
Singapore	12	12	12	12	12	12	12	12	12
Sourabaya	12	12	12	12	12	12	12	12	12
Tokyo	12	12	12	12	12	12	12	12	12
Yokohama	12	12	12	12	12	12	12	12	12

Caterpillar complaint

Continued from Page 1

nied that the company's move represented any change in policy. "We have always advocated a tough stance against unfair trade practices and I hope we always will," he said. In this case, he said, the company had initially decided not to participate but then did another review and changed its mind.

Exports of Japanese construction equipment have grown rapidly in recent years and Komatsu, the leading Japanese producer and second largest in the world, has significantly reduced the wide gap between itself and Caterpillar. Since

1977, Komatsu's sales have doubled to \$2.5bn while those of Caterpillar have risen only 15 per cent to \$6.6bn. In the past three years Caterpillar has suffered huge losses while Komatsu has remained profitable.

Caterpillar makes about half its sales outside the U.S. and has long been a vigorous defender of free trade. In the past two years, however, its officials have become bitter, complaining about the high value of the dollar, especially in relation to the yen.

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and as members of the Board of Directors: F. Becker, S.A.P. McCann, G.T.S. Danner, M.G. Gorman, D.E.R. Palmer, London. Publisher: Frankfurt/Main. Sole Distributors: GmBH, Frankfurt/Main. Responsible editor: G.E.F. Smith, Frankfurt/Main. © The Financial Times Ltd. 1985.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday February 11 1985

New Station
at Watford
73,500 sq ft
of offices
TO LET
TEL 0462 3 4444

Hunting
Gate
4444

U.S. banks revise attitude to East European credits

A NEW FASHION for East European business seemed to be developing in the Eurocredit market last week, writes Peter Montagnon in London.

Not only was there an enthusiastic initial response to the new \$150m deal for Deutsche Außenhandelsbank, East Germany's foreign trade bank, but on Friday came news of an Ecu 50m credit for the Soviet Union bearing a margin of just 1/4 per cent for the first three years rising to 1/2 per cent for the remaining four.

This marks a sharp fall in margins for the Soviet Union, whose foreign trade bank was until recently borrowing at around 1/2 per cent over Eurocurrency rates. East German margins have also dropped. Aussenhandelsbank's new deal bears interest at 1/4 per cent over Eurodollars or 1/2 per cent over U.S. prime compared with a 1 per cent Eurodollar margin previously. But the main feature of last week's new deal was the conspicuous presence of major U.S. banks - Bank of America, Citicorp and Manufacturers Hanover - in the lead group.

U.S. banks, most of which have shunned East European business since the Soviet invasion of Afghanistan and the Polish debt crisis, are now clearly changing their minds. The reason is not hard to find. Deals such as that for Deutsche Außenhandelsbank are straight forward, high-yielding syndicated loans that are increasingly hard to find elsewhere. "It is," said one banker last week, "almost enough to make the old hands weep with nostalgia."

But others argue that it would be wrong to expect Eastern Europe to pick up much of the slack left by the decline in traditional business elsewhere. Though East Germany may continue to borrow, partly to refinance existing debt, and the Soviet Union needs loans to finance grain imports, other Comecon countries such as Czechoslovakia have now adopted a very conservative

approach to foreign borrowing. Poland and Romania are still very much in the shadow of their own reschedulings.

The supply of new business from Eastern Europe is therefore likely to remain rather sparse. That could lead to a situation where competition for business drives margins down too fast for comfort. Some bankers argued that this was already the case with the new Soviet loan, which is led by Crédit Commercial de France.

Other developments in the market combined to suggest last week that business may be picking up, albeit slowly. Not only are Greece and Korea (through its Exchange Bank) likely to seek loans soon; Portugal has now launched a \$500m credit deal, half of which is to take the form of a Euronote and short-term advances facility.

Terms on the deal include a margin of 1/4 per cent for the conventional credit portion and a facility fee of 1/4 per cent on the Euronote standby which will bear interest at 1/4 per cent if drawn. They are regarded in the market as finely balanced, but the yield of about 1/4 per cent on existing Portuguese Euronotes and the heavy oversubscription of the recent \$100m deal for Electricidade de Portugal suggest demand is there.

The same cannot be said of Turkey whose \$500m facility was still stuck at \$450m last week. Some of these commitments are conditional on the full amount being reached, and there are worries that banks in the deal may start getting restive if the lead group is not completed soon.

Merrill Lynch, meanwhile, launched a \$150m, five-year Euro-note facility for the Transco energy concern for which the maximum yield on the notes has been set at 15 basis points. The Council of Europe is raising an unusual BFR 1.25bn, nine year 11 1/2 per cent credit through Caisse d'Epargne and Banque Générale de Luxembourg as well as Enskilde Securities.

Bond demand dries up as dollar keeps climbing

THE EUROBOOND market has lost its nerve. "The bull market psychology is broken," said one trader on Friday. Last week saw the dollar rise yet higher against the major currencies, deterring investors both from buying dollar bonds, in case the dollar falls, and non-dollar bonds, in case it does not fall, write Maggie Urry and Peter Montagnon in London.

In any case investors and dealers have so much paper already that they will not take any more. Traders report that buying from the Swiss and the Japanese has dried up.

Meanwhile the New York bond market is in trouble too. Last week's auctions have left the banks stuffed with paper. The Federal Reserve was seen to be tightening a

touch, and fed funds rates rose. The budget deficit looms over all.

Practically all of last week's fixed rate Eurodollar bond issues were well underwritten by Friday, save for Salomon's Society for Savings. Many of the big issuing houses - such as Credit Suisse First Boston, Morgan Guaranty and Morgan Stanley - were keeping well clear of the market.

Against that background, syndicate managers were highly critical on Friday of a deal brought by UBS (Securities) for Rockwell.

This is UBS's third deal in two weeks, an unusually large number for this house, and risk syndicate managers suspect that UBS is buying market share, at the cost of supporting mispriced issues. Although the first two - for Mobil and Kodak

- were syndicated, both issues are weighing heavily on co-managers' books.

At last the co-managers have turned, and on Friday the major houses were virtually all turning down the \$300m Rockwell deal.

At the time of pricing the cost of funds to Rockwell was a staggering 37 basis points below U.S. Treasury yields - a spread larger than that on the IBM issue the week before, which had to be cut in size.

The floating-rate note market is not immune from the troubles. Higher interest rates are hitting prices, but at least there are fewer new issues to contend with, and last week's were all trading inside their fees even on Friday.

This week sees the launch of three floaters from Thailand, total-

ing \$400m.

Alarm also gripped European and Japanese markets as the dollar scaled new peaks. Here the problem is not just that investors risk currency losses if the dollar falls to hold on to these new giddy heights. Short-term interest rates are being sucked higher by its rise, and that is undermining domestic bond markets too.

Mr Satoshi Sumita, new governor of the Bank of Japan, was twice forced to deny last week that rates would be raised upwards. But that only fuelled speculation that the Bank of Japan was poised to move. Domestic bonds tumbled by more than two points on the week and Euroyen issues fell in the wake - though not by quite as much.

Friday's new Samurai issue for

the Inter-American Development Bank shows just how far the market has deteriorated. It yields 7.103 on the Japanese basis and this compares with 6.7 per cent on the (slightly shorter) Victoria Public Authority issue launched a week before.

That is the order of the day in Germany too, where today's scheduled DM 200m issue for Spain has been temporarily withdrawn.

Secondary market prices in Germany fell by up to three points last week with the recent warrants issue for Kobe Steel plunging a new low of 92 1/4. Milder falls were registered in Switzerland, but UBS still had to increase the indicated coupon on its IC Industries issue to 5 1/2 per cent from 5 per cent.

EUROMARKET TURNOVER

Turnover (\$bn)

Primary Market	Secondary Market	FRN	Other
U.S. \$ 3740.7	2.0	142.4	498.9
Prev 2222.8	000.0	1122.5	25.1
Other 498.0	000.0	148.5	52.9
Prev 1015.8	000.0	000.3	138.5

Secondary Market

U.S. \$	FRN	Other
16226.9	675.2	11914.0
Prev 16226.9	675.2	11914.0
Prev 2511.5	44.7	258.2

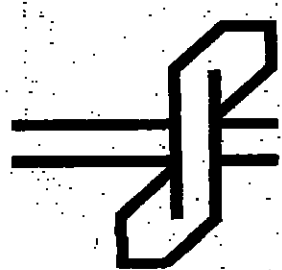
Week to Feb 7 '85

Source: AIBD

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount \$	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrower	Amount \$	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
Mitsui Petrochemical 1	25	1990	5	8 1/4	100	Nomura Int.	8.580	Int. Petrol Dev. Corp. 1	80	1995	-	6	100	Boj Gatzwiller, K. B.	6.000
Yamato Transport 1	40	2000	15	3	100	Nikko Secs (Europe)	3.000	Asian Dev. Bank (c) 1	50	2000	-	6	100	SBC	-
Kumagai Gumi 1	80	2000	15	3 1/4	100	Daiwa Europe	3.500	Nikko Cement 1	20	1990	-	5 1/4	100	UBS	5.625
Shin-Etsu Chem. 1	30	2000	15	(3)	100	Yamashita Int.	-	Mitsui Mining Co. 1	50	1990	-	3 1/4	100	UBS	3.625
Fuji Den. Dev. Bank 1	50	1989	4	10 1/4	95 1/2	Wood County	10.415	Chugoku Elec. Pwr.	100	1993	-	Postponed	-	Credit Suisse	-
Osaka Lead. 1	80	1992	7	11	100.6	Daiwa Europe	10.873	Saitama Paper Ind. 1	100	1990	-	5 1/4	99 1/2	Credit Suisse	5.688
Society for Savings 1	75	1990	5	11 1/4	100	Salomon Bros.	11.375	Mitsui Petrochemical 1	50	1990	-	1 1/4	100	UBS	1.875
Bayer Bank 1	75	1990	5	11 1/4	100 1/4	Salomon Bros.	11.432	Saitama Paper Ind. 1	100	1993	-	(5 1/4)	-	Bank Hofmann	-
John Deere	150	1995	10	11 1/4	99 1/4	Merrill Lynch	11.691	Toyoko Co. 1	75	1990	-	2 1/4	100	SBC	3.375
Bankers Trust (NY) 1	100	1990	5	11 1/4	99 1/4	Bankers Trust Int.	11.159	Hawthorn 1	40	1990	-	1 1/4	100	SBC	1.875
Farmacia Sandoz 1	400	1995	10	(a)	100	Merrill Lynch	-	Sperry Corp. (d) 1	100	1995	-	5 1/4	100	UBS	5.750
Royal Bk of Canada 1	100	1990	5	11 1/4	100	Osaka Lead. Bank	11.125	Shimizu Construction 1	100	1990	-	(5 1/4)	-	UBS	-
Mitsui 1	20	1990	5	(8 1/4)	100	Nikko Secs (Europe)	-	IC Industries 1	150	1995	-	5 1/4	100 1/4	UBS	5.841
Toyo Trust (Asia) 1	100	1992	7	11 1/4	100	Salomon Bros.	11.625	Kellogg Elec. Railway 1	50	1990	-	5 1/4	100 1/4	Banka del Gottardo	5.566
Gold Ind. 1	75	1995	10	11 1/4	100	Kidder Peabody	11.750	Wang Laboratories 1	200	2000	-	4 1/4	100	UBS	4.750
Bankers Trust (NY) (b) 1	300	2000	15	1 1/4	100	Bankers Trust Int.	-	Agri 1	32	1987	-	5 1/4	100	Credit Suisse	5.125
Nippon Shokai 1	50	1992	7	11	100.6	Daiwa Europe	10.873	Along Nylon Ind. 1	40	1990	-	(2)	100	SBC	-
Taiyo Yuden 1	50	2000	15	(3 1/4)	100	Daiwa Europe	-	Harris Ltd. 1	40	1990	-	(2)	100	Credit Suisse	-
Pittsburgh Mt. Bank (d) 1	100	1997	12	1 1/4	100	Salomon Bros.	-	Silver Salco 1	50	1990	-	(3 1/4)	100	Credit Suisse	-
Optex Ind. Ind. 1	30	1990	5	(8 1/4)	100	Yamashita Int. (Europe)	-	Shin-Etsu 1	80	1990	-	(2)	100	UBS	-
Ford Motor 1	100	1995	10	11 1/4	99 1/4	Goldman Sachs	11.891	Southern Oriental 1	150 mls.	1995	-	(5 1/2)	-	Société	-
Rockwell 1	300	1992	7	10 1/4	99 1/4	UBS (Secs)	10.928	Toko Co. 1	50	1990	-	1 1/4	100	Credit Suisse	1.875
								Enel Co. 1	100	1990	-	(2)	100	Credit Suisse	-
AUSTRALIAN DOLLARS															
Bank of Tokyo Ltd 1	50	1992	7	12 1/4	101 1/2	Bank of Tokyo Int.	12.293								
NEW ZEALAND DOLLARS															
N. Z. Breweries 1	25	1991	8	15 1/4	99 1/4	Boj Gatzwiller, K. B.	15.917	Edis Chrysler Fin. 1	60	1991	6	18	100	Boj Gatzwiller, K. B.	10.000
N. Z. Breweries 1	25	1992	7	15 1/4	99 1/4	Boj Gatzwiller, K. B.	15.937								
B-MARKS															
EB 1	200	1993	8	7 1/4	100	Deutsche Bank	7.500	YEN							
Provision of Bank 1	200	1995	10	7 1/4	100 1/4	Commerzbank	7.500	IAUB 1	35m	2000	12.3	7	85 1/4	Daiwa Secs.	7.083

* Not yet priced. † Final terms. ** Private placement. ‡ Convertible. † Floating-rate note. † With equity warrants. (a) Higher of 8-m Libor or 1-m Libor, rolled monthly, payable 6-monthly; (b) 3-m Libor; (c) 1/2 over 8-m Libor; (d) Dual currency. Notes: Yields are calculated on AIBD basis.



De
Nationale
Investeringsbank
N.V.

U.S. \$50,000,000
12 per cent. "A" Notes due 1990
and 50,000 Warrants to purchase

U.S. \$50,000,000
12 per cent. "B" Notes due 1990

Algemene Bank Nederland N.V. Swiss Bank Corporation International Limited
BankAmerica Capital Markets Group

Amro International Limited
Banque Nationale de Paris
Baring Brothers & Co., Limited
Daiwa Europe Limited
Goldman Sachs International Corp.
Kredietbank International Group
Morgan Stanley International
Orion Royal Bank Limited
J. Henry Schroder Wagg & Co. Limited
Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

Bank Brussels Lambert N.V.
Banque Paribas Capital Markets
Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft
IBJ International Limited
Morgan Guaranty Ltd
Nomura International Limited
Salomon Brothers International Limited
Société Générale de Banque S.A.
S. G. Warburg & Co. Ltd.

MORGAN GUARANTY LTD

CREDIT SUISSE FIRST BOSTON LIMITED

AMRO INTERNATIONAL LIMITED

BARING BROTHERS & CO., LIMITED

COMMERZBANK AKTIENGESELLSCHAFT

CRÉDIT COMMERCIAL DE FRANCE

DRESDNER BANK AKTIENGESELLSCHAFT

GOLDMAN SACHS INTERNATIONAL CORP.

MERRILL LYNCH CAPITAL MARKETS

MORGAN STANLEY INTERNATIONAL

NOMURA INTERNATIONAL LIMITED

SALOMON BROTHERS INTERNATIONAL LIMITED

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL LIMITED

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

November 28, 1984

These securities are not registered under the Securities Act of 1933 and may not be offered or sold in, or to residents of, the United States. This announcement appears as a matter of record only.

New Issue

This announcement appears as a matter of record only.

February 1985

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Mood turns skittish as Fed touches brakes

THE U.S. Government securities market sagged last week under the weight of new supply and an overdose of promises, predictions, and protests from everyone from the President down.

By the close last week most bond prices were showing losses of up to a point on the week—despite a price improvement on Friday after the Fed injected funds through an overnight system repurchase agreement.

The price decline reflected two key factors. First, the \$19bn quarterly refunding went badly leaving much of the new 10 and 30-year paper in dealer hands. Second, following the Fed's recent slight firming, the market's mood—so positive just three weeks ago—has turned decidedly skittish.

The Treasury's actions were a severe market disappointment. Hopes were dashed that the special stripping feature of the new bonds would bolster retail demand which, in the event, appeared almost non-existent.

While the three-year note sale went reasonably well producing an average yield of 10.4 per cent, the 11.36 per cent yield on the 10 year paper and the 11.7

U.S. MONEY MARKET RATES (%)				
	Last Friday	1 week ago	1 month ago	3 months ago
Fed Funds (weekly average)	8.42	8.42	8.20	7.82
Three-month Treasury bills	8.22	8.20	7.77	7.58
Six-month Treasury bills	8.20	8.22	7.77	7.57
Three-month prime CDs	8.80	8.80	8.20	7.85
New "AA" Long utility	8.45	8.40	7.25	7.25
New "AA" Long industrial	8.50	8.40	7.25	7.25

U.S. BOND PRICES AND YIELDS (%)				
	Last Friday	1 week ago	1 month ago	3 months ago
Seven-year Treasury	101 1/2	101 1/2	101 1/2	101 1/2
10-year Treasury	102 1/2	102 1/2	102 1/2	102 1/2
30-year Treasury	103 1/2	103 1/2	103 1/2	103 1/2
New "AA" Long utility	N/A	12 1/2	12 1/2	12 1/2
New "AA" Long industrial	N/A	12 1/2	12 1/2	12 1/2

Money Supply: In the week ended January 28 fell by \$1.2bn to \$589.6bn.

Source: Salomon Bros (estimates)

per cent yield on the new (non-callable) 11.25 per cent Treasury long bonds were above dealer expectations. It took a \$1.9bn decline in the Fed's Friday system RPs, conducted when the funds rate hit 8 1/2 per cent—to restore any semblance of market confidence.

In fact the backdrop to the refunding was decidedly auspicious. Ahead of the auction the Fed—apparently reacting to recent heavy monetary growth—placed a toe on the brakes. This has clearly focused

problem by Mr Volcker thrust the issue back into the centre stage.

At the same time both the volume and the contents of comments by Fed officials left the markets deeply confused. Among specific comments, Mr Volcker characterised excessive money growth as "counter-productive" while Mr Preston Martin, the vice-chairman, speaking the same day, stressed continuing concerns over a growth recession and the need to reduce the unemployment rate.

Against this backdrop Wall Street's economic gurus were able to draw dramatically opposing conclusions.

Dr Henry Kaufman of Salomon Brothers, said an "FOMC readjustment of current moderate restraint is probable," and argued "The monetary authorities are likely to vote to continue their policy of the past few weeks. Despite dollar strength and the very low current levels of inflation, there are still fairly compelling reasons for getting better control of the persistent growth in bank reserves and credit."

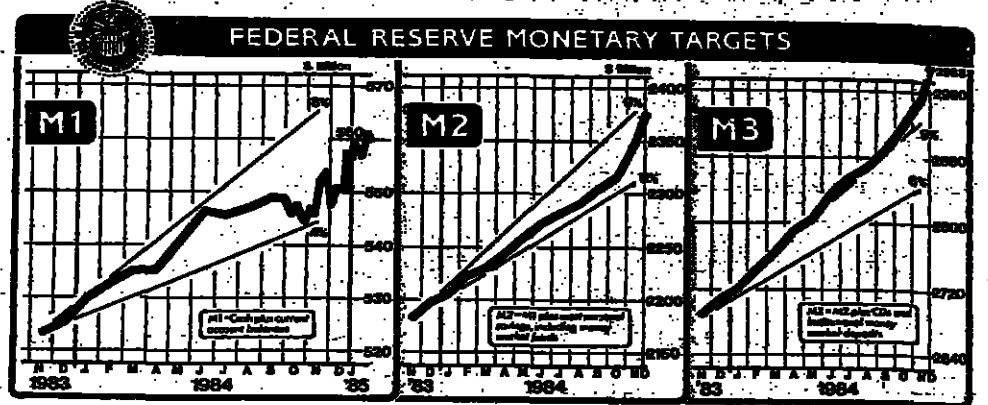
In contrast Mr Philip Braverman of Briggs Schaeffle, while

accepting that the near-term market outlook is "bearish," argued that "though the Fed has firmed, there is ample reason to doubt the Fed will firm further at this week's FOMC meeting."

The effects of this renewed uncertainty are evident in the markets. The "old" Treasury long bond closed on Friday at 102 1/2, yielding 11.40 per cent, while the new 30-year bonds were yielding 11.35 per cent on a when-issued basis.

While bond yields headed higher, short-term rates were largely unchanged to 15 basis points.

In the corporate sector bond prices were unchanged to a point lower on the week and new issue volume slowed to a trickle as treasurers steered



clear of the jittery markets. Among the new issues that were brought to market, Bowater Inc sold \$125m of 12 1/2 per cent 30-year bonds priced to yield 12.45 per cent.

Investors were also introduced to a new breed of securities—"Cars" or Certificates

for Automobile Receivables. Salomon Brothers, building on the success of mortgage-backed securities, packaged together \$100m in Auto loans into the new certificates.

In the meantime the current relative attractions of the Euro-markets to U.S. issuers were

brought home by figures from Securities Data Company which showed that U.S. borrowers raised \$5.17bn in the Euro-markets in January, compared with \$4.36bn in the U.S. domestic market.

Paul Taylor

FT/AIBD INTERNATIONAL BOND SERVICE

U.S. DOLLAR				
	Issued	Price	Yield	Chg on
STRAIGHTS				
AHC 0/9 11 1/2	100	100 1/2	11.71	
AT&T 0/9 11 1/2	100	100 1/2	11.71	
Asian Sav 12 1/2	100	101 1/2	11.88	
Asian Sav 14 1/2	100	101 1/2	11.88	
Asian Sav 16 1/2	100	101 1/2	11.88	
Australia 11 1/2	100	101 1/2	11.88	
Australia 13 1/2	100	101 1/2	11.88	
Australia 15 1/2	100	101 1/2	11.88	
Bank of America 12 1/2	100	101 1/2	11.88	
Bk of America 14 1/2	100	101 1/2	11.88	
Bk of America 16 1/2	100	101 1/2	11.88	
Bk of America 18 1/2	100	101 1/2	11.88	
Bk of America 20 1/2	100	101 1/2	11.88	
Bk of America 22 1/2	100	101 1/2	11.88	
Bk of America 24 1/2	100	101 1/2	11.88	
Bk of America 26 1/2	100	101 1/2	11.88	
Bk of America 28 1/2	100	101 1/2	11.88	
Bk of America 30 1/2	100	101 1/2	11.88	
Bk of America 32 1/2	100	101 1/2	11.88	
Bk of America 34 1/2	100	101 1/2	11.88	
Bk of America 36 1/2	100	101 1/2	11.88	
Bk of America 38 1/2	100	101 1/2	11.88	
Bk of America 40 1/2	100	101 1/2	11.88	
Bk of America 42 1/2	100	101 1/2	11.88	
Bk of America 44 1/2	100	101 1/2	11.88	
Bk of America 46 1/2	100	101 1/2	11.88	
Bk of America 48 1/2	100	101 1/2	11.88	
Bk of America 50 1/2	100	101 1/2	11.88	
Bk of America 52 1/2	100	101 1/2	11.88	
Bk of America 54 1/2	100	101 1/2	11.88	
Bk of America 56 1/2	100	101 1/2	11.88	
Bk of America 58 1/2	100	101 1/2	11.88	
Bk of America 60 1/2	100	101 1/2	11.88	
Bk of America 62 1/2	100	101 1/2	11.88	
Bk of America 64 1/2	100	101 1/2	11.88	
Bk of America 66 1/2	100	101 1/2	11.88	
Bk of America 68 1/2	100	101 1/2	11.88	
Bk of America 70 1/2	100	101 1/2	11.88	
Bk of America 72 1/2	100	101 1/2	11.88	
Bk of America 74 1/2	100	101 1/2	11.88	
Bk of America 76 1/2	100	101 1/2	11.88	
Bk of America 78 1/2	100	101 1/2	11.88	
Bk of America 80 1/2	100	101 1/2	11.88	
Bk of America 82 1/2	100	101 1/2	11.88	
Bk of America 84 1/2	100	101 1/2	11.88	
Bk of America 86 1/2	100	101 1/2	11.88	
Bk of America 88 1/2	100	101 1/2	11.88	
Bk of America 90 1/2	100	101 1/2	11.88	
Bk of America 92 1/2	100	101 1/2	11.88	
Bk of America 94 1/2	100	101 1/2	11.88	
Bk of America 96 1/2	100	101 1/2	11.88	
Bk of America 98 1/2	100	101 1/2	11.88	
Bk of America 100 1/2	100	101 1/2	11.88	

U.S. DOLLAR				
	Issued	Price	Yield	Chg on
STRAIGHTS				
AHC 0/9 11 1/2	100	100 1/2	11.71	
AT&T 0/9 11 1/2	100	100 1/2	11.71	
Asian Sav 12 1/2	100	101 1/2	11.88	
Asian Sav 14 1/2	100	101 1/2	11.88	
Asian Sav 16 1/2	100	101 1/2	11.88	
Australia 11 1/2	100	101 1/2	11.88	
Australia 13 1/2	100	101 1/2	11.88	
Australia 15 1/2	100	101 1/2	11.88	
Bank of America 12 1/2	100	101 1/2	11.88	
Bk of America 14 1/2	100	101 1/2	11.88	
Bk of America 16 1/2	100	101 1/2	11.88	
Bk of America 18 1/2	100	101 1/2	11.88	
Bk of America 20 1/2	100	101 1/2	11.88	
Bk of America 22 1/2	100	101 1/2	11.88	
Bk of America 24 1/2	100	101 1/2	11.88	
Bk of America 26 1/2	100	101 1/2	11.88	
Bk of America 28 1/2	100	101 1/2	11.88	
Bk of America 30 1/2	100	101 1/2	11.88	
Bk of America 32 1/2	100	101 1/2	11.88	
Bk of America 34 1/2	100	101 1/2	11.88	
Bk of America 36 1/2	100	101 1/2	11.88	
Bk of America 38 1/2	100	101 1/2	11.88	
Bk of America 40 1/2	100	101 1/2	11.88	
Bk of America 42 1/2	100	101 1/2	11.88	
Bk of America 44 1/2	100	101 1/2	11.88	
Bk of America 46 1/2	100	101 1/2	11.88	
Bk of America 48 1/2	100	101 1/2	11.88	
Bk of America 50 1/2	100	101 1/2	11.88	
Bk of America 52 1/2	100	101 1/2	11.88	
Bk of America 54 1/2	100	101 1/2	11.88	
Bk of America 56 1/2	100	101 1/2	11.88	
Bk of America 58 1/2	100	101 1/2	11.88	
Bk of America 60 1/2	100	101 1/2	11.88	
Bk of America 62 1/2	100	101 1/2	11.88	
Bk of America 64 1/2	100	101 1/2	11.88	
Bk of America 66 1/2	100	101 1/2	11.88	
Bk of America 68 1/2	100	101 1/2	11.88	
Bk of America 70 1/2	100	101 1/2	11.88	
Bk of America 72 1/2	100	101 1/2	11.88	
Bk of America 74 1/2	100	101 1/2	11.88	
Bk of America 76 1/2	100	101 1/2	11.88	
Bk of America 78 1/2	100	101 1/2	11.88	
Bk of America 80 1/2	100	101 1/2	11.88	
Bk of America 82 1/2	100	101 1/2	11.88	
Bk of America 84 1/2	100	101 1/2	11.88	
Bk of America 86 1/2	100	101 1/2	11.88	
Bk of America 88 1/2	100	101 1/2	11.88	
Bk of America 90 1/2	100	101 1/2	11.88	
Bk of America 92 1/2	100	101 1/2	11.88	
Bk of America 94 1/2	100	101 1/2	11.88	
Bk of America 96 1/2	100	101 1/2	11.88	
Bk of America 98 1/2	100	101 1/2	11.88	
Bk of America 100 1/2	100	101 1/2	11.88	

U.S. DOLLAR				
	Issued	Price	Yield	Chg on
STRAIGHTS				
AHC 0/9 11 1/2	100	100 1/2	11.71	
AT&T 0/9 11 1/2	100	100 1/2	11.71	
Asian Sav 12 1/2	100	101 1/2	11.88	
Asian Sav 14 1/2	100	101 1/2	11.88	
Asian Sav 16 1/2	100	101 1/2	11.88	
Australia 11 1/2	100	101 1/2	11.88	
Australia 13 1/2	100	101 1/2	11.88	
Australia 15 1/2	100	101 1/2	11.88	
Bank of America 12 1/2	100	101 1/2	11.88	
Bk of America 14 1/2	100	101 1/2	11.88	
Bk of America 16 1/2	100	101 1/2	11.88	
Bk of America 18 1/2	100	101 1/2	11.88	
Bk of America 20 1/2	100	101 1/2	11.88	
Bk of America 22 1/2	100	101 1/2	11.88	
Bk of America 24 1/2	100	101 1/2	11.88	
Bk of America 26 1/2	100	101 1/2	11.88	
Bk of America 28 1/2	100	101 1/2	11.88	
Bk of America 30 1/2	100	101 1/2	11.88	
Bk of America 32 1/2	100	101 1/2	11.88	
Bk of America 34 1/2	100	101 1/2	11.88	
Bk of America 36 1/2	100	101 1/2	11.88	
Bk of America 38 1/2	100	101 1/2	11.88	
Bk of America 40 1/2	100	101 1/2	11.88	
Bk of America 42 1/2	100	101 1/2	11.88	
Bk of America 44 1/2	100	101 1/2	11.88	
Bk of America 46 1/2	100	101 1/2	11.88	
Bk of America 48 1/2	100	101 1/2	11.88	
Bk of America 50 1/2	100	101 1/2	11.88	
Bk of America 52 1/2	100	101 1/2	11.88	
Bk of America 54 1/2	100	101 1/2	11.88	
Bk of America 56 1/2	100	101 1/2	11.88	
Bk of America 58 1/2	100	101 1/2	11.88	
Bk of America 60 1/2	100	101 1/2	11.88	
Bk of America 62 1/2	100	101 1/2	11.88	
Bk of America 64 1/2	100	101 1/2	11.88	
Bk of America 66 1/2	100	101 1/2	11.88	
Bk of America 68 1/2	100	101 1/2	11.88	
Bk of America 70 1/2	100	101 1/2	11.88	
Bk of America 72 1/2	100	101 1/2	11.88	
Bk of America 74 1/2	100	101 1/2	11.88	
Bk of America 76 1/2	100	101 1/2	11.88	
Bk of America 78 1/2	100	101 1/2	11.88	
Bk of America 80 1/2	100	101 1/2	11.88	
Bk of America 82 1/2	100	101 1/2	11.88	
Bk of America 84 1/2	100	101 1/2	11.88	
Bk of America 86 1/2	100	101 1/2	11.88	
Bk of America 88 1/2	100	101 1/2	11.88	
Bk of America 90 1/2	100	101 1/2	11.88	
Bk of America 92 1/2	100	101 1/2	11.88	
Bk of America 94 1/2	100	101 1/2	11.88	
Bk of America 96 1/2	100	101 1/2	11.88	
Bk of America 98 1/2	100	101 1/2	11.88	
Bk of America 100 1/2	100	101 1/2	11.88	

U.S. DOLLAR										Chg. on				
	Issued	Price	Yield											
ST														
EDC 11% 87	100	100	-0%	7.00	IMC 10 1/2% 88	100	100	-0%	7.00	Euro-Cost. 8% Small 84	100	100	-0%	7.10
EDC 12% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 12% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100	100	-0%	7.25	Euro-Cost. 8 1/2% 84	100	100	-0%	7.10
EDC 13% 87	100	100	-0%	7.25	Int'l 8 3/4% 88	100								

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

MORTGAGE-BACKED BONDS

Europeans snap up a U.S. delicacy

INVESTORS in the Eurobond market are being treated to a delicacy long since available to those in the U.S. domestic bond market—mortgage-backed bonds.

By securing a bond issue on property the credit rating can be greatly enhanced and so money can be raised on finer terms. So far U.S. borrowers have been the main issuers of such bonds, extending to the Eurobond market practices developed back home.

But one issue—in the Eurobond market—has significant implications for the way the UK housing market is financed.

The issue which raised \$50m was made in the name of a new company, with only minimal capital—a daring enough exercise by lead manager Morgan Grenfell. But it is also the first bond issue to be backed by UK

residential mortgages. The structure of the issue took Morgan Grenfell and its lawyers many months to develop, a sign in itself that the bank believes there is potential to do many more such deals.

The company—called Mortgage Intermediary Note Issuer (MNI) or Mini for short—is a vehicle company, the sole purpose of which is to own a pool of 1,200 mortgages and match that asset with the FRN liability.

As a result the FRN is a remarkably safe investment. The rate of default on mortgages in the UK is tiny, at less than 0.001 per cent. Even so, Bank of America from which the mortgages were purchased, will cover up to £2m of losses if they should occur. Above that level Mini would have the usual recourse to law. Under English law, a mortgage is backed both by the property and the person

—so there is a double chance of getting the money back in the case of a default.

Investors snapped up the paper and future borrowers using the structure should meet a similarly good response.

That is encouraging news to the many banks which have gone into the housing finance market over the past few years. By selling the mortgages to a company like Mini, the loans can be taken off the banks' balance-sheets, allowing them to take on more mortgages and so expand their business.

The banks can currently fund their mortgage business more cheaply in the Eurobond market than the building societies can from retail deposits. While interest rates stay that way, the banks could make further inroads into the building societies' market share. At the end of 1984 building societies had 77 per cent of the UK's £107bn

of outstanding mortgages.

There are two parts to the mortgage business. First finding the mortgages—something the building societies and clearing banks can do through their branch networks—and second, refunding them. There is no reason why the two functions should be performed by the same organisation.

In the U.S. there is a thriving secondary market in mortgages, though bankers there have yet to come to grips with the problem of packaging floating rate mortgages for sale.

Wall Street bankers are looking for other loans to package and sell, though. Armed with the motto "anything can be securitised," bankers are planning bond issues backed by car purchase loans and even credit card debts.

M.L.U.

Eastern Airlines near debt solution

By Our New York Staff

EASTERN AIRLINES, the beleaguered Miami-based carrier, has edged closer towards a resolution of both its immediate debt problems and the battle with its trade unions.

The two issues have come together because Eastern has fallen into default on most of its \$2.5bn of long-term loans by failing to negotiate satisfactory new wage agreements within the time period specified by its lenders.

Eastern said on Friday that its lead lenders were recommending to the company's entire group of lenders that they accept proposals put forward by Mr William Usery, an Eastern consultant, earlier this week.

Mr Usery had asked the group's three unions to approve new wage agreements and has sought a commitment from its lenders to remove the default status in the event of a negotiated settlement.

Eastern said on Friday that it had reached an tentative accord with its pilots and flight attendants union and over the weekend that it had reached a settlement with its mechanics.

The settlements are believed to call for continued wage concessions, although these are unlikely to be as severe as last year, when the unions took an 18 to 22 per cent cut in pay in return for a 25 per cent equity stake in the company.

Eastern's lead lenders include Chase Manhattan Bank, Citibank, Prudential Life Insurance, and Equitable Life Insurance.

James W. Foren and William W. Foren and William W. Foren, trustees of the BRNF Liquidating Trust, said it had received a \$160m cash offer from the closely held Atlantic Capital to buy all of the assets of the BRNF Liquidating Trust. BRNF Liquidating Trust was established in December to represent creditors of Braniff Airways which filed under Chapter 11 of the Federal Bankruptcy Code in May 1982 and was reorganised into Braniff Inc. Braniff owns the airplanes owned by Braniff.

The trustees said that if an affirmative response is not received by 5 pm February 15 the offer is to be deemed withdrawn.

INTERNATIONAL APPOINTMENTS

GM finds Saturn project chief within its own ranks

BY TERRY DODSWORTH IN NEW YORK

GENERAL MOTORS has broken away from the practice of decades and dug deep down into its managerial ranks to fill what is probably the most exciting job in the corporation—the presidency of the new Saturn small car project.

At 50, Mr William Hoglund, formerly head of the operating staffs group, is a mere strippling by GM standards. In the days before Mr Roger Smith took over as chairman and began to shake up the group, he would have expected to wait at least five more years to move into its topmost ranks.

At Saturn he has been given not so much rank as a chance

to shine in an experimental group which may well have an enormous impact on the way GM organises itself over the next decade.

Mr Hoglund, who was appointed to the job in tragic circumstances following the death of Mr Joseph Sanchez, comes from an auto industry background. His father, Ellis Hoglund, was in charge of GM's overseas operations until his retirement, and his brother, Peter, is vice-president of GM's electromotive division.

He goes to Saturn with a reputation as one of the young Turks of the company. In his four years at Pontiac, the com-

pany shifted decisively towards the young professional market, and brought out the highly successful sporty Fiero model.

His job at Saturn is to become even more innovative. Set up as an independent organisation, Saturn is the code name for a new small car, which will be made with the very latest technology both on the shop floor and in the back rooms. Competing in the sector of the market which the Japanese importers have made their own, Saturn has a high chance of failure; but the rewards for success could be very high for the manager who pulls off the gamble.

U.S. Quarterly Results

ANDERSON, CLAYTON Food.

Second quarter	1984-Q	1983-Q
Revenue	485.2m	412m
Net profit	8.7m	11.9m
Net per share	0.72	0.98
Dividend	0.25	0.25

AMHILBERG-BUSCH Largest U.S. brewer

Fourth quarter	1984	1983
Revenue	1,720m	1,680m
Net profit	71.5m	67m
Net per share	1.28	1.25
Dividend	0.35	0.35

CIGNA Property & casualty insurance

Fourth quarter	1984	1983
Revenue	28.3m	28.3m
Net profit	1.38	0.78
Net per share	0.88	0.48

GANNETT Newspapers, broadcasting

Fourth quarter	1984	1983
Revenue	570.3m	471.1m
Net profit	74.5m	60.7m
Net per share	0.93	0.78

GENERAL SIGNAL Instrument & control systems

Fourth quarter	1984	1983
Revenue	480m	434m
Net profit	32.8m	30.4m
Net per share	1.14	1.05

Talks on troubled Brazilian bank

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Government is acting fast to try to dispose of Sul Brasilero, the leading financial group in the far south of Brazil, which it stepped in to save last Thursday when the group was on the brink of failure.

Negotiations between the Central Bank, which is supervising the break-up of the group, and a pool of eight leading banks on the takeover of Sul Brasilero's extensive bank branch network and payment of its debts are to resume in Brasilia today.

According to Sr Jose Luis Silveira Miranda, a senior official of the Central Bank, the Government did not use "one cent" in shoring up Sul Brasilero during its rapidly gathering crisis of recent months.

Calming local fears that the country's 13th ranked commercial bank may pass into foreign hands, Sr Miranda said this option was not being considered "for the moment." Citibank, the leading private bank in Brazil in terms of loans, is reported to have shown an in-

terest in its purchase.

Meanwhile, the government-appointed supervisor of the troubled group announced over the weekend that current account holders—of which there are an estimated 1.5m—will be able to withdraw up to Cr 200,000 (US\$55) this afternoon. Term deposits and other financial instruments are frozen until the end of the government intervention.

Over the weekend petrol stations and supermarkets were reported to be refusing to accept Sul Brasilero cheques.

Approval for 1bn ringgit complex

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN authorities have finally given the go ahead for a 1bn ringgit (US\$400m) commercial complex in Kuala Lumpur's central business district after years of protracted negotiations.

Multi-Purpose Holdings, the Chinese investment company, which owns the 15.2 acre site along Campbell Road, through its subsidiary, Bandar Raya Developments, said it would develop the site with Peremba, a government-owned property company, taking a 30 per cent stake in the venture.

The Campbell project will

have four office blocks, of between 35 and 48 storeys, a 587-room international hotel, apartments, and shopping arcades, with a total area of 3.8m sq ft.

Datuk Lee San Choon, MPH's chairman, said work on the first office building would start soon, and the whole project is expected to take 8 to 12 years.

Team Three, a prominent local architectural company, has been appointed the project architect, and John Portman Associates of Atlanta will be the consultants.

The Campbell project has been on the drawing board for the past 10 years. Because of

its size and location, the Malaysian authorities have insisted on a substantial Malay involvement in the venture.

As part of the compromise, the authorities have also given approval in principle to MPH for the development of two townships outside Kuala Lumpur in partnership with Permodalan Bersatu Berhad (PBB), the co-operative owned by the ruling United Malays National Organisation. MPH will be the minority partner to develop the 1,450-acre Kepong Estate, while PBB will be the majority partner in the development of the 1,750-acre Cheras Estate.

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$75,000,000

Hill Samuel Group Plc

Perpetual Floating Rate Notes

MORGAN STANLEY INTERNATIONAL

IBJ INTERNATIONAL Limited

BANKAMERICA CAPITAL MARKETS GROUP

BANQUE NATIONALE DE PARIS

BARCLAYS BANK GROUP

COUNTY BANK Limited

CREDITANSTALT-BANKVEREIN

DRESDNER BANK Aktiengesellschaft

KREDIETBANK INTERNATIONAL GROUP

MERRILL LYNCH CAPITAL MARKETS

SUMITOMO TRUST INTERNATIONAL Limited

UNION BANK OF SWITZERLAND (SECURITIES) Limited

HILL SAMUEL & CO. Limited

SAUDI INTERNATIONAL BANK Al-Bank Al-Saudi Al-Ahwal Limited

BANKERS TRUST INTERNATIONAL Limited

BANQUE PARIBAS CAPITAL MARKETS

COMMERZBANK Aktiengesellschaft

CREDIT SUISSE FIRST BOSTON Limited

DAIWA BANK (CAPITAL MANAGEMENT) Limited

GOLDMAN SACHS INTERNATIONAL CORP.

LTCB INTERNATIONAL Limited

SANWA INTERNATIONAL Limited

SWISS BANK CORPORATION INTERNATIONAL Limited

S.G. WARBURG & CO. LTD.

January 14, 1985



U.S. \$100,000,000

European Economic Community

11 1/8 % Notes due 1990

MORGAN GUARANTY LTD BANQUE NATIONALE DE PARIS S. G. WARBURG & CO. LTD.

ALGEMENE BANK NEDERLAND N.V.

BANK OF TOKYO INTERNATIONAL LIMITED

CHASE MANHATTAN CAPITAL MARKETS GROUP CHASE MANHATTAN LIMITED

COUNTY BANK LIMITED

CRÉDIT LYONNAIS

LEHMAN BROTHERS INTERNATIONAL SHEARSON LEHMAN/AMERICAN EXPRESS INC.

SAMUEL MONTAGU & CO. LIMITED

MORGAN STANLEY INTERNATIONAL

ORION ROYAL BANK LIMITED

SOCIÉTÉ GÉNÉRALE

WESTDEUTSCHE LANDESBANK GIROZENTRALE

BANCA COMMERCIALE ITALIANA

BANK BRUSSEL LAMBERT N.V.

COMMERZBANK AKTIENGESELLSCHAFT

CRÉDIT COMMERCIAL DE FRANCE

DRESDNER BANK AKTIENGESELLSCHAFT

LTCB INTERNATIONAL LIMITED

MORGAN GRENFELL & CO. LIMITED

NOMURA INTERNATIONAL LIMITED

SALOMON BROTHERS INTERNATIONAL LIMITED

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

February 1, 1985

All of these securities have been sold. This announcement appears as a matter of record only.

UK COMPANY NEWS

U.S. banks fear missed opportunity

BY DAVID LASCELLES AND PAUL TAYLOR

U.S. BANKS, presumably, know their law. Yet several of them have gone ahead with plans to buy UK stockbroking and jobbing firms despite a Federal Reserve Board regulation which will severely limit their ability to underwrite equity securities, not just in the UK and the U.S. but anywhere in the world.

The Fed is reviewing Regulation K, as it is called, and the banks have responded with voluminous submissions, laced with warning about how they could get shut out of foreign securities markets, particularly in the UK. But the climate for bank law reform is not very favourable in the U.S. at the moment, and the chances of Reg K being eased in time for the "big bang" liberalisation of the London Stock Exchange next year must be small. If so, how much will it cramp the U.S. banks' style?

In its present form, Reg K is highly restrictive since it is designed to extend to the overseas activities of U.S. banks many of the curbs that U.S. bank law imposes on their domestic operations. It does not, like the Glass-Steagall Act, actually forbid banks to engage in securities underwriting, because the Fed recognises that foreign laws are different, and U.S. banks need greater leeway to compete. But it aims to keep U.S. bank involvement in "impermissible

activities" to a minimum, and plug loopholes which might otherwise allow U.S. banks to circumvent limitations on what they can do in the U.S.

As for the underwriting activities of overseas firms in which U.S. banks have an interest, Reg K stipulates that:

Where a U.S. bank holds more than 50 per cent in a foreign firm (or where it has effective control) its subsidiary may underwrite, distribute and deal in equities so long as no underwriting commitments exceeds \$2m or represents more than 20 per cent of the capital and surplus, or voting stock of an issuer.

There is a let-out in that the underwriter can take on a greater proportion of an issue where he is covered by binding commitments from sub-underwriters and is, effectively, acting more as an agent than underwriter.

This restriction would apply

to the ventures being put together by Citicorp, Chase Manhattan and Security Pacific, all of which are aiming for 100 per cent ownership of London stockbroking firms. North Carolina National Bank, which intends to keep its stake in Pamure Gorica to 29.9 per cent would probably fall into the joint venture category.

Because Reg K only applies to equity securities, it does not affect the U.S. banks' huge Euro-

Volume of equity securities issued in major markets and proportion underwritten by bank-affiliated groups.

Market \$m in 1983 %

Source: Citicorp

Stoagall-type restrictions, at a time when big borrowers are financing themselves more with securities than bank loans. Chase, Citicorp and Security Pacific all said last week that Reg K would place limitations both on their banks and the broking firms they intended to buy.

The \$2m limit is, itself, very small for banks like Citicorp with assets of more than \$100bn, and means they could only take a fraction of UK equity issues, which usually run into tens or even hundreds of millions of pounds. But the 20 per cent rule also means that they could neither lead manage issues nor bring new flotations to the market, an exercise that usually requires the sponsoring firm to underwrite most—if not the entire—stock.

So the question for the Fed is whether trends in overseas markets justify making more of an exception to Glass-Steagall curbs to allow U.S. banks to take advantage of the opportunities. The U.S. banks' case that they are about to miss a historic opportunity to get into UK securities business may seem a bit exaggerated. But this is clearly a ticklish issue, and the Fed's task is made no easier by the high level at which U.S. banks are running since the rescue of Continental Illinois last summer.

BTR and Dunlop clash over register probe

BTR, the broadly-based conglomerate, has clashed with Dunlop, the target of BTR's \$23m takeover bid, over a request from Dunlop for a copy of the register of BTR's shareholders.

BTR has threatened to make Dunlop's directors and its merchant bank advisers liable for what it called "totally unnecessary and improper expenditure" should Dunlop spend money writing to BTR's shareholders.

S. G. Warburg and Hill

Samuel, the two banks advising Dunlop, were apparently seeking to establish whether the institutions which have underwritten BTR's \$23m takeover bid, over a request from Dunlop for a copy of the register of BTR's shareholders.

This information could help determine Dunlop's defence strategy.

Morgan Grenfell, which it is advising BTR, said yesterday that the shareholders' register had been sent to Dunlop, but it said Dunlop's request was "time-

wasting and costly." It also said it was dismayed that Dunlop had made public private correspondence on this matter.

Morgan Grenfell said it was clear that any large UK institution would be a shareholder in BTR, which is among the 10 largest UK companies in terms of market capitalisation.

BTR's letter, which was signed by Mr Norman Ireland, the finance director, said the com-

pany had been given legal advice that for Dunlop to write to BTR's shareholders would not be a proper or reasonable cost to incur in fighting the takeover bid. BTR could only put into effect its threat to hold Dunlop liable for these costs if its takeover bid was successful. With Dunlop's shares at 42p on Friday compared with BTR's bid price of 23p in shares or 20p in cash a higher bid from BTR appears necessary for it to succeed.

These notes were offered and sold outside the United States. This announcement appears as a matter of record only.

U.S. \$100,000,000

Macy Credit Corp.

11 3/4% Notes Due 1995

Lehman Brothers International

Shearson Lehman/American Express Inc.

Union Bank of Switzerland (Securities)

Limited

Arab Banking Corporation (ABC)

Banque Paribas Capital Markets

Chase Manhattan Capital Markets Group

Crédit Commercial de France

Dai-ichi Kangyo International Limited

Daiwa Europe Limited

Kuwait International Investment Co. s.a.k.

Mitsubishi Finance International Limited

Société Générale

Svenska Handelsbanken Group

February, 1985

Clerical Medical

15 St. James's Square, SW1Y 4LQ 01-930 5474

Executive Investment Pension Plan

	Bid	Offer	Change
Cash Fund	115.3	121.4	+6.1
Mixed Fund	147.8	155.3	+7.5
Fixed Interest Fund	116.8	123.0	+6.2
UK Equity Fund	162.9	171.5	+8.6
Property Fund	112.4	118.4	+6.0
Overseas Fund	170.6	179.6	+9.0
Index Linked Fund	101.4	106.8	+5.4
Stock Exchange Fund	120.3	126.7	+6.4
North American Fund	113.0	119.0	+6.0
Far East Fund	102.6	108.6	+6.0
Special Situations Fund	105.7	111.3	+5.6

Prices February 6 Unit dealings on Wednesday

	Bid	Offer	Change
Cash Fund	142.0	142.0	+0.0
Mixed Fund	183.3	186.0	+2.7
Fixed Interest Fund	153.3	156.0	+2.7
UK Equity Fund	238.2	245.3	+7.1
Property Fund	125.4	134.5	+9.1
Overseas Fund	223.9	235.5	+11.6
Index Linked Fund	115.0	116.7	+1.7
Stock Exchange Fund	125.9	127.0	+1.1

Initial unit prices available on request, telephone 0272 290566

Notice of Redemption



The Taiyo Kobe Bank, Limited

U.S. \$30,000,000

Floating Rate Certificates of Deposit due 18 March, 1986

Notice is hereby given that, in accordance with Clause 3 of the above Certificates, the Issuer will exercise the option to prepay the Issue on 18 March, 1986.

Agent Bank

Morgan Guaranty Trust Company of New York London

FINANCIAL TIMES STOCK INDICES

	Feb. 6	Feb. 7	Feb. 8	Feb. 9	Feb. 10	1984/85 High	Since Compilation Low
Government Secs.	80.04	80.94	79.59	79.65	79.27	83.77	127.4
Fixed Interest	84.04	83.86	83.61	83.50	83.44	87.49	160.4
Ordinary	988.5	999.3	985.3	982.4	988.5	977.5	1084.5
Gold Mines	484.5	487.1	487.8	474.3	482.0	711.7	784.7
FT-Adm. Shs.	622.25	622.0	619.42	617.67	609.95	612.88	627.28
FT-GE100	1295.5	1295.5	1299.5	1299.1	1298.5	1305.7	1305.7

LABROKE INDEX

Based on FT Index 887.991 (-4)

Tel: 01-427 4411

Decision time over Booker bid

BY ALEXANDER NICOLL

INTENSE activity last week in the shares of Booker McConnell has heightened the City's obsession with its latest guessing game—will Dee Corporation renew its bid for the food distribution, agribusiness and health products group?

Dee, the rapidly expanding supermarket group headed by Mr Alec Monk, must decide whether to do so by Wednesday, three weeks after receiving clearance from the Monopolies and Mergers Commission. If it makes no move by then, it will be barred by takeover rules from bidding until June.

With the deadline approaching, there have been wide fluctuations in Booker's share price, with large parcels of shares changing hands. There was speculation that Dee was selling some of its 19.8 per cent holding in Booker, but Dee would neither confirm nor deny this yesterday. Although there was no sign yesterday that a new bid was imminent, arguments for it appeared strong. A rise in Dee's share price means that a simple renewal of the shares-plus-loan-stock terms offered last June, before the Monopolies Commission reference, would be worth 375m or 297p per Booker share compared with 222m then. It would also exceed Booker's share

price, which closed at 261p on Friday.

Mr Monk, who has said nothing about his intentions since getting the Commission's go-ahead, may however be reluctant to make another large issue of shares so soon after doing so last November to fund the £180m purchase of the 380-shop International Stores chain.

Booker is in a far better position to defend itself now than it was last year. The bid triggered a management shake-up and a streamlining of its businesses, as well as dramatic improvement in formerly lacklustre profit prospects.

Mr Jonathan Taylor, Booker managing director, said yesterday: "We are prepared for a bid and it will be very vigorously defended on the basis of current performance and future prospects, both of which are looking very strong. We expect to win." Some stockbroking analysts argued that Booker's rapid recovery could encourage a swift bid from Dee, since a delay could put Booker in an even better position to ward off a bid. But few analysts were prepared to bet on whether Mr Monk would bid this week, bid later, or sell his stake in Booker at a handsome profit and leave it independent.

Carclo in £3.5m sale

Carclo Engineering Group has sold its wholly-owned subsidiary, Acro Street Investments, to the Gold Card Trading Company, a London-based investment manager, for £3.5m cash. The sale was completed by Mr J. K. Trivedi and his family interests, for £3.5m cash. Acro's sole asset is 1,894,333 ordinary shares (87.35 per cent) in the Indian company, which makes card clothing for textile mills in India, and which is quoted on the Bombay stock exchange. At

the end of March 1984 Carclo's net asset value came to £1.9m. Carclo intends to keep its direct 16.8 per cent holding of shares in ICC. ICC's turnover and profit before tax as shown in Carclo's accounts were £4.7m and £1.2m respectively for the year to the end of March 1984. Proceeds from the disposal will allow Carclo to concentrate on the expansion of its other activities.

SHARE STAKES

Changes in company share stakes announced over the past week include:

Bremner—M. Black, M. A. Robinson and associates have acquired 278,000 ordinary shares together with the 897,000 shares already held, bringing total holding to 1,175,000 shares (19.6 per cent).

British Channel Shipowners—C. H. H. H. has sold 1.5m ordinary and 1.5m preferred shares for £1.5m at 10p per share.

F. J. C. Milley—Director A. C. Frost has purchased 200,000 ordinary shares at 25p each, bringing his holding to 500,000 shares (19.6 per cent).

First National Finance Corporation—R. B. Wrigley, director, acquired an option to subscribe for 250,000 shares at 85p. L. Maxted, director, acquired an option to subscribe for 200,000 shares at 85p.

BOARD MEETINGS

The following companies have notified dates of board meetings:

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

Interim: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19
Future Dates: Cope Allman International... Feb 19

RECENT ISSUES

EQUITIES

Stock	1984/85 High	1984/85 Low	1984/85 Close	1984/85 Change
Admiral	100	95	98	+3
Anglo	110	105	108	+3
Barclays	120	115	118	+3
Bell	130	125	128	+3
Bombardier	140	135	138	+3
British	150	145	148	+3
Canada	160	155	158	+3
Carroll	170	165	168	+3
Cash	180	175	178	+3
Chase	190	185	188	+3
Citicorp	200	195	198	+3
Dee	210	205	208	+3
Dunlop	220	215	218	+3
Edwards	230	225	228	+3
Ensign	240	235	238	+3
Essex	250	245	248	+3
First	260	255	258	+3
Gold	270	265	268	+3
Grain	280	275	278	+3
Harley	290	285	288	+3
Hawthorn	300	295	298	+3
Heath	310	305	308	+3
Heron	320	315	318	+3
Hill	330	325	328	+3
Holmes	340	335	338	+3
Hunter	350	345	348	+3
Imperial	360	355	358	+3
Indust	370	365	368	+3
Int'l	380	375	378	+3
Irish	390	385	388	+3
Italian	400	395	398	+3
Japan	410	405	408	+3
Lease	420	415	418	+3
Leeds	430	425	428	+3
Leif	440	435	438	+3
Leith	450	445	448	+3
Leob	460	455	458	+3
Leob	470	465	468	+3
Leob	480	475	478	+3
Leob	490	485	488	+3
Leob	500	495	498	+3
Leob	510	505	508	+3
Leob	520	515	518	+3
Leob	530	525	528	+3
Leob	540	535	538	+3
Leob	550	545	548	+3
Leob	560	555	558	+3
Leob	570	565	568	+3
Leob	580	575	578	+3
Leob	590	585	588	+3
Leob	600	595	598	+3
Leob	610	605	608	+3
Leob	620	615	618	+3
Leob	630	625	628	+3
Leob	640	635	638	+3
Leob	650	645	648	+3
Leob	660	655	658	+3
Leob	670	665	668	+3
Leob	680	675	678	+3
Leob	690	685	688	+3
Leob	700	695	698	+3
Leob	710	705	708	+3
Leob	720	715	718	+3
Leob	730	725	728	+3
Leob	740	735	738	+3
Leob	750	745	748	+3
Leob	760	755	758	+3
Leob	770	765	768	+3
Leob	780	775	778	+3
Leob	790	785	788	+3
Leob	800	795	798	+3
Leob	810	805	808	+3
Leob	820	815	818	+3
Leob	830	825	828	+3
Leob	840	835	838	+3
Leob	850	845	848	+3
Leob	860	855	858	+3
Leob	870	865	868	+3
Leob	880	875	878	+3
Leob	890	885	888	+3
Leob	900	895	898	+3
Leob	910	905	908	+3
Leob	920	915	918	+3
Leob	930	925	928	+3
Leob	940	935	938	+3
Leob	950	945	948	+3
Leob	960	955	958	+3
Leob	970	965	968	+3
Leob	980	975	978	+3
Leob	990	985	988	+3
Leob	1000	995	998	+3

FIXED INTEREST STOCKS

Issue price		Amount paid up		1984/85		Stock		Change price	
		Latest figure	Previous figure	High	Low			+	-
61.574	1280	104/4	84/4	87	African Dev. Bank 11 1/2% Ln. 8010	514	+		
1402	1280	104/4	84/4	90	Falklands book pr. Units	81	+		
66.881	1350	106/8	86/8	94	Shrewsbury & W. 10 1/2% Ln. 1980-84	108	+		
66.881	1350	106/8	86/8	94	Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8	94	Shrewsbury 7 1/2% Int. Arm. Dev. Bk. 9 1/2% Ln. 8010	854	+		
66.881	1350	106/8	86/8						

Citicorp treads warily in the life market

WHEN Citicorp, the U.S. banking group, announced in its annual report last year that it had received permission from the Federal Reserve Board to transact life business in Britain, speculation grew that it would be bidding soon for a leading British life company. It clearly had the resources for such an acquisition.

The share prices of Sun Life Assurance and Equity and Law Life Assurance Society, two British life companies which would be attractive takeover targets, have been fluctuating since takeover rumours grew and died.

However a press interview in London last week by Mr Hans Angermuller, Citicorp's vice-chairman, should have scotched speculation that the company was poised to swoop.

In outlining Citicorp's strategy, Mr Angermuller reaffirmed the company's intention to enter the insurance market. Insurance was second

only in size to banking in the financial services sector. The ultimate aim was for Citicorp to provide all its customers, individual and institutional, with a complete range of financial services and that meant providing a full insurance service, he said.

The Fed effectively blocked Citicorp, and other banks, from underwriting insurance risks in the U.S. unless they were directly tied to banking activities. It took a more benign attitude towards insurance marketing and, because of the lesser risks, insurance distribution, a field in which Citicorp has experimented in some U.S. areas.

Insurance in the U.S. is traditionally the most regulated in the world with few opportunities to expand. The Fed attitude that banks should compete on equal terms with the same facilities as local banks.

Banks in Britain can—and

some do—have life insurance subsidiaries. Citicorp was given permission to underwrite life business here and in West Germany, Belgium and Australia.

Having obtained this permission, Citicorp has been in the throes of deciding how to proceed. It has the necessary insurance company—Citicorp Insurance—set up in the U.S. as a subsidiary of Citicorp Savings, the British banking operation acquired several years ago and until now kept on the shelf. Since the beginning of this year, the insurance company has been trading actively, though on a very small scale.

Citicorp is considering how to expand the operations of Citicorp Insurance and Mr Angermuller accepts that internal growth of insurance companies is a slow process which consumes capital, but the latter consideration is any bar to the company.

The alternative—acquiring an existing British insurance company—is ruled out for the moment by Mr Angermuller. "There are too many fancy prices being asked for UK life companies," he said.

Mr Angermuller feels that now is not the time to get too involved in an insurance distribution system here which shows every sign of being radically cut.

In this respect, he appears to be looking further into the future than many commentators and most traditional life companies in Britain. These are expanding their marketing outlets beyond the traditional independent intermediary by setting up their own direct sales forces.

Moves towards electronic sales methods, integrated financial services and plastic card credit systems, which would lead to a cut in direct sales, are being eyed by most British life companies.

Citicorp Savings already has established links with British life companies to market and distribute their house mortgage and small business loans, using the marketing outlets of those companies. Although Mr Angermuller's aim is for Citicorp Savings to provide all the services and thus keep all the profits for its shareholders, he is not ready to upset a system which is working well until he has a satisfactory replacement.

In property and casualty insurance, Citicorp Savings has moved into the marketing and distribution side by acquiring the insurance broking operation Grindley, Branks, Citibank is considering whether to make other acquisitions. Here again high prices are being asked for insurance broking operations.

Mr Angermuller is not anxious to get into underwriting of this business and he believes that the Fed prevents him even considering it in the U.S.

Eric Short

Notice of Redemption

Transocean Gulf Oil Company 8% Guaranteed Debentures Due 1986 (now Gulf Oil Corporation 8% Debentures Due 1986)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the indenture dated as of March 1, 1971, under which the above designated Debentures are issued, \$1,488,000, aggregate principal amount of such Debentures of the following distinctive numbers has been selected for redemption on March 1, 1985 (hereinafter referred to as the redemption date):

101 2225 4894	5583 15992 19977 20741	21407 22096 22972 24383 24911 25433	27263 28106 28976
40 2227 4901	5578 15998 19983 20770	21410 22107 22978 24389 24921 25436	27278 28107 28981
50 2231 4903	5585 15995 19982 20769	21407 22107 22978 24389 24921 25436	27278 28107 28981
54 2235 4905	5592 15992 19989 20776	21415 22110 22983 24396 24928 25443	27278 28107 28981
61 2239 4908	5597 15997 19994 20781	21420 22115 22988 24401 24933 25448	27278 28107 28981
64 2243 4910	5602 16002 20000 20786	21425 22120 22993 24406 24938 25453	27278 28107 28981
124 2247 4913	5607 16007 20005 20791	21430 22125 23000 24411 24943 25458	27278 28107 28981
176 2251 4916	5612 16012 20010 20796	21435 22130 23005 24416 24948 25463	27278 28107 28981
187 2256 4918	5617 16017 20015 20801	21440 22135 23010 24421 24953 25468	27278 28107 28981
200 2260 4921	5622 16022 20020 20806	21445 22140 23015 24426 24958 25473	27278 28107 28981
210 2265 4923	5627 16027 20025 20811	21450 22145 23020 24431 24963 25478	27278 28107 28981
216 2269 4926	5632 16032 20030 20816	21455 22150 23025 24436 24968 25483	27278 28107 28981
224 2273 4928	5637 16037 20035 20821	21460 22155 23030 24441 24973 25488	27278 28107 28981
230 2277 4931	5642 16042 20040 20826	21465 22160 23035 24446 24978 25493	27278 28107 28981
236 2281 4934	5647 16047 20045 20831	21470 22165 23040 24451 24983 25498	27278 28107 28981
242 2285 4937	5652 16052 20050 20836	21475 22170 23045 24456 24988 25503	27278 28107 28981
248 2289 4940	5657 16057 20055 20841	21480 22175 23050 24461 24993 25508	27278 28107 28981
254 2293 4943	5662 16062 20060 20846	21485 22180 23055 24466 24998 25513	27278 28107 28981
260 2297 4946	5667 16067 20065 20851	21490 22185 23060 24471 25003 25518	27278 28107 28981
266 2301 4949	5672 16072 20070 20856	21495 22190 23065 24476 25008 25523	27278 28107 28981
272 2305 4952	5677 16077 20075 20861	21500 22195 23070 24481 25013 25528	27278 28107 28981
278 2309 4955	5682 16082 20080 20866	21505 22200 23075 24486 25018 25533	27278 28107 28981
284 2313 4958	5687 16087 20085 20871	21510 22205 23080 24491 25023 25538	27278 28107 28981
290 2317 4961	5692 16092 20090 20876	21515 22210 23085 24496 25028 25543	27278 28107 28981
296 2321 4964	5697 16097 20095 20881	21520 22215 23090 24501 25033 25548	27278 28107 28981
302 2325 4967	5702 16102 20100 20886	21525 22220 23095 24506 25038 25553	27278 28107 28981
308 2329 4970	5707 16107 20105 20891	21530 22225 23100 24511 25043 25558	27278 28107 28981
314 2333 4973	5712 16112 20110 20896	21535 22230 23105 24516 25048 25563	27278 28107 28981
320 2337 4976	5717 16117 20115 20901	21540 22235 23110 24521 25053 25568	27278 28107 28981
326 2341 4979	5722 16122 20120 20906	21545 22240 23115 24526 25058 25573	27278 28107 28981
332 2345 4982	5727 16127 20125 20911	21550 22245 23120 24531 25063 25578	27278 28107 28981
338 2349 4985	5732 16132 20130 20916	21555 22250 23125 24536 25068 25583	27278 28107 28981
344 2353 4988	5737 16137 20135 20921	21560 22255 23130 24541 25073 25588	27278 28107 28981
350 2357 4991	5742 16142 20140 20926	21565 22260 23135 24546 25078 25593	27278 28107 28981
356 2361 4994	5747 16147 20145 20931	21570 22265 23140 24551 25083 25598	27278 28107 28981
362 2365 4997	5752 16152 20150 20936	21575 22270 23145 24556 25088 25603	27278 28107 28981
368 2369 5000	5757 16157 20155 20941	21580 22275 23150 24561 25093 25608	27278 28107 28981
374 2373 5003	5762 16162 20160 20946	21585 22280 23155 24566 25098 25613	27278 28107 28981
380 2377 5006	5767 16167 20165 20951	21590 22285 23160 24571 25103 25618	27278 28107 28981
386 2381 5009	5772 16172 20170 20956	21595 22290 23165 24576 25108 25623	27278 28107 28981
392 2385 5012	5777 16177 20175 20961	21600 22295 23170 24581 25113 25628	27278 28107 28981
398 2389 5015	5782 16182 20180 20966	21605 22300 23175 24586 25118 25633	27278 28107 28981
404 2393 5018	5787 16187 20185 20971	21610 22305 23180 24591 25123 25638	27278 28107 28981
410 2397 5021	5792 16192 20190 20976	21615 22310 23185 24596 25128 25643	27278 28107 28981
416 2401 5024	5797 16197 20195 20981	21620 22315 23190 24601 25133 25648	27278 28107 28981
422 2405 5027	5802 16202 20200 20986	21625 22320 23195 24606 25138 25653	27278 28107 28981
428 2409 5030	5807 16207 20205 20991	21630 22325 23200 24611 25143 25658	27278 28107 28981
434 2413 5033	5812 16212 20210 20996	21635 22330 23205 24616 25148 25663	27278 28107 28981
440 2417 5036	5817 16217 20215 21001	21640 22335 23210 24621 25153 25668	27278 28107 28981
446 2421 5039	5822 16222 20220 21006	21645 22340 23215 24626 25158 25673	27278 28107 28981
452 2425 5042	5827 16227 20225 21011	21650 22345 23220 24631 25163 25678	27278 28107 28981
458 2429 5045	5832 16232 20230 21016	21655 22350 23225 24636 25168 25683	27278 28107 28981
464 2433 5048	5837 16237 20235 21021	21660 22355 23230 24641 25173 25688	27278 28107 28981
470 2437 5051	5842 16242 20240 21026	21665 22360 23235 24646 25178 25693	27278 28107 28981
476 2441 5054	5847 16247 20245 21031	21670 22365 23240 24651 25183 25698	27278 28107 28981
482 2445 5057	5852 16252 20250 21036	21675 22370 23245 24656 25188 25703	27278 28107 28981
488 2449 5060	5857 16257 20255 21041	21680 22375 23250 24661 25193 25708	27278 28107 28981
494 2453 5063	5862 16262 20260 21046	21685 22380 23255 24666 25198 25713	27278 28107 28981
500 2457 5066	5867 16267 20265 21051	21690 22385 23260 24671 25203 25718	27278 28107 28981
506 2461 5069	5872 16272 20270 21056	21695 22390 23265 24676 25208 25723	27278 28107 28981
512 2465 5072	5877 16277 20275 21061	21700 22395 23270 24681 25213 25728	27278 28107 28981
518 2469 5075	5882 16282 20280 21066	21705 22400 23275 24686 25218 25733	27278 28107 28981
524 2473 5078	5887 16287 20285 21071	21710 22405 23280 24691 25223 25738	27278 28107 28981
530 2477 5081	5892 16292 20290 21076	21715 22410 23285 24696 25228 25743	27278 28107 28981
536 2481 5084	5897 16297 20295 21081	21720 22415 23290 24701 25233 25748	27278 28107 28981
542 2485 5087	5902 16302 20300 21086	21725 22420 23295 24706 25238 25753	27278 28107 28981
548 2489 5090	5907 16307 20305 21091	21730 22425 23300 24711 25243 25758	27278 28107 28981
554 2493 5093	5912 16312 20310 21096	21735 22430 23305 24716 25248 25763	27278 28107 28981
560 2497 5096	5917 16317 20315 21101	21740 22435 23310 24721 25253 25768	27278 28107 28981
566 2501 5099	5922 16322 20320 21106	21745 22440 23315 24726 25258 25773	27278 28107 28981
572 2505 5102	5927 16327 20325 21111	21750 22445 23320 24731 25263 25778	27278 28107 28981
578 2509 5105	5932 16332 20330 21116	21755 22450 23325 24736 25268 25783	27278 28107 28981
584 2513 5108	5937 16337 20335 21121	21760 22455 23330 24741 25273 25788	27278 28107 28981
590 2517 5111	5942 16342 20340 21126	21765 22460 23335 24746 25278 25793	27278 28107 28981
596 2521 5114	5947 16347 20345 21131	21770 22465 23340 24751 25283 25798	27278 28107 28981
602 2525 5117	5952 16352 20350 21136	21775 22470 23345 24756 25288 25803	27278 28107 28981
608 2529 5120	5957 16357 20355 21141	21780 22475 23350 24761 25293 25808	27278 28107 28981
614 2533 5123	5962 16362 20360 21146	21785 22480 23355 24766 25298 25813	27278 28107 28981
620 2537 5126	5967 16367 20365 21151	21790 22485 23360 24771 25303 25818	27278 28107 28981
626 2541 5129	5972 16372 20370 21156	21795 22490 23365 24776 25308 25823	27278 28107 28981
632 2545 5132	5977 16377 20375 21161	21800 22495 23370 24781 25313 25828	27278 28107 28981
638 2549 5135	5982 16382 20380 21166	21805 22500 23375 24786 25318 25833	27278 28107 28981
644 2553 5138	5987 16387 20385 21171	21810 22505 23380 24791 25323 25838	27278 28107 28981
650 2557 5141	5992 16392 20390 21176	21815 22510 23385 24796 25328 25843	27278 28107 28981
656 2561 5144	5997 16397 20395 21181	21820 22515 23390 24801 25333 25848	27278 28107 28981
662 2565 5147	6002 16402 20400 21186	21825 22520 23395 24806 25338 25853	27278 28107 28981
668 2569 5150	6007 16407 20405 21191	21830 22525 23400 24811 25343 25858	27278 28107 28981
674 2573 5153	6012 16412 20410 21196	21835 22530 23405 24816 25348 25863	27278 28107 28981
680 2577 5156	6017 16417 20415 21201	21840 22535 23410 24821 25353 25868	27278 28107 28981
686 2581 5159	6022 16422 20420 21206	21845 22540 23415 24826 25358 25873	27278 28107 28981
692 2585 5162	6027 16427 20425 21211	21850 22545 23420 24831 25363 25878	27278 28107 28981
698 2589 5165	6032 16432 20430 21216	21855 22550 23425 24836 25368 25883	27278 28107 28981
704 2593 5168	6037 16437 20435 21221	21860 22555 23430 24841 25373 25888	27278

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 2

Financial Times Monday February 11 1985

21

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, February 8

12 Month	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100	100	100	AD	+	100	100	100
12	100	100	AD																									

Continued on Page 2

Financial Times Monday February 11 1985

21

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, February 8

12 Month	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s	High	Low	Stock	Dr.	Yld.	P/E	100s
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	AD	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
12	100	100	AD	100	100																														

Continued on Page 2

Notes figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to one share for every share held or one share for every two shares held is shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. e-dividend payable in cash. f-dividend paid in stock. g-high-low range. h-dividend in Canadian funds, subject to 10% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend declared this year, omitted, deferred, or no action taken. k-dividend declared in prior year. l-dividend this year, an action taken. m-dividend declared in error. n-new issue in the past 32 weeks. The high-low range begins with the start of trading in the new issue. o-dividend declared in error. p-dividend declared or paid in preceding 12 months. q-stock dividend. r-stock split. Dividends begin with date of split. s-cash. t-dividend paid in stock in preceding 12 months. u-estimated cash dividend. v-dividend or stock dividend. w-dividend in v-trading halted. x-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by another company. y-when distributed. y-when issued. z-dividend without warrants. y-when dividend and sales in full. yd-yield. z-sales in full.

WORLD STOCK MARKETS

OVER-THE-COUNTER

Continued from Page 22

Stock	Sale (Mkts)	High	Low	Last	Chg
Amoco	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++

Stock	Sale (Mkts)	High	Low	Last	Chg
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++

Stock	Sale (Mkts)	High	Low	Last	Chg
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++
Amstar	2.00	11.11	11.11	11.11	++

Indices

NEW YORK

DOW JONES

1984-85	Since Comp'n
Feb. 5	High
Feb. 6	Low
Feb. 7	High
Feb. 8	Low
Feb. 9	High
Feb. 10	Low
Feb. 11	High
Feb. 12	Low
Feb. 13	High
Feb. 14	Low
Feb. 15	High
Feb. 16	Low
Feb. 17	High
Feb. 18	Low
Feb. 19	High
Feb. 20	Low
Feb. 21	High
Feb. 22	Low
Feb. 23	High
Feb. 24	Low
Feb. 25	High
Feb. 26	Low
Feb. 27	High
Feb. 28	Low
Feb. 29	High
Feb. 30	Low

STANDARD AND POORS

1984-85

Since Comp'n

Feb. 5

Feb. 6

Feb. 7

Feb. 8

Feb. 9

Feb. 10

Feb. 11

Feb. 12

Feb. 13

Feb. 14

Feb. 15

Feb. 16

Feb. 17

Feb. 18

Feb. 19

Feb. 20

Feb. 21

Feb. 22

Feb. 23

Feb. 24

Feb. 25

Feb. 26

Feb. 27

Feb. 28

Feb. 29

Feb. 30

Stock

Sale (Mkts)

High

Low

Last

Chg

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Stock

Sale (Mkts)

High

Low

Last

Chg

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Stock

Sale (Mkts)

High

Low

Last

Chg

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

Amstar

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

SCITEX S.A. 2 Bedford Row, Luxembourg SCITEX NAV		\$18.18	+0.06	1/4
Sane & Presser International 70 Den 12, Seefeld, Jersey				
Price Movement Fund				
Sane & Presser Int'l S.P. Inc. S.P. Corp. S.P. Fund	10/27.75 10/29.5 10/29.5 10/29.5	11.34 11.34 11.34 11.34	-0.02 -0.02 -0.02 -0.02	1/4 1/4 1/4 1/4
Scitex S.A. 2 Bedford Row, Luxembourg SCITEX NAV				
\$18.18 +0.06 1/4				

[illegible][illegible][illegible]

Securities Selection Ltd.	0421 26260			
Bermuda Hk. St. Peter Bar, Guyana				
Forwards	167.49	7.81		
Seabury Assurance International Ltd.	050383			
P.O. Box 1178, Namibia				
For Forwarding Prices UK £80 670055 (24 hrs)				
Shuper & Friedlander Ltd. Agents	01-623 3000			
1, New St. Singapore 052440				
Delinquent	040321	52.99	1.86	
Tokyo Tin Jan 81		34.80	1.30	
Tyreside & Co				
1000 Prince Victoria St, Bristol BS8 4BX.				
722421				
Domestic Air	11.53	14.34		
Heavy C&I	11.53	13.78		
J. Henry Schroder Wagener & Co Ltd				
Esplanade House, Portsmouth				
0705 56777				
Forwards	11.53	14.37		
For £10,000	11.53	14.61		
NOTES—Interest rates given both as a nominal rate and as an annual percentage rate adjusted for frequency interest credit.				
NOTES				

[illegible]

INDUSTRIAL



U.S. \$20,000,000
Bearer Depository Receipts
 representing undivided interests in a
 Floating Rate Deposit finally due 1986

C.A. Cavendes
Sociedad Financiera

(Incorporated with limited liability in the Republic of Venezuela)
 evidenced by consecutive three month Certificates of Deposit

Notice is hereby given pursuant to the
 Terms and Conditions of the Bearer Depository Receipts
 (the "BDRs") that for the three months from
 11th February, 1985 to 13th May, 1985
 the BDRs will carry an interest rate of 9 1/2% per annum.
 On 13th May, 1985 interest of U.S.\$24.01 will be
 due per U.S.\$1,000 BDR and U.S.\$240.14 due
 per U.S.\$10,000 BDR for Coupon No. 23.

European Banking Company Limited
 (Agent Bank)

11th February, 1985

Series 023

U.S. \$42,000,000

Short-term Guaranteed Notes
 issued in Series under a
 U.S. \$280,000,000
 Note Purchase Facility

Mount Isa Mines
(Coal Finance) Limited

Notice is hereby given that the above Series of Notes issued
 under a Production Loan and Credit Agreement dated
 30th March, 1983, carry an interest rate of 9 1/2% per
 annum. The Issue Date of the above Series of Notes is
 13th February, 1985, and the Maturity Date will be 13th
 August, 1985. The Euro-clear reference number for this
 Series is 11561 and the CEDEL reference number is 876298.
 Manufacturers Hanover Limited
 Issue Agent

11th February, 1985

Forward Trust DEPOSIT RATES

Depositors are advised that with effect from February 12th 1985 the following rates will apply to deposit accounts with Forward Trust Limited.

Notice of withdrawals: 7 days 1 month 3 months 6 months 12 months
 Deposits of £1-£50,000 11.00% 12.00% 12.125% 12.25% 12.375%

*Applies to existing deposits only. New deposits at 7 day notice are not accepted.



FORWARD TRUST GROUP
 A member of Midland Bank Group

For further information apply to: Forward Trust Limited, Deposit Department,
 12 Calthorpe Road, Birmingham B15 1JQ. Telephone: 021-454 6141.

CURRENCIES, MONEY and CAPITAL MARKETS

FINANCIAL FUTURES

LONDON

THREE-MONTH EURO-DOLLAR

51m points of 100%

March 90.57 90.55 90.53 90.51

June 89.57 89.55 89.53 89.51

Sept 88.57 88.55 88.53 88.51

Dec 87.57 87.55 87.53 87.51

Estimated volume 7,498 (5,362)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 104.16 104.14 104.12 104.10

June 103.16 103.14 103.12 103.10

Sept 102.16 102.14 102.12 102.10

Dec 101.16 101.14 101.12 101.10

Estimated volume 2,544 (2,465)

Previous day's open 14,559 (14,327)

200,000 points of 100%

CHICAGO

U.S. TREASURY BONDS

8% \$100,000 32nds of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

March 71-11 71-11 71-11 71-11

June 70-21 70-21 70-21 70-21

Sept 69-02 69-02 69-02 69-02

Dec 67-11 67-11 67-11 67-11

Estimated volume 2,674 (1,786)

Previous day's open 14,559 (14,327)

200,000 points of 100%

FOREIGN EXCHANGES

Dollar demand hits sterling

BY COLIN MILLHAM

Demand for the dollar continued unabated last week, as expectations that the Federal Reserve could stop the U.S. currency's advance faded into the background. Dealers felt that strong commercial demand was providing a platform for the dollar, and that there was much less evidence of heavy borrowing to finance long speculative positions, as was the case last autumn. At that time the German Bundesbank had tried to limit the dollar down very sharply in a matter of a few minutes. In January the central banks then had concerted action to stem the dollar's advance, but when dealers summoned up enough courage to push the U.S.

currency through DM 3.20 last Monday the market was not impressed by the reaction from the Bundesbank and the Japanese authorities earlier in the day. Upward pressure continued throughout the week, and by Friday another psychological level of DM 3.25 had been breached. Last week's record \$19bn U.S. Treasury auctions had a mixed reception, with shorter term paper much easier to sell than longer maturities. But U.S. Government borrowing is expected to continue at a high level to finance the very large budget deficit, which shows little sign of being reduced in the next few years. At the same time the foreign exchanges still believe in continued strong economic growth, with inflation kept under control. All major currencies lost ground to the dollar last week, but it was not until Friday in New York that sterling tumbled after being strong on the cross rates against Continental currencies for most of the week. The pound's fall to a record trading low of \$1.0075 after London had closed on Friday was apparently triggered by selling out of the Chicago futures market. It will however set back any lingering hopes of lower British interest rates before the Budget and continue to cause problems for the Government's economic strategy.

FINANCIAL TIMES SURVEY

Kuwait

In addition to the squeeze on oil prices, plus the aftermath of the crash of the Souk al Manakh stock exchange, Kuwait in election year is also faced with a major war on its borders and a powerful neighbour calling for Islamic revolution.

Fresh mood of realism

THE AGE of plenty is over, at least temporarily, for the hereditary monarchies of the Gulf. After more than a decade of hectic growth and mounting financial surpluses, budgets are beginning to show deficits. Little more than 15 per cent of the industrialised world's oil requirements now pass south through the Strait of Hormuz.

Gatherings of Ministers from the Organisation of Petroleum Exporting Countries increasingly take on the appearance of a squabbling crew uncertain about how to keep the once buoyant ship afloat. Hotels, where executives once treasured a chair in the lobby for the night, now offer discounts to tempt the customers. Rents are tumbling from their Manhattan peaks and shops lie empty in magnificent marbled shopping malls.

It is all still relative, of course. If Kuwait was a company it would be still trading profitably but as a one-product concern it would also be attracting the attention of the bears and of those shareholders who suspected that some members of the board had not yet appreciated the changed trading circumstances.

Oil revenues have more than halved since the 1979-80 financial year and few people, even in the perennially optimistic Gulf, see grounds for predicting any rapid resurgence of demand. On the contrary, it is considerably easier to find oil market analysts who predict a further softening of prices.

To those anxieties common to all oil producers, the authorities in Kuwait have to add the intermittent threat to its supply lines posed by the air strikes against tankers in the Gulf and the wider political disturbances created by the next-door war

Kuwait City in December 1983 underlined the determination of the country's enemies.

It is also suggested to some Kuwaitis that an Iran with blunted teeth might be looking for softer nuts to crack. However few fissures have appeared in the solid nationalist front of the Kuwaiti Shias and like their brothers in Iraq they much prefer to regard Khomeini as a Pope rather than a political leader.

Those who dissent from that view and have been identified by the security services are among the thousands who have been deported from Kuwait in the past two years.

The potent combination of a major war on its borders, a massively more powerful neighbour preaching Islamic revolution and a determined squeeze on the price of its sole exportable commodity, should have signalled a period of intense caution in Kuwait.

Instead, it launched itself into the most spectacularly ill-founded stock exchange extravaganza the capitalist world has seen. The full cost to the nation of the \$92bn worth of post-dated and largely valueless shares which eventually emerged has yet to be assessed.

The technical unscrambling of the myriad chains of debt has substantially been completed but the fate of the largest debtors has still to be decided. Meanwhile, attempting to assess the net worth of many com-



Aware of the risks ahead: Shaikh Jaber Al-Ahmad Al-Sabah, Kuwait's ruler, who came to power in January, 1978

panies and individuals remains a largely academic exercise.

The Government has undertaken what amounts to a massive nationalisation programme and is now the majority shareholder in nearly half the quoted companies on the official stock exchange. It injected over \$2bn into the market to stabilise share prices but convinced no one. Most expatriate advisers working for Kuwaiti financial institutions appear to

believe that values still have some distance to fall before buyers begin to appear.

Just as when the market was surging ahead no one believed it could peak, so today when it is falling no one appears to think that it has reached the bottom.

What some analysts fear is that the moment a psychological barrier is breached all Kuwaitis with liquid funds will simultaneously turn into buyers and

The political scene: views differ on the meaning of democracy 2

Political profiles: warm-up for the elections 2, 3

The economic downturn: confidence has been shaken 4

Oil industry: market slide continues 5

Gas industry: new moves to offset shortages 6

Banking: tough strategies for harsher climate 7

Souk al Manakh: aftermath of the crash 7

The new stock exchange: time to return to fundamentals 8

Women's role in society: hesitation over breaking social codes 8

Business guide: tips for overseas visitors 9

The armed forces: worries for defence planners 10

Foreign policy: a nightmare scenario 10

In this Survey

the pendulum will again swing uncontrollably upwards.

"The urge to make very large sums of money with very little effort is endemic in this country. No one will remember in a few months or years about the last disaster. The temptation will be just too great unless far stricter regulations are imposed and policed by the authorities."

This comment by a Western banker is not shared by some Kuwaitis who believe that lessons have been learned and that most who have lost everything will stand like wrecked cars by the side of the motorway to remind the reckless.

Priming the financial pump

However, the cost to the national exchequer continues and the Government may have to repatriate several more billions of dollars more before it succeeds in re-establishing confidence, or as one banker put it, "primes the pump without turning it into a gusher."

The crash of the Souk al-Manakh stock exchange should be the main domestic issue in the elections for the National Assembly to be held later this month. Kuwaitis are proud of their limited democracy and the power of the National Assembly to vote down government legislation and to approve laws which Ministers oppose.

Political parties are not permitted, but "tendencies" are easily visible with a few men emerging during the life of a parliament as the principal leaders of the opposition. In the Assembly, just ended, it was the Islamic fundamentalists, for whom all issues were viewed in relation to the teachings of the Koran. They proved to be a thorn in the Government's side more through their insistence on Islamic legislation than be-

cause of any challenges they threw down to the Government on secular issues.

This situation is likely to be reversed after the votes are counted later this month. It is widely expected that the fundamentalists will do badly and their role will be taken over by candidates inspired by the Arab nationalism of the late 1980s and 1990s.

The Nationalists want both a wider electoral franchise and far more profound debate on the country's economic future. While accepting that the Emir, as head of state, is above the political fray, they do not hide their belief that part of the royal circle would like to diminish the powers of the National Assembly in order to continue running Kuwait as primarily a family business.

The temptation may well become greater for these people if the economy does not show clear signs of reviving during the latter part of this year. Some essentially conservative politicians are already warning that unless the Government acts now to cut expenditure further and, more importantly, accepts the need to reduce the inflated level of expectations created by the cradle-to-the-grave welfare state, it could face far more explosive political decisions later.

They are also deeply concerned at Kuwait's apparent acceptance of the need for im expatriates whom they describe as an excessive drain on the country's resources and account for more than 60 per cent of the expenditure of several key Ministries.

This is all part of the broader argument about what sort of future the 600,000 Kuwaiti nationals should be creating for themselves and how best the new generation, better educated

and more widely travelled, can be absorbed into the fabric of the state. Wider popular participation in Government is certainly one way and has the additional benefit of involving more people in what some Kuwaitis fear are bound to be unpopular decisions.

It might also help to create a greater sense of personal responsibility in a country where the safety net of paternalistic government catches both the very idle and the speculatively reckless.

Sophisticated and tolerant

Kuwaitis tend to see themselves as the most sophisticated, cosmopolitan and tolerant people of the Gulf with a broadly benevolent form of government, a diverse press and an acute business sense. When coupled to an almost inexhaustible natural resource that costs virtually nothing to extract it is small wonder that even those most critical of Kuwait's leadership should describe themselves as living in a sort of paradise.

But that appreciation is made only in order to emphasise the risks that lie ahead. Kuwait cannot afford financially or politically another Souk al-Manakh if public confidence is to be maintained in the present system of government and the country is to retain a broad degree of international respect.

"We must, as a nation, relearn both the value of money and a sense of civil responsibility," said a member of a leading business family. "Otherwise we are going to turn into another Monte Carlo, but just with the casino. And the most ridiculous thing is that the gamblers there are trying to bankrupt the house in which they live."

Trade Finance: A Tradition at NBK



After three centuries' experience, trade is first nature to Kuwait.

Rich in oil as it is, Kuwait nonetheless imports more than 80% of its needs of goods and services. Trade on a large scale is, indeed, vital to the nation, and to all other countries in the region.

At the heart of this activity is The National Bank of Kuwait.

Since 1952, the Bank has been closely associated with the country's development. Today with total assets in excess of U.S.\$ 10 billion, it is Kuwait's oldest and largest bank: its expertise in the financial aspects of international trade is second to none.

We are now financing trade around the globe, around the clock, through our full service branches in New York, London and Singapore and in our subsidiaries in Paris and Bahrain.

If you are interested in trade with Kuwait or the Arab world, talk to us first at:

Kuwait - Head Office
The National Bank of Kuwait S.A.K.
P.O. Box 95 Safat, Kuwait
Telephone: 2463334/422011
Telex: 44653/44836 NATBANK KT.

London
The National Bank of Kuwait S.A.K.
Licensed Deposit Taker
99 Bishopsgate, London EC2M 3XL
Telephone: 01-920 0262
01-588 0541 (Dealing Room)
Telex: 892348/8811325 NBKLDN G
894610/894617-9 NBKLFX G (Dealers)

New York
The National Bank of Kuwait S.A.K.
299 Park Avenue
New York, NY 10171, U.S.A.
Telephone: (212) 303-9800
Telex: 421486 NBK NY

Singapore
The National Bank of Kuwait S.A.K.
Singapore Branch and Representative Office for South East Asia and Australasia
11-01 The Octagon, 105 Cecil Street
Singapore 0106.
Telephone: 2225348/49
Telex: KUBANK RS 20538



بنك الكويت الوطني
The National Bank of Kuwait S.A.K.
Kuwait's Premier Bank - Worldwide

Kuwait 2

Views differ on meaning of democracy

THERE IS no agreement in Kuwait on what democracy should mean. To some it represents little more than a form of consultation, a confirmation of decisions already reached or of policies already formed. Others see it essentially as a channel for exercising influences, as a means for personal enrichment and for the advancement of families and friends.

A further group believes that it should be a process through which a growing section of the population have the right, through their elected representatives, to initiate and approve legislation.

Yet another group would like to extend democracy to the point where it alone is responsible for the selection of government, if not the head of state. Elements which have been particularly vociferous over the past four years want democracy to be the path along which the people rediscover the basic tenets of Islam and order their lives accordingly.

On February 20, the 56,848 Kuwaiti men who have the right to vote in a general election will select 50 of their number to represent them in the National Assembly and by so doing will give some indication of the country's probable political evolution during the next four years.

The structure of Kuwait society and the manner in which the 25 constituency boundaries are drawn makes certain predictions relatively easy. In at least half of the constituencies candidates will be returned essentially as family representatives.

Key issues

For the most part, their aim in the National Assembly will be to protect and develop the interests of a single family or group of families. The issues in which they will become involved will tend to be the parochial and they are less likely to be drawn into debates on wider national or international issues.

Nevertheless, even in some of the more rural constituencies where the candidate is virtually appointed by the head of the tribe or family, the younger generation is breaking through. Graduates are starting to be shown as candidates and some politicians predict that in the course of the next decade this group will become steadily less predictable.

By predictable they mean that the ruling family and the Government will be less assured of their virtually unquestioning support.

The power brokers within these constituencies are also

Political scene

ROGER MATTHEWS

becoming more aware of the quality of candidate needed to be successful in the National Assembly. Re-election, an issue all-too-well-known within the British Labour Party, is very much a part of Kuwaiti political life.

"If our member of the National Assembly is thought not to have done very well, then we kick him out," said a member of a prominent family. "We also have a system not unlike the American primaries where several candidates compete against each other to see who will finally run for the Assembly."

Challenges are also mounted to the dominance of a particular tribe in a constituency through caucuses attended by representatives of ten or a dozen small families. At those meetings they attempt to select a single agreed candidate who might stand a good chance of at least splitting the two majority candidates.

It is within the urban constituencies that the more genuinely political contests take place with candidates being identified as much by their attitudes to major issues as by their family affiliations. The absence of political parties intensifies the role of individuals who anyway are in a position to be known personally to each member of their constituency electorate. The largest of Kuwait's electoral districts has 3,809 voters, the smallest 1,817.

Although approximate political groupings do emerge, candidates invariably refer to their own stance in relation to the best known member of a particular group. Thus the broad tendency which made the

biggest impact in the last election—the Islamic fundamentalists—composed of men differing views who, for convenience, may choose to explain their attitudes in relation to Khaled Sultan, the man who did most to stir Kuwaiti emotions during the life of the last National Assembly.

But whatever the differences across the broad spectrum of fundamentalist views, all tend to be damaged by its excesses and this is likely to be reflected at the polls. Few people in Kuwait expect the fundamentalists, liberal or conservative, to repeat their previous successes and some predict that apart from two Shia members there will not be anyone in the Assembly wearing a primarily religious label.

The reasons for this are several. Fundamentalism throughout the Middle East has increasingly come to be associated with violence and intolerance, ranging from the assassination of President Sadat, through events in Lebanon to the Iran-Iraq war.

Locally, some of the more fiery pronouncements by Khaled Sultan have given rise to accusations that his more liberal interpretations of the Koran would set society back by several hundred years.

Attempts in the National Assembly to amend the constitution in order to make Islamic law the only source of legislation fuelled these anxieties and at least part of the expatriate community feared worse was to come when a law was approved banning foreign embassies from importing alcohol.

Separation

The greatest furor, however, erupted last year when a group of students wrote to the blind Saudi Arabian religious leader, Sheikh Abdul Aziz bin Baz for a ruling on the separation of the sexes at university. It was Bin Baz who, in 1966, rejected the theory that the earth rotated around the sun.

"The earth is fixed and stable, spread out by God for his mankind... and fixed down firmly by mountains lest it shake," he declared.

Anyone who believed otherwise was guilty of "falsehood toward God, the Koran and the Prophet," Baz duly replied to the students, predictably insisting that the sexes should be kept apart at university.

For a fortnight the controversy raged, with the Kuwaiti press given full rein to attack this intolerable interference in Kuwait's domestic affairs, the slur on the country's own religious leadership and the shocking label on the virtue of Kuwaiti ladies.

Viewed objectively it was a small-enough issue, sparked off by unrepresentative students and responded to by a man who had previously fallen foul of the Saudi Arabian authorities for his pronouncements. Yet it proved a convenient stick with which to beat the fundamentalists who, in the absence of any other significant opposition grouping, had become the main thorn in the Government's flesh.

Few of the fundamentalists doubt that the Government will be doing all within its power to ensure their electoral defeat, spurred on by other regional and international crises. In the 1981 election, Khaled Sultan secured only a

four-vote margin over the third place candidate in his constituency, and was already highly vulnerable.

That same election witnessed the defeat of the "nationalist" forces headed by Dr Ahmed Al-Khatib who now looks set to make a return to the Assembly.

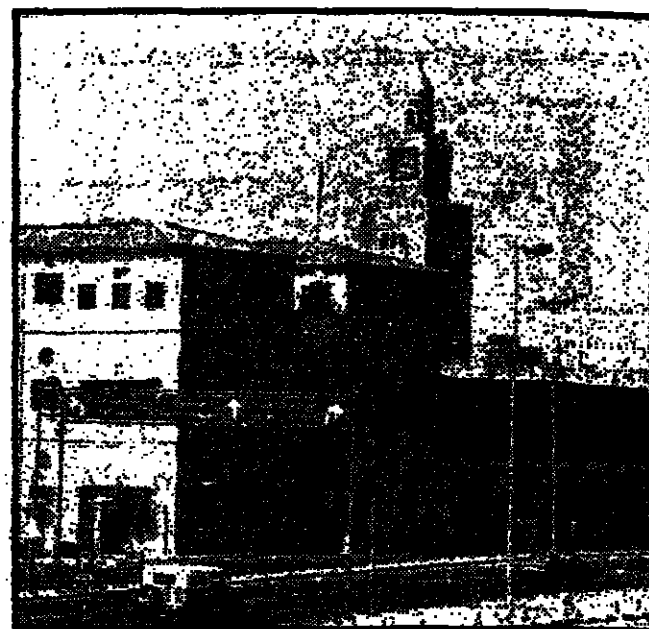
Man of vision

Dr Khatib's long history of political involvement in Kuwait makes him one of the country's best-known public figures and one who is capable of attracting loyalty among the younger and more radical elements of the electorate.

He is also a man who has a clear political vision and will rest his campaign on issues as much as on personalities. Dr Khatib has no doubt that his re-election will be strongly opposed by the authorities who he accuses of having manipulated his defeat in the last round of voting.

The ruling family suspects, probably correctly, that Dr Khatib would favour a substantial reduction in its constitutional powers, together with a widening of the franchise which would initially give "second class" Kuwait citizens the right to vote. At the moment only "first class" male citizens over the age of 21 who can prove that their forebears were residents prior to 1922 have the right to register as voters. All women are excluded.

The threat which the authorities fear Dr Khatib could pose in the National Assembly has, however, little to do with his group's possible numerical strength. At most, Dr Khatib and his supporters will control six of the 50 elected seats. Rather it is the probability that Dr Khatib will secure wide publicity for his concentration on specific issues, such as the Souk al-Manakh collapse, which causes alarm.



A section of the Sief Palace in Kuwait. The constitution prescribes that Kuwait is a fully independent Arab state, with a democratic form of government. The legislative authority is invested in the Amir.

Independent candidate's view of share price levels

A sharp critic of the Government

may now be almost finished as a problem in one sense, but we are still not really accepting the reality."

The fastest way to reality, according to Mr Kharafi, would be for the Government to abandon its attempts to shore up share prices levels. "By injecting funds, the Government creates a false impression of market buoyancy. The sooner the market hits real bottom, the better it will be."

However, Mr Kharafi says that Kuwait's international standing must not be damaged by fall-out from Souk al-Manakh. The outside world had to be fully aware that the Government of Kuwait would underwrite the obligations of institutions with external commitments. As for those local companies "which had been playing monopoly on a large scale," Mr Kharafi believes they should be allowed to sink in order for the true value of money to be appreciated.

The root cause of Kuwait's problems in recent years had been the unrestrained rate of economic growth. "Kuwait has been performing like a very fast racehorse," he said. "It has been completing the course in half the expected time and then has to wait around for some-

thing to do next. A five-year plan tends to be completed in the first 18 months. And the problem has been made far worse by the lack of a competent jockey to control the horse."

Mr Kharafi argues that the appearance of a budget deficit would prove beneficial to the country if it provoked a serious re-assessment of long-term economic, political and social aims. The decline in oil revenues should help to concentrate the Government's mind on alternative forms of income and particularly on the best strategy for investing the country's surpluses.

"We must concentrate on improving our investment programme and ensure that it yields returns from several different parts of the world. We need to build those bridges with other countries in the way which we have already done with the purchase of Santa Fe

and with Gulf Oil retailing out-

lets," he said. At the same time, Kuwait needed to re-examine the policies which had brought in expatriate workers into the country and the impact that this had made on the three main spending Ministries: Education, Health and Electricity. For example Mr Kharafi cited the Ministry of Education and asserted that only 35 per cent of its expenditure was for the benefit of Kuwaiti nationals. The figure for Health was even lower at about 33 per cent.

"We must reconsider this situation which has created so much activity and so many facilities—all free of charge—for these people. And we must remind ourselves that the more we bring in the more it is going to cost us."

Mr Kharafi is also highly critical of the public sector's burgeoning wages and salaries bill and the lack of motivation provided for people to work in the private sector. The budget as presently constructed was, he asserted, just a "spending Budget. It provides no motivation at all for additional activities." To this end he would like to see Government employees able to take on addi-

tional jobs, provided that there was no conflict of interest.

During the past decade increases in wages had been due solely to the rise in oil revenues. "The Government just spread the money around without any thought for the future."

Difficulties

Now that all revenues had stopped rising it was vital for the Government to reverse the trend of steadily rising expectations, he said.

"I accept that, politically, it will be very difficult to make this change, but we have to start preparing for it now. A 1,000-mile journey starts with a single step and we have not even moved the first inch."

"We must not let it get to the critical stage and risk the choice between ever-rising budget deficits or riots on the streets. It is essential that we do not attempt to fool all of the people all of the time."

Mr Kharafi believes that the Assemblies of Islam would prove a positive way of governing the population, provided they are correctly interpreted.

ROGER MATTHEWS

Our name goes back centuries. Our approach is very forward-looking.



We took our name from the hilly area of Burgan where once caravans used to stop on their travels in the Arabian Peninsula, and where the first and largest oil field was discovered.

So Burgan not only stands for the country's past tradition, but its present prosperity too. In our case, it also stands for something else, a progressive attitude that is definitely looking to the future.

And that's something we believe is a very important quality in a bank.

After all, a bank's success is often dependent on its ability to spot future business potential. Our success is proof of us having that ability.

So, if you need a forward looking bank, talk to us.

At Burgan Bank we can help with contract or project financing, trade financing, loans, fund management, foreign exchange and a full range of other financial services.

Whichever you need, use us once and you'll never look back.

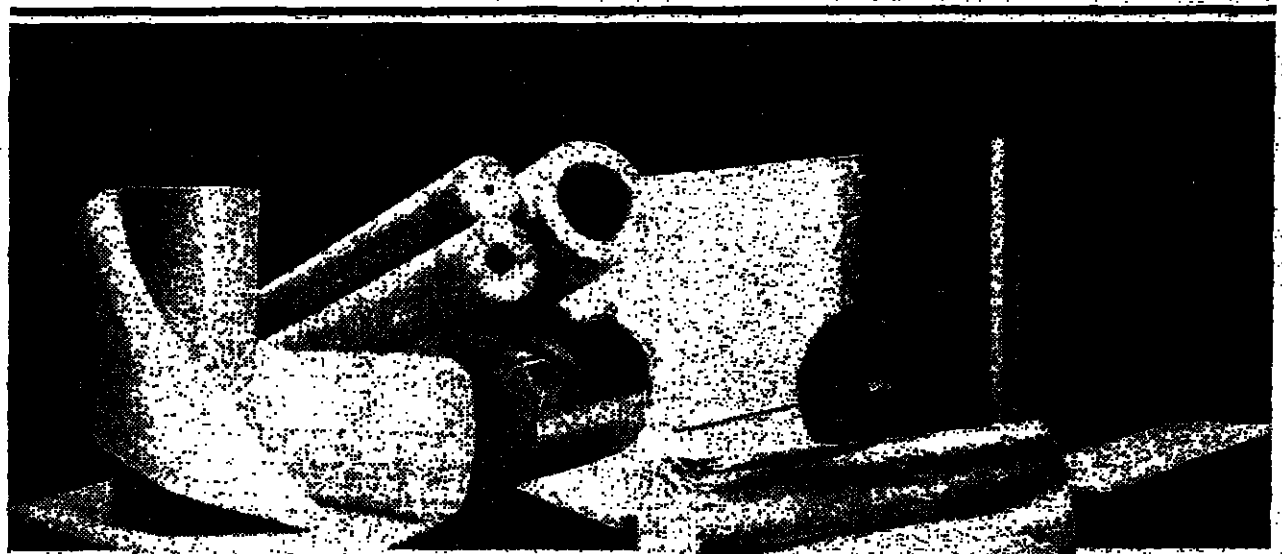


بنك بروتان
BURGAN BANK
THE KUWAITI BANK THAT LOOKS TO THE FUTURE

Burgan Bank SAK, PO Box 5389 Safat, State of Kuwait. Telephone: 417100/9. Telex: 23309 BURGAN KT

We've got some of the coolest insulation in the business

(AND SOME OF THE WARMEST, AND QUIETEST TOO)



Kimmco glass-fibre insulation helps keep your building cool in the summer, warm in the winter, so you have two seasonal advantages.

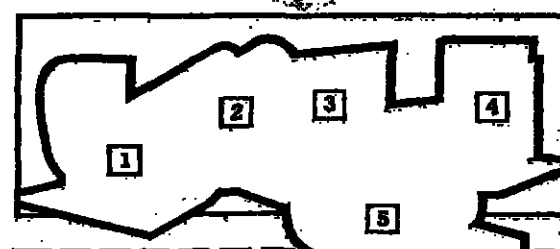
Kimmco Insulation further gives you the added benefits of sound-reduction.

Study our rigid, flexible and pipe insulation shown here, then contact us or fill in and mail the coupon.

1 Acoustiliner KAL 2 Rigid Pipe Section KRS
3 Ductboard KDB 4 Ductliner KDL
5 Ductwrap KDW

We'll be happy to hear about your project, and we'll suggest the most efficient ways to achieve the best insulation, with Kimmco glass fibre products.

Tel: Alkhobar 8953887, Jeddah 8712274
Riyadh 4770438-8 Doha 329738



I'd like to know more about KIMMCO products and services.

Name

Company

Address

Tel:

KIMMCO

Kuwait Insulating Material Mfg. Co. (S.A.K.)
P.O. Box 24609 Safat, Kuwait
Tel: 734467, 734439. Telex: 23015 Kimmco KT

POLITICAL VIEWPOINTS: ISLAMIC LIBERALS AND THE FUNDAMENTALISTS

Working towards more flexibility

PROFILE: Ismail Al-Shatti, Editor of *Mushatama* magazine, board member of the Social Reform Society and director of the Institute of Applied Technology.

Although often described as a leading Muslim fundamentalist, Mr Shatti rejects the label. "I think of myself as an Islamic liberal," he says. "Within the Islamic current there are like other movements, certain tendencies. There are those who might be called fanatics, others who are centrists and still more who might be described as the right."

"For example, the fanatics believe that the Koran provides not just principles but also the details of life. They do not see any need to tailor the principles to modern life and the present century in which we live."

"I also believe in the principles set out in the Koran, but I believe that the details have to reflect modern society."

"For example, as a liberal I see nothing in our religion which dictates that a woman should stay indoors. A woman is just as responsible as a man when it comes to the way of judgment. Women should therefore enjoy equal rights."

However, Mr Shatti's beliefs do not prevent him working

politically with co-religionists who refuse to shake hands with women and are bitterly opposed to them being granted any wider role in society.

He argues that the very fact of working together politically will temper the extremists' views. Mr Shatti claims close personal knowledge of this process.

"Ten years ago I was among the most extreme of all fundamentalists—very, very extreme. Then I went to Cairo to study and immediately began to develop, once I had left the isolation of my group. I then went on to complete my masters' degree in the United States and saw another world."

"I had to review my approach to life. One result was that, when I returned to Kuwait, I tried to get my group more involved in political life and inevitably greater involvement means greater flexibility."

Mr Shatti believes that this involvement has had a political impact on Kuwait and on the National Assembly but argues that it is absurd for anyone to be afraid of his group. "We have the people with us. They believe that we are more honest and maintain faith in our religion. We are without corruption and work in the best interests of the country. This is recognised by the people. So, if

anyone is afraid of us it means they are also afraid of the people."

Mr Shatti also asserts that the Social Reform Society is only interested in putting forward its ideas and is not involved in attacking others.

"Personally, I am quite happy that the Sharia should be a source of legislation and not 'the' source, although some of my colleagues do not believe that is enough. However, I think that the present

'We are a small country... we also have greedy neighbours who might like to eat us.'

wording gives us the authority to make Islamic law and if we ask the country's leadership for more, then we push them into a corner."

"The Government fears that if we amend that article of the constitution it would mean an immediate change of the way of life in Kuwait. However, we do not have any ready-made system to substitute."

"I believe in gradual change and, on this, I am with the Government."

But change there must be. "At the moment most Kuwaitis are just consumers—in an American car, the summer

holiday in London, an expensive house here, another on the Cote d'Azur. It is an extremely selfish way of life and a crime for the interests of future generations. People are living just for the moment."

Nonetheless, Mr Shatti is confident that some of his colleagues will be successful at the polls.

"But if we continue in the same way, we will probably not be successful the next time round," he warned.

"This, he fears, would be of most benefit to the extremists who still tend to the belief that their objectives are best pursued as an underground group."

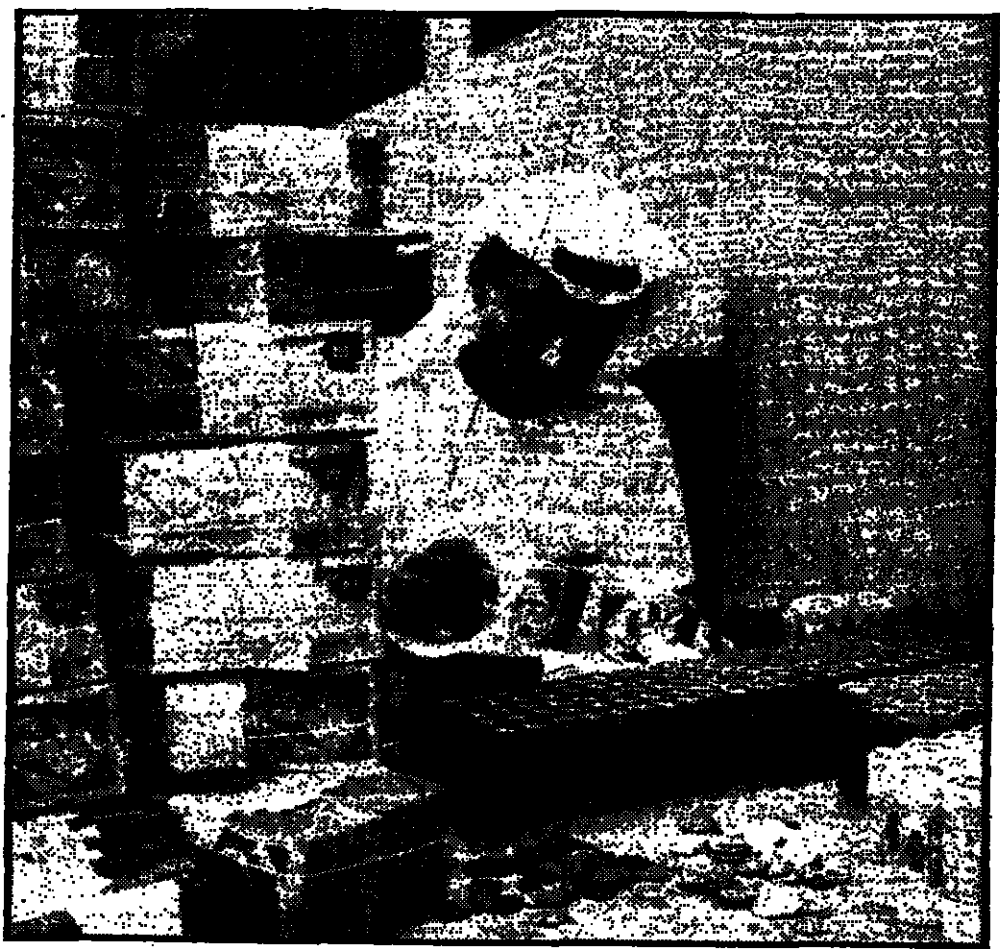
"If we fall in the elections they will certainly gain in strength," Mr Shatti predicted.

The great achievement of the past four years, he said, was that Parliament had completed its term. This was a notable success for a developing country and it was important to recognise the various balancing forces in the Kuwait equation.

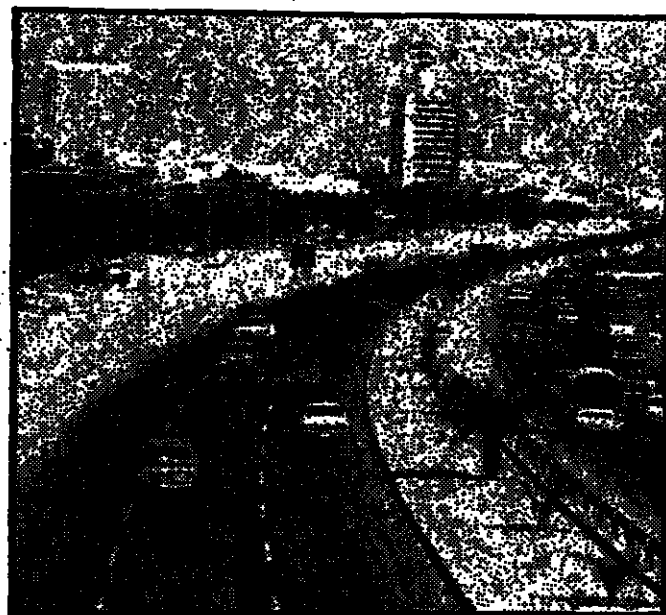
"We are a small country and we, the Kuwaitis, are a minority within that country. We have no power other than oil and money. We also have greedy neighbours who might like to eat us. At the same time the major international powers are interested in Kuwait and what happens here."

Then, of course, we also have a Royal Family and we must respect its role in order to keep the equation balanced. In the past four years we have worked within these limits. Some share in the leadership of the country is very much better than nothing."

ROGER MATTHEWS



OIL RICHES: A bank official counting large bundles of banknotes. Most Kuwaitis, says Ismail Al-Shatti, are "just consumers—an American car, the summer holiday in London, an expensive house here, another on the Cote d'Azur. It is an extremely selfish way of life and a crime for the interests of future generations. People are living just for the moment."



Vehicles sweep along the broad highways of Kuwait. Despite the country's recent economic setbacks, it still has financial reserves of some \$75bn and, compared to other Arab countries, Kuwaitis "are living in paradise," comments Dr Ahmed Al-Khatib.

THE NATIONALIST VIEW

Strong defenders of the constitution

PROFILE: Dr Ahmed Al-Khatib. Former member of the National Assembly. Candidate for 1985 elections.

"People like to try and simplify things, for example by referring to my group as nationalists. We are rather more than that," he says. "We are constitutionalists, democrats, nationalists, and a little bit leftist with rather more interest in the lower income groups."

Dr Khatib goes on to define nationalism as relating more to the group of Arab nations than to Kuwait alone.

"There is no room in this world for a small country trying to act alone," he says. "It is very much in our interests to be part of a much larger group."

But compared to those other Arab countries, Dr Khatib admits to living in a paradise "we have to be fair about this. We are living in paradise here in Kuwait. Although we may grumble, we do still have our constitution and we are very proud of it."

Dr Khatib accepts that some of his relatively outspoken political statements could well have landed him in serious trouble had he been living elsewhere in the region. He does not pretend, for example, to believe that the authorities in Kuwait have a very deep-seated commitment to democratic forms of government.

"The pressure for democratic forms of government goes back a very long way, including when we were under British rule," he says.

Dr Khatib cites the attempts made, since 1920, to create a National Assembly and to hold elections which were a fair test of opinion. And the way in which this process was hampered or more blatantly manipulated.

Dr Khatib doubts whether such tendencies have altogether been eliminated but he is confident that they are much more difficult to practise without the public becoming aware. He is also optimistic that younger generations which have had the benefit of a broader education will underpin the democratic process and will be

less likely to accept former practices without question.

"If we do not win election to the National Assembly this time, then something very obvious will have happened," declares Dr Khatib.

Six members of Dr Khatib's group have declared themselves as candidates. Their priorities, if elected, will be the protection of the Kuwait constitution, a just resolution of the Souk al Manakh crisis and a clearly defined economic policy.

"The Souk al Manakh crisis is without doubt, a really major issue because it brought into the light not just what had been happening there, but also other similar characteristics which have become more widespread in our society and are now much better understood," comments Dr Khatib.

"All that is good in Kuwait has been created by the people of Kuwait. We have done it through our industry and through our struggle to be independent and democratic. Souk al Manakh is the product of a different philosophy. There was an attempt to bring in the new rich to replace the old rich, and it failed."

Dr Khatib insists that the Government should stop its policy of using large amounts of public money for the sole benefit of a small social group. At the same time far greater efforts should be made to protect the majority of Kuwaiti workers from the impact of official spending cuts.

On foreign policy, Dr Khatib would like to improve relations with the Soviet Union because of the importance of choosing "between friends and enemies, between those who stand with the Arabs in our battle against Zionism and those who back Zionist aggression against us." For this reason Kuwait had to differentiate between the United States and the Soviet Union — "We must befriend those who support us and oppose those who harm us," he says.

ROGER MATTHEWS

Taking our name apart could mean a great deal for you

KUWAIT

FOREIGN

TRADING

CONTRACTING

INVESTMENT

COMPANY

Kuwait

With our home in one of the Middle East's foremost financial and commercial centres, we're well-placed to act swiftly and responsibly in the financial markets, project financing and real estate development.

Foreign

Our operations take us into over 20 countries in all five continents. In these foreign parts (foreign but not strange to us), we are involved in projects that range from mining and manufacturing to tourism, hotel management, banking and agriculture.

Trading

By tradition, Kuwaitis are traders and our institution is no exception.

Financing international trade is one of our specialisations. Securities and foreign exchange dealing are among our daily activities.

Contracting

Though not building contractors as such, we are involved in all aspects of real estate including design, construction supervision and management.

Investment

We are a diversified financial institution as active in the international capital markets as in portfolio management for institutional and individual clients.

Company

On the outside, our activities might look diverse, but we are a company of concerted and co-ordinated skills and resources. Taken individually or together, they could mean a great deal for you.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
P.O. Box 5665 Safat, Kuwait
Telephone: 2449031 Telex: 22021



A creative approach to finance

Kuwait 4

Economic pundits agree that Kuwait is facing a 'management crisis'

Confidence has been shaken

AFTER three decades of steadily rising prosperity Kuwait is being forced to grapple with the unusual experience of relative recession.

Confidence in the private sector has been shaken by three main factors: the levelling off in the growth of Government expenditure; the closeness of Kuwait to the Gulf war where each resurgence of fighting provokes new nervousness; and, of course, the continuing reverberations from the crash of the unofficial Souk al Manakh stock exchange.

How much further confidence has yet to fall is debatable, but in the absence of a dose of really good news—such as a negotiated end to the Gulf War—there is little reason to believe that an upturn is just around the corner.

The problem is compounded by the belief held by many Kuwaitis that the current downturn is a momentary hiccup. Indeed, many of the attempted solutions to the Manakh problem presuppose a swift upturn in the economy, thereby sowing the seeds for a fresh crisis.

The recession has, however, served to generate a debate about the basic structure of the economy. Some of the more pessimistic in government argue that the country should concentrate on developing as a financial service centre and abandoning pretensions to any industrial base. But with 40 investment companies in Kuwait already in difficulties, that avenue would seem to be not so easily achievable.

Opportunity

Other economists argue that the puncturing of the stock market and property balloon provides a real opportunity for putting industry onto a sound footing and of generating profits which are unrelated to share dealings.

What the pundits do all agree about is that Kuwait is going through a 'management crisis' and that until a corporate morality takes root in the country it will be difficult to assess the prospects for a uniformly solid and well-managed private sector.

There is still a great deal of money in Kuwait, not just in the hands of the Government but also with the merchants. Not everyone was seriously mauled by the Manakh collapse, and there are still many 'old money' families whose riches are untouched.

On the other hand, some 25,000 people hold shares in the

The economic downturn

KATHY EVANS

official market in Kuwait and only a handful of those provoked the disaster. Having allowed the market to operate with virtually no control, the Government would appear to have a moral obligation to those Kuwaitis who bought shares as a long-term family investment and are watching those shares continuing to plummet in value.

The Government finds itself trapped in a dilemma. It needs to provide the mechanism to prop up and even increase current value of shares and it has to do this to prevent a growing number of foreclosures by the banks, and a further erosion of bank collateral. If the value of assets continues to decline in Kuwait more people will become insolvent. This, as the Government knows full well, will cause further political and social problems.

Some financial experts believe that there is still a danger of the downward spiral gaining momentum. As each bankruptcy is declared, confidence will decline further, and share prices and land values will go down even more, setting off yet more bankruptcies.

Yet it is difficult to see what can be done to prevent further declines in asset values. Any attempt to boost share prices will be artificial and will perpetuate the unreality of share values compared with profits and earnings.

Many experts believe that share prices still have a long way to go before they reach their true value. The Government already owns 50 per cent of the market, and any further purchases, beyond the \$2.8bn arouse protests of wholesale nationalisation.

Some stock market analysts

believe that the Government already owns too much and investment options are already too narrow. The turn-up, if it comes, will artificially boost prices, thereby laying the foundation for the next boom and bust cycle.

In the case of property the situation is even more difficult, for Kuwait land values will only appreciate when confidence in the country, and the economy, returns.

Land values have fallen 50 per cent in the past year according to some estimates, but they are still not at a realistic level. The Government, however, does have the mechanism to boost prices, through the annual land purchases budget which appears each year in its capital expenditure programme. But the sums required to be spent to push the market up would be enormous and again this may prove unsuccessful if there is no underlying confidence. Already, market sources are talking about a possible \$2.4bn being ploughed into this sector in the next budget.

Unrealistic

Rents, too, are falling. In the past year, they have dropped by about 30 per cent and local real estate agents say there could be another 10 to 15 per cent drop in 1985. Key money has already disappeared.

But as bank economists point out, rents were at totally unrealistic levels, anyway. A three-bedroom apartment in the city rented at anything between \$1,800 and \$2,700 a month only a short time ago. Office rents reflect the same picture, with prices in prime areas falling by as much as 50 per cent.

Government budget

Revenues	(KD million)			
	Closing 1983/84	Draft 1983/84 (9 months)	Effective 1984/85 (9 months)	% of year budget
Oil	2,330	2,785	2,119	79
Non-oil	372	249	285	80
Total	2,602	3,037	2,404	79
Expenditure				
Current	2,397	2,564	1,651	65
Development	542	662	392	46
Land approp.	300	150	92	62
Total	3,240	3,376	2,046	61
Investment income	1,657	NA	NA	NA

Source: National Bank of Kuwait

According to municipality estimates, there is enough office accommodation to soak up the next two years' demand, without one more block coming on stream. (There are ten due for occupation shortly.)

The local office of Cluttons the UK estate agency, foresees a further 20 to 30 per cent adjustment downwards this year.

If shares and land look doubtful avenues for investment, what then are the prospects for industry? Until now, most of Kuwait's industry is based either on the local market or directed at export in the region. However, with a recession in the Gulf, demand is down.

The only industry that is going to succeed at this time is one which is well-managed, operating costs well trimmed and lean, with local tastes researched and the final product marketed well. Very few of Kuwait's existing industry meet those criteria at present, say officials of the country's Industrial Bank.

Good management can make all the difference, argues IBK. Gulf Paper, for example, which was taken over on a friendly basis by the bank following the bankruptcy of some of its shareholders, has been able to triple its output within two months.

Kuwait Sanitary Wares, another Manakh victim, has gone into liquidation and IBK is starting from scratch. Nevertheless, they believe that with changes in design of the product and a tightening up in costs, the plant can reopen on a viable basis.

"We are creating something real out of them," said an IBK official.

Kuwait Sanitary Wares was one of the publicly listed companies which in the past had made its profits out of share dealings rather than manufacturing.

Kuwait Tyres is another such company. Significantly, the company is to be liquidated, having never manufactured a tyre since its inception in the late 1970s. It is to re-emerge as a holding company for a part share in a tyre plant to be established in Saudi Arabia.

Incentives to industry in the Kingdom are more generous than in Kuwait, with industrial loans granted at 2 per cent instead of 5 per cent per annum.

IBK officials say that talks are going on with other GCC states to eliminate this competition between them but until a uniform policy appears industry is likely to drift towards the country which offers the most.

Given such unappealing prospects in the three sectors it is hardly surprising that the pressure is building up on the Government to do something to reinvigorate the economy. Attention is likely to focus on an increase in development expenditure in the new budget.

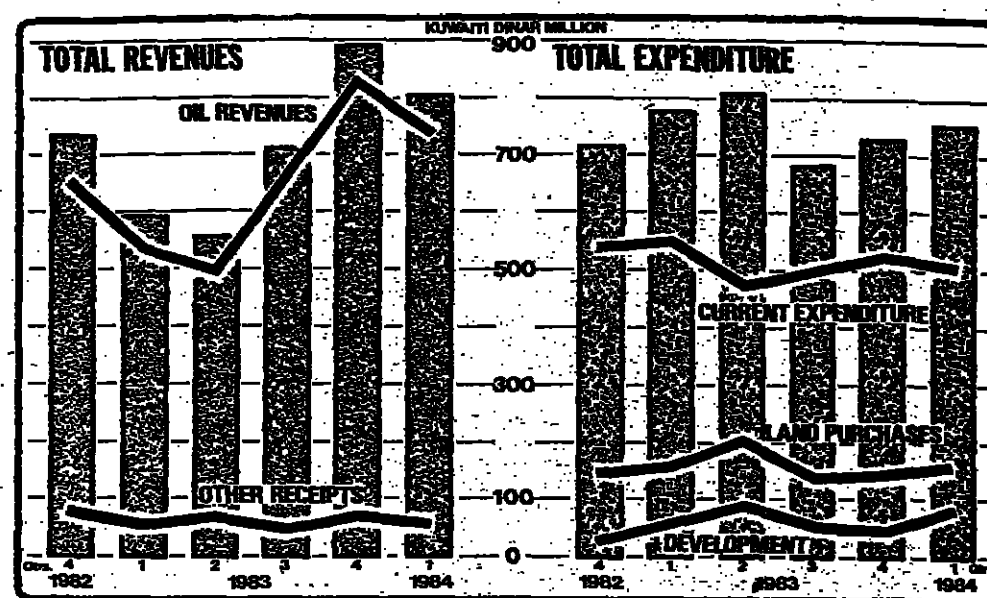
Until now, the Government has passed the responsibility to the private sector and requested it to form a study group to come up with proposals for the cabinet on ways to inject life into the economy.

Uncertainty

A committee of 24 prominent merchant and investment experts has been selected and they are due to make their report in February.

But until confidence returns any injection of funds by the government into the economy will probably end up outside the country. Bankers point out that the gradual erosion of the Kuwaiti dinar against the dollar has made such transfers even more attractive, for the foreign exchange risk has been cut to a minimum, barring a sudden reversal in the fortunes of the dollar.

The uncertainty over the future regulations from the Central Bank has also been another factor. Meanwhile, bank credit is barely rising, money supply (narrow definition) is actually falling while the net foreign assets of the banks and their



balances with foreign banks is increasing. Even the number of bank clearings is declining, reflecting the cutback in the public's level of spending.

Additional funds are being shifted into fixed deposits, as consumers put money aside, hedging their bets on the future. Quasi money has increased from KD 3.2bn to KD 3.5bn in the first 11 months of 1984.

Imports in the previous year fell by 9 per cent illustrating the decline of the re-export market, particularly to Iraq. The business sector, too, has been hedging its bets. There was a 27 per cent decline in the floor area approved for construction, bank credit to industry fell by 17.7 per cent and there was a drop in the price of building materials because of slack demand.

The Government has been prodded into agreeing a set of measures recommended by the local chamber of commerce. The chamber urged the imposition of a minimum protection tariff of 30 per cent for new industries, the creation of an import-export bank, and the establishment of free zones. All these have been agreed in principle, but nothing has actually happened yet.

The Government has agreed, however, to place all construction contracts with local companies, speeded up the housing programme, and increased its development expenditure. Total allocations for the 1984-85 period amount to KD 3.6bn against a previous figure of KD 3.4bn, an increase of 6 per cent.

Development spending is projected to go up by a 22.6 per cent to reach KD 812m compared with KD 622m. It is likely that the Government will be pressurised into

further retrenchment measures in the forthcoming budget. However, such pressure from the business community occurs at a time when the Government is attempting to rationalise its expenditures to bring them more into line with the declines in revenue.

The budget already contains a theoretical deficit of KD 704m because the state has consistently refused to take into account its investment revenues. In practice, even without the investment income, the deficit in the previous budget of KD 678m translated into an actual surplus of around KD 100m because of underspending, say Government officials.

Oil prices

The oil revenue in the current budget was projected to show a growth of 4.5 per cent to total KD 2.9bn as against KD 2.7bn in 1983-84. However, since then, Kuwait has had its quota cut by Opec from 1.6bn b/d to 0.9bn b/d, and it also faces a softening price.

Investment income has also suffered from other factors, notably the withdrawals which have been necessary to pay for the attempted solutions to the Manakh crisis. Over \$7.3bn has had to be liquidated to fund the stock market purchases, the small investors fund and the loans given to KFTCIC to help out the medium-sized dealers, including a member of the ruling family.

On top of this, investment income has been buffeted by the general decline on returns in the international market.

Not surprisingly, the revenue from general reserves the year ending June 1984 showed a 20 per cent decline from KD 1.6bn

to KD 1.2bn. Overall, the country's foreign assets grew by 4 per cent to reach about \$76m, largely because the Fund for Future Generations cannot by law be touched.

Kuwait's investment portfolio ranges over 45 countries, but no information is ever disclosed on amounts accounted for by local and regional investments and how much is high yield stocks and deposits overseas. The \$76m worth of assets also includes Kuwait's share in regional organisations and the various loans extended to the frontline Arab states and to Iraq, most of which are regarded as assistance to brotherly Arab nations.

Income from reserves nevertheless represents a comfortable cushion for the future. Because of this cushion, the Government may find it more difficult to introduce the rationalisation measures it is seeking.

In the past few months, the Government has floated a number of suggestions to cut state spending.

All such suggestions have been met with outrage by the business community and the National Assembly. After all, it is difficult for the Government to talk of taxation when the people are still suffering from the recession and stock market crash. Most such schemes appear therefore to have been shelved and are unlikely to emerge in the new budget.

The future financial and development policies of the Government are at the moment difficult to determine. They will have to await the selection of a new Cabinet which will follow the February 20 elections to the National Assembly.

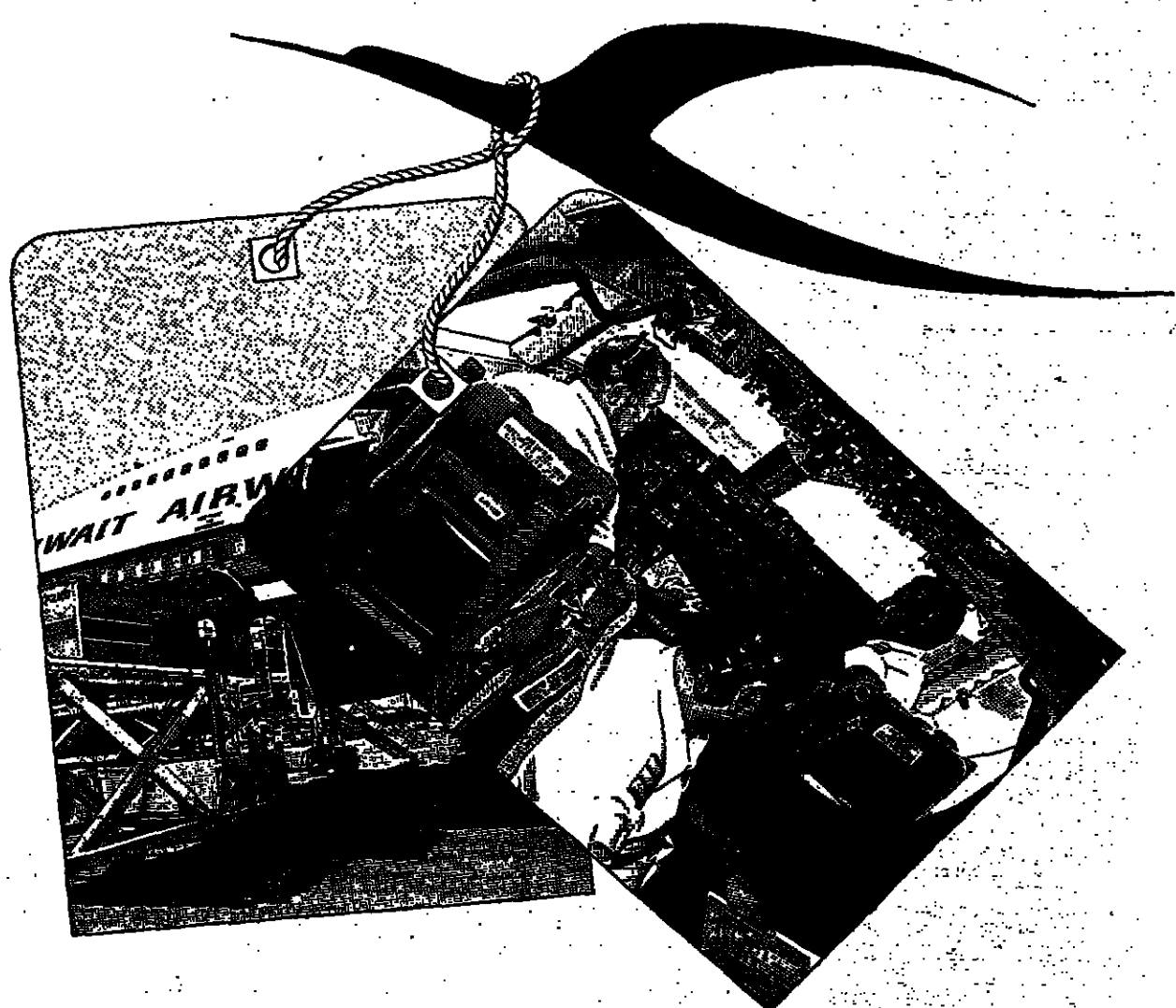
We are proud to continue our banking needs of Kuwait and the Middle East. We provide a comprehensive range of international financial services and are pleased to meet the needs of multinational corporations and individuals all over the world.

THE BANK OF KUWAIT & THE MIDDLE EAST K.S.C.

Head Office:
Mubarak Al Kabir Street
P. O. Box 71, Safat, Kuwait.
New Tel.: 2459771, 2459881 (50 lines)
Telex: 22045 BANKUWAIT KT (general)
22180, 22280, 22712 (FX/Treasury)

بنك الكويت والشرق الأوسط ك.م.ع.م.
THE BANK OF KUWAIT & THE MIDDLE EAST K.S.C.
BKME
Always at your service, personally.

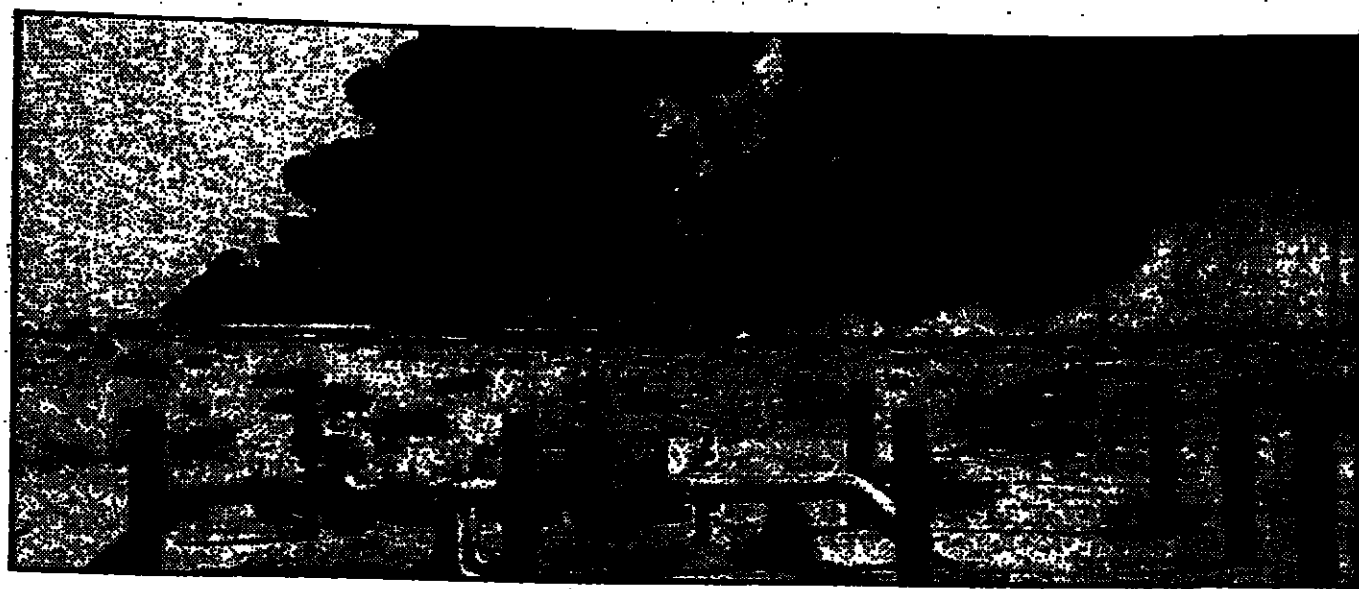
With an aim to serve



خطوط الكويتية
KUWAIT AIRWAYS
Where east meets west

Kuwait 5

The country has been obliged to cut its oil production over the past year in line with quotas allotted by Opec. The 'tanker war' has also affected the market



Fire engulfs Kuwait gas installations near the Iraqi border. Two of Kuwait's own tankers have also been hit by Iranian aircraft

Market slide continues

The oil industry
KATHY EVANS

FOLLOWING the conclusion of an Opec agreement this month, the differentials between light and heavy oils has been eroded. Kuwait's own crude price has bounced from \$27.40 a barrel before Christmas to \$27.55 at the start of the new year and back to its old level by February 1.

Kuwait's Burgan crude has thus maintained its traditional 10 cent difference against the price of Saudi Arabia's medium-heavy oil. But a number of buyers have warned that the heavy crudes must maintain their cheapness, particularly over the month's ahead when demand for oil traditionally slows at the onset of Spring.

The successful conclusion of an agreement between 13-member states of Opec has largely been the result of efforts by Kuwait's oil and finance minister, Shaikh Ali Khalifa Al Salahi. However, in two weeks' time, following the general election, the cabinet is due to be reshuffled.

Most opinions in Kuwait believe that, if Shaikh Ali is forced to choose between the two portfolios, then he will opt to remain oil minister and the chairman of Kuwait Petroleum Corporation.

Over the last year, Kuwait has been obliged to cut its production in line with the quotas allotted by Opec. Production is now standing at around 900,000 b/d, compared with its previous quota of 1.05m b/d.

Excluded from this figure is the production of the Arabian Oil Company in the offshore neutral zone which is shared with Saudi Arabia.

Kuwait's share of the field amounts to around 120-150,000 b/d, which is sold on Iraq's behalf as Kuwait's assistance to the war effort against Iran. It is not known yet whether this war relief crude will continue to be sold for Baghdad when Iraq completes the two pipelines it is planning which will boost Iraqi production by one million barrels daily.

Diminishing

Kuwait's importance as a producer of crude is already diminishing with more than half of its oil now being exported in the form of refined products. By the end of next year, its refining capacity will go up even further to 640,000 b/d. In addition, KPC subsidiaries are among Kuwait's largest crude oil customers, absorbing on the average about 100-120,000 b/d which goes to the European refineries.

The figures for July and November of last year highlight just how important the refined products exports are becoming. Out of a total export output of 870,000 b/d in July, some 381,000 b/d went out in crude form and 488,000 b/d was exported as products. In November, the figures were 317,000 b/d of crude exports, and 553,000 b/d went as refined products.

Deliveries to local power stations were 31,000 b/d and 22,000 b/d respectively over the two periods.

One of Kuwait's major crude oil customers is Chinese Petroleum Corporation of Taiwan, which is currently buying 75,000 b/d in a direct deal with KPC, down from 95,000 b/d the previous year. The contract is due to be renewed at the end of the first quarter of this year, but in view of Taiwan's declining need for heavy crude, the contract volume is likely to be reduced. Taiwan has now commissioned its first nuclear power station and thus needs heavy fuel oil and is turning its attention to light crude producers in Brunei, Malaysia and Indonesia.

With the Japanese, the Kuwaitis have mixed relations. Idemitsu is its sole term-contract customer and is thought to be considering its 15,000 b/d contract.



Kuwait's oil revenues have more than halved since the 1979-80 financial year. Market analysts also predict that prices could soften further. Above: oil tankers loading at Mina Al-Ahmadi

Kuwait's foreign trade

Description	1981				1982				1983			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Total exports	1,012	1,037	942	765	726	821	818	766				
Oil exports	853	888	800	639	596	696	680	662				
Other exports	149	145	142	129	130	125	138	104				
Export of Kuwait	41	33	34	35	32	26	—	—				
Re-exports	108	112	108	94	98	99	—	—				
Total imports	493	486	568	580	650	568	599	541				
Balance of trade	519	547	374	185	76	253	219	225				

Source: National Bank of Kuwait

Other Japanese trading houses are occasional buyers from Kuwait, picking up cargoes when necessary. Mitsui, for example, does a swap deal with KPC, selling them Ninian crude, for their Denmark refinery, and taking heavy crude for Japan. One million barrels of crude was involved in such deals for January alone.

Among Kuwait's other major customers for crude are Shell, Aspropyros Refining Company (Greece), the national oil companies of the Philippines and Korea, and the refinery in South Yemen.

Kuwait's market perspective is due for a change over the next 12 months for, by 1986 the state will also be able to offer a choice of crudes when its new Magwa crude comes on stream.

The new Magwa crude has a quality of 35 deg API compared with the present crude mix of 31 deg API. Some 50,000 b/d is due to become available next year of the Magwa crude and within the next four years the field will be capable of producing some 20,000 b/d. As Shaikh Ali Jaber, managing director of marketing for KPC, says: "It will give Kuwait greater manoeuvrability in the market."

In the last year, the "tanker war" has also affected Kuwait's market situation. Two of Kuwait's own tankers have been hit by Iranian planes. During tension in the Gulf last summer buyers backed-off lift-ings from Kuwait's oil loading terminal at Mina Ahmadi and KPC was obliged to initiate shuttle services to Khor Fakkan off the UAE coast to carry-out ship-to-ship transfers. A premium was applied to these Khor Fakkan shipments, say buyers, which at times reached "unacceptable" levels of between 20 and 40 cents a barrel. Many customers believe that the high premium was, in fact, designed as an "entice-ment" to them to return to Kuwait, thereby illustrating to the shipping world Kuwait's security.

The premium angered a number of Kuwait's buyers, who complain that KPC is too quick to apply surcharges.

"They should give us assis-

tance during such times to show their sincerity," one commented, adding that the insurance rates finally proved cheaper than the premium.

KPC officials say they merely wanted to provide their customers with the option of lifting at Khor Fakkan and that the premium charged was equivalent to the costs of running the shuttle service.

"It is equivalent to their savings of not coming into the northern Gulf," says Hans Hussein, a senior marketing official for the corporation.

Security is still of concern to Kuwait's oil buyers. In recent weeks some of the tankers have come alarmingly close to the channels designated by the Kuwait Oil Tanker Company (KOTC) as its secure shipping lanes.

KOTC is still handling the bulk of the country's LPG exports, and a substantial portion of the country's refined products exports are being shipped into customers' tankers off the UAE coast. The oil majors, in particular, are said to be still reluctant to come into the Gulf.

Fleet plans

The Kuwait Oil Tanker Company is presently planning an increase in the fleet and tenders are being circulated around the world's shipyards for a further six product carriers.

Three of the ships will be 120,000 dwt and three will be 35,000 dwt. Bids are expected to be received later this month. KOTC officials say that the decision to build their own vessels is a reflection of the current low costs of shipbuilding.

"The ships we want are not available on the market, and we can save a few dollars by ordering them now. Over a 17-year period, this works out at pennies," comments Capt. Tim Stafford, head of operations for KOTC. The six product carriers will supplement the company's total tonnage of 2.3m dwt.

With tension in the Gulf easing, KOTC felt confident enough by July to decide to run its fleet without any insurance. KOTC officials were angered by the high war risk rates levied

at the time by Lloyds, and decided that repairing casualties was cheaper than insuring the entire fleet.

The decision to build further product carriers was a reflection, say KOTC officials, of the KD 1.6bn expansion programme underway to expand the domestic refineries. This expansion programme will increase Kuwait's refined products capacity from a present level of 480,000 b/d to 640,000 b/d by the end of 1986.

This large outlay on refineries will necessitate a further call-up of capital in the next few months by the Kuwait Petroleum Corporation. KPC's current authorised capital is KD 2.5bn, of which KD 1.6bn has been paid in.

Profits fall

The company's net profit in the 1983-84 fiscal period was KD 280m, compared with KD 307m in the previous year. The decline in net profit was due to "reclassification" of some of the income, says Abdul Hadi Awad, KPC's financial manager.

Total revenues were KD 4,558m compared with KD 3,77m in the 1982-83 period.

Total assets went up by KD 900m to reach KD 4,946m. European refining activities broke "more or less even," says Awad, with Italy, Sweden and Luxembourg providing the most profitable areas. Sante Fe operations generated about \$1.8m in revenues, he says, though their profits were lower than the previous year.

KPC's overseas exploration arm, KUFPEC showed a deficit of KD 2.98m compared with a previous handsome surplus. However, this is the result of increased expenditure by KUFPEC in exploration and the expenses incurred in its role as an operator in Tunisia and Bahrain. Total expenditures for the 12-month period ending December 1983 were KD 13.15m compared with KD 13.46m for the previous 21 months before the end of 1982.

Until now, KUFPEC had been making most of its money from interest income which in 1983 amounted to KD 9m. However, a concession in the South China Sea held in the name of Sante Fe with Arco as an operator, has struck gas in commercial quantities.

The find is said to have reserves of 3 to 4 trillion cubic feet, which although small by Gulf standards, could, nevertheless, play a role in alleviating Kuwait's own gas shortage problem.

So far, some KD 6.42m has been spent on the China venture on both pre and post-acquisition costs.

Last year was comparatively quiet for KPC in terms of foreign acquisitions, for the only confirmed purchase was for a small Houston-based exploration company, Enstar. KPC did try for Chevron in the U.S., but was outbid by Shell.

The corporation's general overall strategy concerning future acquisitions focuses on securing more marketing outlets so that the additional refined products which will be coming shortly from its own domestic refineries will find a market.

KPC officials say they are still interested in the British market, though talks with Gulf and Amoco appear to have dragged on with little result. The principal obstacle to the deal would seem to be the Milford Haven refinery which KPC officials say is too large.

The U.S. still remains an area of interest but slow progress is being seen in the legal case to coming shortly from its own federal lands. The original decision of the Interior Department has been questioned by a court and the matter returned to them, though this has yet to lead to a decision by the U.S. Government reversing the original ban.

KPC officials say they are basically prepared to look at anything in the principal world markets "providing it is not too expensive—more than \$1bn or something," remarked one senior executive.

YUSUF IBRAHIM AND ABDULLAH ALGHANIM
AND PARTNER GROUP OF COMPANIES

THE HOLDING ORGANISATION FOR SEVERAL DIVERSIFIED COMPANIES, MANY OF WHICH ARE RECOGNISED LEADERS IN THEIR SPECIALISED FIELDS. THE STRENGTH OF THE GROUP DERIVES FROM MAXIMISING THE EFFECTIVENESS OF EACH PART OF THE GROUP. THIRTY-THREE YEARS' OF CONSISTENT GROWTH HAS PROVED OUR STRATEGY CORRECT.

OLD TRADITION WITH NEW LOOK

Members of the Group



EQUIPMENT CO. W.L.L.

INDUSTRIAL & CONSTRUCTION MACHINERY
BUILDINGS, MAJOR CONSTRUCTION
WORKS AVIATION & FIRE PREVENTION



YIACO

YUSUF IBRAHIM ALGHANIM AND CO.
PHARMACEUTICAL & CHEMICALS
MEDICAL DENTAL AND PRECISION EQUIPMENT
CONSUMER PRODUCTS



SPECIALITIES CO. W.L.L.

SPECIALISED MATERIALS FOR
BUILDINGS, MAJOR CONSTRUCTION
WORKS AVIATION & FIRE PREVENTION



HYGIENE PRODUCTS INDUSTRIES CO. W.L.L.

AWARD WINNING
MANUFACTURERS OF DISPOSABLE
DIAPERS & LADIES' SOFTWARE



ELECTRONIC & ELECTRICAL
MAINTENANCE CO. W.L.L.

COMMUNICATION, COMPUTER
& MEDICAL SERVICES



FINANCIAL ACTIVITIES COMPANY W.L.L.



REAL ESTATE ACTIVITIES CO. W.L.L.

YUSUF IBRAHIM AND ABDULLAH ALGHANIM AND PARTNER GROUP OF COMPANIES W.L.L.
P.O. BOX 192 SAFAT, KUWAIT TEL: 812400 TELEX: 22168 CLYDE KT FAX 819562



The right connection in the Gulf.

To put together a successful international deal you need more than just capital.

You need the right people. People with the expertise and market knowledge required to help you meet your objectives.

At Gulf Bank we have those people.

In New York. In London. In Singapore.

In the Gulf. And we have the financial resources to back them up.

We're here to help you deliver.

New York

The Gulf Bank E.S.C.,
820 Madison Avenue,
New York 10022
N.Y. U.S.A.
Tel. 212-719-2300
Telex: ITT 428888
GULFBK NYK

London

The Gulf Bank E.S.C.,
1 College Hill,
London EC4A 3BA,
United Kingdom.
Tel. 01-248 2843
Telex: 867688
GULFBK G



Kuwait

The Gulf Bank E.S.C.,
Mubarak Al Kahir St.,
P.O. Box 2920,
Safat, Kuwait.
Tel. 2448001
Telex: 22001
GULFBK KT

Singapore

The Gulf Bank E.S.C.,
21 Collyer Quay # 11-01,
Hongkong Bank Building,
Singapore 0104.
Tel. 224 3722
Telex: 85 24437
GULFBK

Kuwait 6

Offshore exploration for gas supplies has been hampered by security considerations
New moves to offset shortagesThe gas industry
KATHY EVANS

ONE of the most frequent laments from Kuwait's oil and finance minister, Sheikh Ali Khedifa al Sabah, is that every time a hydrocarbon is made it is oil rather than gas.

With the current decline in world demand for oil, Kuwait is suffering a shortage of associated gas. To have sufficient gas for its power stations, the country should produce about 1.3m b/d of oil. Its current Opec quota is 900,000 b/d.

So far, exploration onshore has yielded only crude oil, and the search offshore has been hampered by security considerations and the proximity to the war zones and Iranian waters.

The latest crude oil find in the south of the country, the Magway Field, inevitably will produce more associated gas, and there is thought to be a higher gas/oil ratio than in Kuwait's existing medium-quality oils.

Just how much gas can be expected from the field has not yet been disclosed although preliminary output figures indicate an eventual crude production rate of 200,000 b/d. The field is due to be commissioned at the beginning of next year, starting at 50,000 b/d with annual addition of the same amount until the 200,000 b/d is reached.

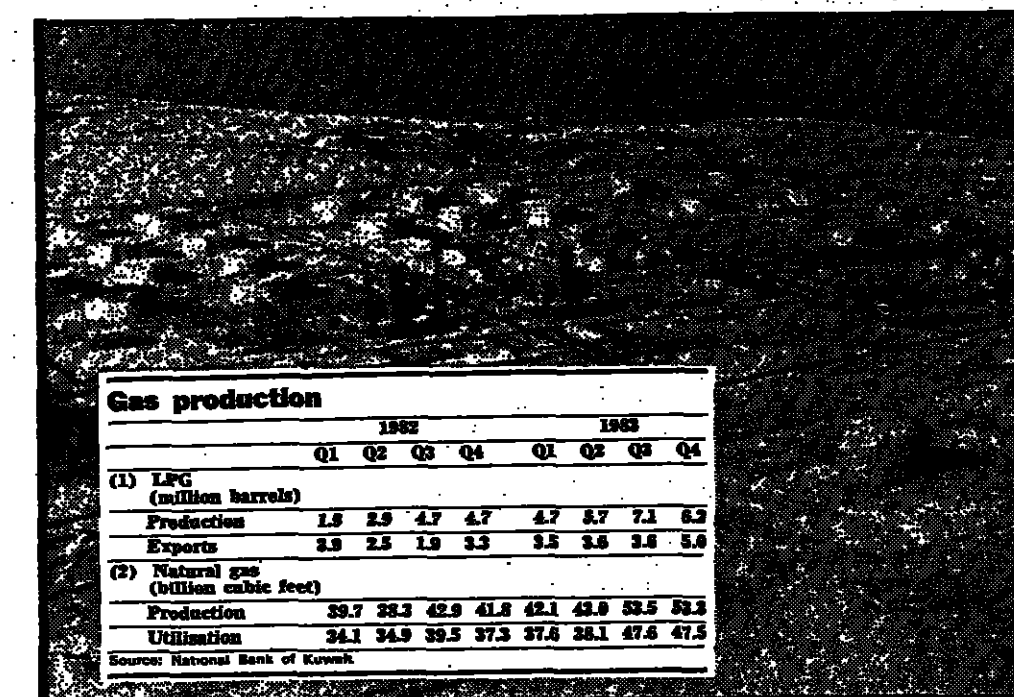
High cost

This shortage of gas is costing Kuwait dear. The LPG plant is running at less than a third of its capacity, output at its petrochemical plants are well down, and the power stations have to make use of heavy fuel oil and crude to offset the lack of gas. Those products could be exported.

Not surprisingly, Kuwait has made overtures to overseas gas suppliers, but given the present insecurity in the Gulf, plans to import LNG have been put on the backburner for the time being.

Perhaps the most telling symptom of this present gas shortage can be seen at the Shuaiba Refinery. Designed for a national crude oil output of 3.6m b/d, the plant consists of three trains using 580m cu ft of gas daily and 40,000 b/d of gas liquids. At present only one train is being utilised at a rate of 75 per cent of its capacity.

Another train has been mothballed since September 1982, and the third remains on



standby for faults and maintenance in the operating train. Adel Sharran, chief co-ordinator at the plant, says ruefully: "The plant has never really worked at full capacity. We did run all the trains for a few months, but only for test purposes."

Current throughput of gas into the plant is only 400m cu ft a day with 30,000 b/d of liquid feedstock. This gas is received at only nominal cost. If, however, production goes down further to, say, a level of 60,000 b/d, then LPG production could look economically questionable.

Current exports are running at about 45,000 b/d of propane, 30,000 b/d of butane and 25,000 b/d of natural gasoline. Exports were carried mainly in KOTC TLF tankers as Kuwait's foreign customers are still reluctant to bring their own carriers into the northern Gulf.

However, the LPG plant is directly connected into the network of Kuwait's petrochemical plants and the power stations. Hence the impact of the gas shortage has caused Petrochemical Industries Company (PIC) to record a further \$28.8m loss in the period ending June 1984, compared with the previous year's figure of a \$9.5m loss.

Abdul Bageer al Noori, chairman of PIC, says that last year the ammonia plant was receiving only about 40m cu ft of gas daily, though of late this figure had improved to around 55m cu ft daily. Total design capacity would call for 142m

cu ft a day with the fourth ammonia line in operation.

The fourth line, which came on stream last year at a cost of about \$30m, was conceived nearly five years ago when oil market prospects looked very different.

Future prospects, al Noori concedes, do not look any brighter, but he points out that the shortage of gas at the plant forced the company to make more efficient use of the gas they were receiving. However, PIC's chairman is even talking of a prolonged period of maintenance during the summer period when gas requirements at the local power stations are at their peak for air conditioning.

Decisions

Other KPC officials say that the decision temporarily to close the ammonia plants would largely depend on existing contracts with customers and the gas decision would only be taken after very careful consideration by the board as a whole.

The other main client for the lean gas from the LPG plant is the Ministry of Electricity and Water. The shortage of gas at the power stations is being made up by the use of about 20,000 b/d of crude oil and heavy fuel oil. These alternatives may be less environmentally desirable, but as one KPC official put it: "The public would rather have power and

pollution than no power and less pollution."

The company is presently installing a treatment plant which will desulphurise the heavy fuel oil, thereby reducing the pollution.

Local market sales in the 1982-83 period went up by 35 per cent largely because of demand from the Ministry of Electricity. Its gasoil consumption went up to 12.3m barrels per annum as the shortage of gas became evident.

It was this consumption of petroleum products which encouraged KPC to look at possible alternatives. One option was to import LNG which could be directly piped into the power stations. A special carrier, the Gaz al Rawdahan was acquired and vapourisers installed so that the LNG could be treated on board ship before reaching the shore. Shore installations have already been completed.

Although the machinery is in place, the plan has not gone ahead for several reasons. Talks were opened with several potential suppliers, Algeria, Indonesia and Abu Dhabi, but attention focused on the latter. Having such a nearby supplier would have allowed additional imports for shipment times would have been much shorter than the alternatives.

However, any talks on LNG imports from Abu Dhabi also require negotiations with Japanese area not only a share-

holder in the Dar Island plant there, but the Tokyo Electric Power Company its sole customer. The Tokyo company has also invested substantial sums itself into the Abu Dhabi connection through the investment in gas carriers to bring the gas to Japan.

Discussions were still going on as late as January during the visit to Tokyo of Kuwait's oil minister, but the Japanese did express concern over safety and security aspects. They point out that ship-to-shore transfers of LNG have never been done in the Gulf, and such an operation has to be handled extremely carefully because of the danger of explosion.

Strategy

More importantly, any plan to bring LNG into the northern Gulf has to be considered in the from Iran. The strategy to boost gas supplies through the import of LNG has therefore been temporarily shelved until security conditions improve.

There were also reports of disagreements between Abu Dhabi and Kuwait on the price to be paid for the gas. All of Kuwait's gas customers at the moment receive their feedstock at only nominal cost. Any change in the price of the feedstock, even close to market levels, could radically alter the economics of the petrochemical plants and force up electricity production costs.

The other hope for increased supplies of gas lies with the Southern Gas fields project, a plan to harness the associated gas in the offshore neutral zone to the south. Kuwait has gone ahead with the project although in the past few months work has concentrated largely on the onshore facilities for receiving the gas.

Work on the offshore section has been held back by difficulties over permission from Saudi Arabia, say KPC officials. The stoppage of work is thought to be a reflection of a disagreement between Saudi Arabia and Kuwait over sharing the gas which will become available.

Sources say that Kuwait has offered to pay for gas which, under the sharing agreement, would go to the Kingdom. However, the Saudis have apparently made it clear that they would like to use some of the gas to meet their supplies on the east coast.

Talks are continuing between the two countries but until agreement is reached on who is to get the gas, and for how much, the southern gas field project will seem to be indefinitely delayed.

BUSINESS PROFILE

Conglomerate with diversity of interests

CAR SALES in Kuwait fell an average of 27 per cent in 1984. Other consumer goods are moving more slowly than they used to and customers are putting off paying their bills. For contractors, the market is increasingly more competitive as the volume of available work dwindles.

Despite all of this, the profits of the Al Mulla group of companies have been going up over the past three years. For contractors, this is because the management has made a virtue out of necessity and improved cost-efficiency, aided by a profit-linked incentive scheme which gives each department-head a vested interest in pushing sales and keeping both staff and customers happy.

But the sheer diversity of the group's operations has been a major factor in its ability to "bunch the trend."

Although car sales are down (much less so than the market average, according to an Al Mulla director), the rental and leasing division has shown tremendous growth over the past three years, with 1984 being particularly successful. Among the newer divisions which have forged ahead rapidly are office equipment and cleaning maintenance. The latter has the cleaning contract for the three 20-storey towers of Kuwait's Joint Banking Centre, and (in association with Fritchard Services Group of the UK) for the Basra Teaching Hospital in Iraq and Baghdad's Saddam Hussein International Airport.

The project engineering and electrical installation divisions have compensated for the effects of a depressed market by more than doubling their market share. The current order book includes KD 1.5m worth of work at the Kuwait Institute for Scientific Research (KISR), and contracts at the Shuaiba North Power Station, a district electricity distribution control centre, Commercial Bank of Kuwait head office, Hawail schools and the Arab Research Centre.

The domestic appliances and food sales divisions have also performed better in profit terms, if not in turnover. According to Arasalam Narenthran, the group's director for management accounting, this is due to stringent cost control, improved marketing techniques and—in the case of foodstuffs—a change in product lines to cater to cosmopolitan tastes and to the growing demand for tinned foods, chocolates and confectionery.

Working under the franchise of A and V Grant, Food restaurants Mr Doran and Swensen's ice-cream ("in the rich tradition of old San Francisco"). Al Mulla has increased the number of its fast-food outlets from two to five, and is planning to export American-style eating to the rest of the Gulf, through sub-agents.

But despite their encouraging results, all these divisions are subsidiary of the automotive business, which is still the biggest contributor to Al Mulla group profits.

"Most outstanding overseas dealership" awards have been received from both Chrysler and Mitsubishi, in recognition not only of a good sales record but of substantial investment in back-up services.

Many U.S. and European agencies for household appliances, kitchen utilities, Japanese hi-fi equipment, service facilities.

ATA agent for passengers and cargo services; general sales agent for MEA, KLM, Garuda (Indonesian airlines).

Marine (1987): Powerboats (Glaston, Ham-

mond, Chriscraft and others); Mercury outboards and Mercruiser stern drives; skis and other watersports equipment; service facilities.

Project Engineering (1989): Design, supply, installation, operation and maintenance in the fields of air-conditioning, heating and ventilation, mechanical and electrical services.

Advertising (1975): (In association with Grant and Kanayan-Eckhardt)

Heavy Equipment (1976): Agencies for Mitsubishi and NYK forklifts, Kato Cranes; Fleet sales and equipment bulk purchase orders, supply contracts and tenders.

Environmental Systems (1978): Refuse collection, street cleaning, waste disposal, (in association with Browning Ferris Inc. of Houston).

Car Rental and Leasing

1,400 self-drive and chauffeured cars, (also agency for Inter-vent group); call taxi service.

Fire Protection (1978): Fire prevention, detection and alarm systems.

Office Equipment (1980): Agencies for Minolta Copiers, Oki Fax machines, BSI electric typewriters, etc.

Engineering Products (1980): Agencies for protective coatings, AC control systems, industrial inspection and test equipment.

Security Services (1980): In association with Securicor.

Foods (1981): Wholesale distribution fast-food restaurants.

Cleaning and Maintenance Services (1981): In association with Pritchard Services Group, UK.

Computer Services (1982): Agencies for NCR and International Brokerage and Leasing.

Al Mulla Group - its scope of operations

Electrical products (begun in 1938):

Agencies for GEC, Pirelli, Woods of Colchester and others.

Automotive (1947):

Sales of Mitsubishi, Chrysler, Plymouth and Dodge cars; commercial vehicles and trucks; custom-built vehicles (e.g. police vans, ambulances, armoured personnel carriers); used cars; parts and accessories; exclusive agency in Kuwait for Gulf Oil lubricants and greases.

Travel (1948):

Domestic appliances (1947): Many U.S. and European agencies for household appliances, kitchen utilities, Japanese hi-fi equipment; service facilities.

ATA agent for passengers and cargo services; general sales agent for MEA, KLM, Garuda (Indonesian airlines).

Marine (1957):

Powerboats (Glaston, Ham-

mond, Chriscraft and others);

Mercury outboards and Mercruiser stern drives; skis and other watersports equipment; service facilities.

Project Engineering (1959):

Design, supply, installation, operation and maintenance in the fields of air-conditioning, heating and ventilation, mechanical and electrical services.

Advertising (1975):

(In association with Grant and Kanayan-Eckhardt)

Heavy Equipment (1976):

Agencies for Mitsubishi and NYK forklifts, Kato Cranes;

Fleet sales and equipment bulk purchase orders, supply contracts and tenders.

Environmental Systems

(1978): Refuse collection, street cleaning, waste disposal, (in association with Browning Ferris Inc. of Houston).

Car Rental and Leasing

1,400 self-drive and chauffeured cars, (also agency for Inter-vent group); call taxi service.

Fire Protection (1978):

Fire prevention, detection and alarm systems.

Office Equipment (1980):

Agencies for Minolta Copiers, Oki Fax machines, BSI electric typewriters, etc.

Engineering Products (1980):

Agencies for protective coatings, AC control systems, industrial inspection and test equipment.

Security Services (1980):

In association with Securicor.

Foods (1981):

Wholesale distribution fast-food restaurants.

Cleaning and Maintenance Services (1981):

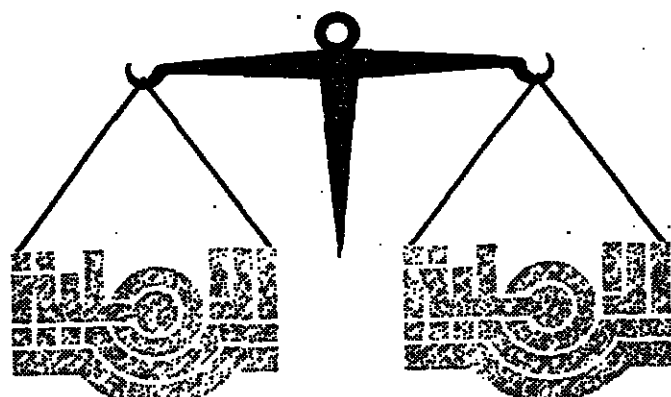
In association with Pritchard Services Group, UK.

Computer Services (1982):

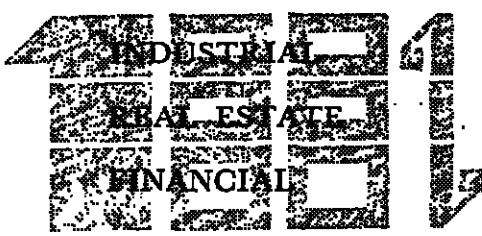
Agencies for NCR and International Brokerage and Leasing.

MARY FRINGS

Balanced Diversification.



The company has been able to maintain its basic investment policy of balanced diversification in industry, financial and real estate investments.



الاهلية

Al-Ahlia Investment Co. KSC (closed)
P.O. BOX: 22816 SAFAT, KUWAIT. TEL: 2445744/ 2445844
TLX: 22504 AHLVEST KT. CABLE: INVESTCO

Kuwait Real Estate Bank

designed to grow.

For more than a decade, we at the Kuwait Real Estate Bank have been committed to customers' growth, leading pace with it, and successfully achieved a policy both for the local market and overseas.

Our mission is to provide international property in Kuwait and the Arabian Peninsula by general, with tailored financial packages such as: guarantees, letters of credit, bond-issuing capital, insurance, our investment in projects.

As the independent bank, they are not only a steady and fruitful relationship which covers all financial aspects.

P.O. Box 22822 Safat Kuwait Tel: 22321 Al Akhbar Tel 2458177

The Kuwait Real Estate Bank

is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

and is a member of the Kuwaiti Banking Group

WHEN IT COMES TO BUSINESS



COME TO SHERATON

Knowing where you're going is knowing where to stay. In Kuwait and around the world that can only mean Sheraton Hotels. And experienced business travelers know that the right location, personal service and quality facilities can make the difference on a business trip. So when its business in Kuwait, come to Sheraton to stay.

For reservations and information, call your nearest Sheraton Hotel, Reservations Office, or your Travel Agent.

قندف شيراتون الكويت
Kuwait Sheraton Hotel
Hotels, Inns & Resorts Worldwide
The hospitality people of ITC

Kuwait 7

Tough strategies for harsher climate

KUWAIT BANKS have led a prosperous—some would say cosseted—existence for so long that the harsher winds blowing round their grand buildings in the city's financial district have come as something of a shock.

Not only are banks and investment companies bearing the brunt of the collapse of the Souk al Manakh; they are having to devise costly new strategies to cope with the country's altered circumstances. The result may well be a period of slimmer profits and a quest for new markets, particularly abroad.

The eight major banks, led by the eminent National Bank of Kuwait, may report reduced profits and dividends for 1984, making it the worst year since modern Kuwait banking began in the 1950s.

The banking industry may also have to shrink a bit because of the decline of the inter-bank market and the shortage of local business, and there will certainly be none of the bonus share issues shareholders have come to expect.

In reality, the damage will not be as bad as it looks because Kuwait banks have piled up large hidden reserves (they normally disclose only a third of their true profits) thanks in no small part to the exclusion of foreign banks from the domestic market and the absence of taxation.

Losses sustained

Although banks were not supposed to finance Manakh speculation, the Kuwait practice of "name" lending means that all of them are exposed to Manakh victims. By some estimates up to 20 per cent of Kuwait banks' KD4.3bn of loans to the private sector are now doubtful either because of the losses sustained by the borrower, or weakened collateral (mostly stocks and real estate, both of which have fallen by nearly 50 per cent since 1983).

Quite how much of this will have to be written off is now under discussion with the Central Bank, which is taking a tough line under its new Governor, Abdul Wahad al-Tajer. Banks say they have already made provision for the debts of the 250 or so people who have been officially "referred" as insolvent. But the largest debtors have been excluded because of their exalted status.

Banks have begun to take some people to court, though warily because of the legal and

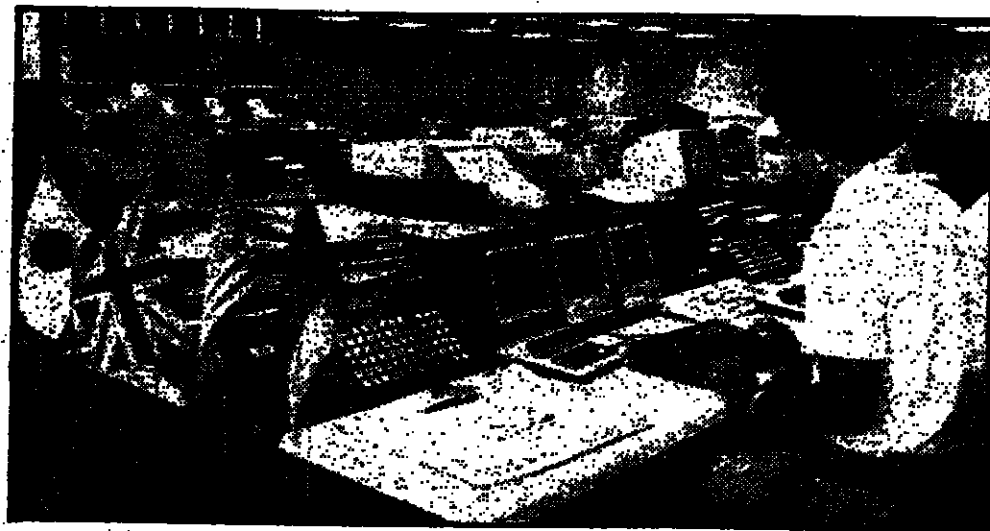
political constraints, and are resisting pressure to accept partial payments.

If, as now seems likely, debtors may only have to settle at 70 per cent, the banks' doubtful loans could amount to a substantial proportion of their entire published reserves of about KD 800m. But since their hidden reserves are probably nearly as large, the banks' losses among the longer established banks, and actual losses may be smaller, no one expects any bank to suffer lasting damage.

The government would also bail out any troubled bank, even if it did not own stakes in all of them. However, the authorities seem to be taking the view that Kuwaiti banks have had it so good for so long that they should shed some fat to help clear up the Manakh mess.

The Central Bank, which bankers suspect is fronting for the Finance Ministry, is now taking a rigorous approach to bank supervision (an official from the office of the Comptroller of the Currency, the U.S. bank supervisory agency, was there for a while). At the end of last year it sent out long questionnaires seeking details of banks' bad loans, how they handled them and so on. It has also suggested that banks should disclose their true reserves.

All this has made the Central Bank rather unpopular, particularly since it has been intervening on the monetary front as well. By imposing limits on lending rates (to ease the debtors' plight) and inter-bank dealings, regulating the foreign exchange market and blowing



The question facing Kuwait's larger banks is where future business growth will come from: the international syndicated loan market, for example, has lost its appeal for the moment

hot and cold over the Kuwaiti dollar bond market, bankers accuse it of choking the financial system.

The KD bond market has virtually ground to a halt because of the lack of new paper, though the banks and investment houses are participating in issues in other currencies.

Inject liquidity

These problems have also affected Kuwait's three investment corporations, the Kuwait Investment Co., the Kuwait Foreign Trading Contracting and Investment Co., and the Kuwait International Investment Co. All three have been used by the government (which part owns them) as channels to inject liquidity into the Manakh settlement process. But since they were forced to advance funds against highly questionable collateral, they have been battered by falling share prices. Not surprisingly, they are bitter over the way they have been used.

The government is concerned about the strength of management in the main banks. Last year, Sheikh Ali Khalifa al-Sabah, the Finance Minister, blamed their lack of sophistication, and urged them to try harder.

The boards and senior executives of most banks are Kuwaiti. But while banks no longer have management contracts with foreign banks, there are still many Europeans and Americans in top positions and this seems to create some strains. Many major loan decisions are taken by bank boards (who can be influenced by family ties and local politics), sometimes against management's advice.

One senior European executive said he would be recommending no 1984 dividend, but expected to be turned down by the board. A Kuwaiti banker said: "We made a profit last year, so why shouldn't we distribute some of it to our shareholders?"

But bankers agree that the Kuwaiti banking industry needs to become smaller and better controlled.

The question facing the banks, though, is where future business growth will come from. The domestic loan market is flat, and unlikely to recover the explosive upsurge of the 1970s when the Kuwait economy was booming. The international syndicated loan market, where Kuwait banks were quite active, has also lost its appeal.

"We have got to get back to normal," said Mr. Ziad Taky, the chief economist of the National Bank.

Over the last couple of years, the larger banks have been anticipating this by turning abroad. Several, including the National Bank, Gulf Bank and Commercial Bank have opened offices or branches in New York, London and the Far East to seek out new trade finance and lending opportunities. National Bank is also setting up investment management offices in Europe and now has 30-40 per cent of its assets abroad compared to only 5-8 per cent three years ago.

But this is too costly a step for smaller banks like Al Ahli bank which intends to manage its foreign business from home.

Domestically, the retail market still has scope for growth insofar as the Kuwaitis can be persuaded to drop their preference for cash and use money transmission services. Several banks, including National Bank, Gulf Bank and Commercial Bank have installed automated teller machines, and competition for local market share is hotting up.

The government would like to see Kuwait playing some kind of role as a financial centre for the Gulf. Those ambitions suffered a mighty setback with the Manakh crash, but Kuwait has got the largest financial community and the greatest financial resources of the small countries along the coast. Unlike Bahrain, though, it does not admit foreign banks and seems unlikely to in the near future so long as its own banks are under strain.

Blow to commercial confidence

IT MAY seem extraordinary that two and a half years after the dramatic collapse of the Souk al Manakh, the effects of this financial catastrophe should still be echoing round Kuwait but it dominates everything.

In pure money terms, the Government is still trying to sort out the \$92bn mountain of post-dated cheques on which the unofficial stock market was built and, with luck, could finish the job this year.

More insidiously, the Souk has left its mark by sapping the country's commercial confidence and permeating Kuwaiti society with a sense of injustice which could take much longer to dispel.

"Give it three to five years," advised one senior Kuwaiti banker.

The fact that almost every adult Kuwaiti, including a member of the Royal family, was involved made it a truly national disaster. Although only some 250 people have been "referred" as potentially insolvent, and 27 have actually been declared bankrupt, thousands of share speculators are still in deep financial trouble, unable to settle their debts until their creditors settle with them, and burdened with huge losses from plunging prices of shares they have been unable to sell.

The Government has tried to get the wheels of settlement moving with a pump-priming process of its own. Smaller investors have been paid off with Government bonds. Any Manakh victim who can prove that he has settled his debts and is owed money by one of the "referred" investors has received a book of coupons which entitle him to a share of their assets—which have been taken over by the Government and are being liquidated. Some of the coupons cover land and other assets, and readily realisable financial assets. But some also cover Manakh shares

Aftermath of the Souk al Manakh collapse

DAVID LASCELLES

whose value is highly questionable.

The Government and the banks have also advanced money to debtors through various funds or semi-state investment agencies. For a while, the Government propped up the official stock market to limit investors' losses. But it stopped doing that in April, since when share prices have lost half their value.

In a curious decision, though, Manakh debtors are still allowed to offer shares at pre-April prices to settle their debts, presenting their creditors with the awkward decision of whether a certain pittance now is better than a promise of full cash payment heaven knows when.

Most opt for the former. This means that debtors can simply

buy the shares at today's collapsed prices and use them to pay off debts of several times their value.

This is only one cause of the bitterness over the way the Manakh settlement has been handled. It is increasingly clear that the very large debtors who include a nephew of the Amir will only have to pay off 70 per cent of their obligations. This not only puts a strain on the rest, but mocks those conscientious (and evidently foolish) people who settled at 100 per cent early on. One broker describes the settlement process as "brutally unfair".

Although bankruptcy entails loss of civil rights (and knowingly trading as a bankrupt is a criminal offence), involvement in the Manakh has not necessarily tainted its victims with any special stigma and the Government is not keen to send people to prison. If anything, the opposite.

The Arabs admire dash, particularly the Kuwaitis whose enormous wealth has put the day-to-day grind of life behind them. And as one observer put it, "the Manakh put a bit of excitement into their lives".

Although the "referred" have had all their assets seized, the Government has been paying them a generous "dole." One of the biggest debtors is paying KD 1m a month in interest charges.

But while sorting out individual's problems, the Government is also having to cushion the shock on companies and financial institutions who now seem destined to bear the brunt of

the losses. Although banks were not allowed to lend directly for share speculation, their customers are in deep trouble. Some banks have written off most if not all of the debts of the "referred," and have begun to take people to court. The banking sector as a whole is now under strong pressure to cut dividends and build up reserves. There is also a small foreign bank exposure to the Manakh.

The establishment of a new financial institution is being mooted to take over all Manakh debts from the banks and renegotiate the terms or recover them as best it can. This would remove some of the risk facing the banks, and relieve them of the tedious business of dealing with debtors. But the institution would be capitalised by the banks (and probably the Government) who would share in its fortunes.

Industrial concerns have also been landed with huge losses because Manakh speculation became their main business, or they were stuffed with worthless shares by their owners. The Ministry of Commerce is now allowing these companies to spread their Manakh-related losses over three years, provided they do not pay a dividend.

Officially, the Manakh crisis has cost the Government about KD 2.3bn in advances, less whatever it manages to recover as it unwinds the debt chain. But some observers estimate the cost at closer to KD 4bn, or more than a whole year's oil revenues. This figure alone underscores the true extent of the disaster.

PROFILE: KUWAIT FINANCE HOUSE

BY DAVID LASCELLES

Recent problems tarnish image

LIKE MANY Arab states, the growth of Islamic fundamentalism led to the establishment of the Kuwait Finance House which came into being by special Amir decree in 1977. But the KFH's recent problems culminating in its decision to pay either its shareholders or depositors in 1984 have rather dented its image.

True to the Islamic canon, the KFH does not pay interest or make loans in the Western sense. It treats deposits as investments which earn a dividend based on the bank's performance, and loans as profit-sharing participations in the business of its clients. Its bustling headquarters on the fringe of the banking district has separate entrances for men and women, and many of the male staff sport the shaggy beards of fundamentalists (though one I interviewed had a science degree from Purdue University in the U.S. and used a Grid personal computer).

In its early years, KFH was phenomenally successful. Apart from tapping the religious market, it attracted sizeable personal savings with its large annual pay-outs to "depositors" which generally amounted to more than the interest paid by regular banks. Its profits rose by leaps and bounds every year up to 1982, when they peaked at KD 46m.

The inflow of funds continued in 1983: the balance sheet grew by another 40 per cent to KD 835m. (meaning that it had captured nearly half of the local savings market), but the slump in the domestic economy cut profits back to KD 37m as asset problems began to mount.

Last year, the KFH had to turn away new funds because of a shortage of good domestic investment opportunities. But by December its asset losses were such that it found itself forced into the painful decision to plough its entire KD 28.5m operating profit into reserves. The news caused consternation

in Kuwait and posed a severe test of Islamic loyalty.

Amid unpleasant scenes, there was a sharp withdrawal of funds by the KFH's more commercially-minded customers, and Sheikh Ali Khalifa, the Finance Minister had to remind people who placed money with the KFH that they were "partners," not depositors.

There seems little doubt that the bank's business practices left it more vulnerable than the commercial banks because of the Islamic requirement that it invest directly in projects, rather than lend to them.

The major part of its assets were in two of the worst-hit sectors of the economy: trade and real estate. The KFH owns the two largest commercial property developments currently underway in downtown Kuwait: its own new 20-storey headquarters and the Al Muthana office complex.

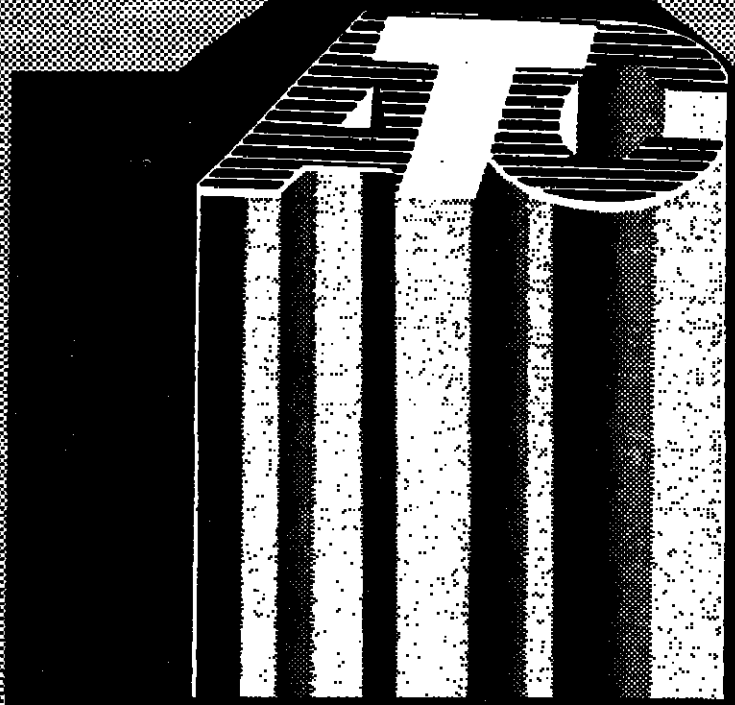
But it also has hundreds of residential properties on its hands as a result of its well-

intentioned but possibly over-zealous efforts to try and ease the domestic housing shortage.

More than half its KD 850m assets are in real estate (some people put the figure as high as three-quarters), and the write-down forced on it by the collapse of the property market must pose a considerable strain on its equity of KD 35m.

KFH claims to be less exposed to the Souk al Manakh crisis than other banks because of its disapproval of share speculation on religious grounds. But there can be little doubt that many of its customers are in as dire straits through share losses as other banks.

Quite how severe a setback this will be for KFH and the fortunes of Islamic banking is hard to say just now. But there is no question of the Kuwait Government allowing it to fail: apart from the ideological considerations, the Government is itself the major shareholder with two-thirds of the stock.



ARAB TRUST Co.

THE NAME TO REMEMBER AND TRUST

- Management of and participation in local and international loan syndications.
- Capital and Money market operations.
- Portfolio Management.
- Advisory and Research Services.
- Property and Real Estate Investments.
- Bullion dealings
- and many more

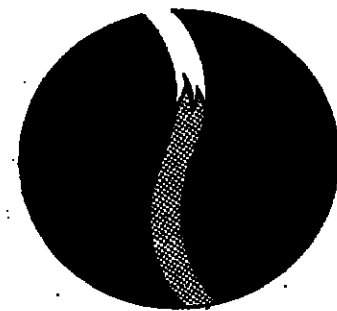


ARAB TRUST COMPANY K.S.C.
P.O. BOX: 5365, SAFAT KUWAIT.

Joint Banking Centre, I.B.K. Tower, 7th Floor.
Tel: 2442060/1, 2418939, 2418946.
Telex: 46693, 22628 ATC KT, 22716 FORATC KT.
Fax: 2418957.
Cable: IETEEMAN KUWAIT.

There are very few corporations in the world which are larger than this one...

...but there is not one which is more geographically diverse, more technologically progressive, more massively invested or more totally committed to the development of world energy resources.



Kuwait Petroleum Corporation
مؤسسة البترول الكويتية

The quiet giant of world energy.

مكتب رئيس: 26565 - المبيعات: 44874 - 44875 - 44876 - 44877 - 44878 - 44879
تلفون: 44874 - 44875 - 44876 - 44877 - 44878 - 44879

P.O. BOX: 26565 SAFAT-KUWAIT-CABLE ADDRESS: PETCORP-TELEPHONE: 455455.
TELEX: 44874-44875-44876-44877-44878 PETCORP

Kuwait 8

Time for a return to fundamentals

Stock Exchange

DAVID LASCELLES

KUWAIT'S NEW Stock Exchange with its huge, polished granite trading floor, may be one of the most spectacular buildings in a town noted for eye-catching architecture. But its beginnings could hardly be less auspicious.

Starting life in the wake of the Souk al Manakh crisis, with investor confidence at rock bottom and trading volume barely a trickle, it may be appropriate that business is actually being done in the corner of an upstairs room until the main floor opens later this year.

But even when trading proper gets under way, the prospect of

the exchange fulfilling the high ambitions that the Government had for it when planning started in the late 1970s, look distant, at least until the Kuwait commercial climate takes a sharp turn for the better.

For a time after the Manakh collapse, the Government propped up the stock market by buying shares at support levels which gave the impression that prices were stable. If no trades took place for several days or weeks, prices were "unchanged" regardless of what was actually being bid or offered by dealers.

That support ended last April, by which time the Government had spent an estimated KD 800m and bought nearly half the market. Since then, prices have been in a steady decline, but for a slight lull in October-November when there was talk of "buying the

market" to improve the appearance of investors year-end balance sheets.

At the same time, the Exchange went over to quoting closing prices on the basis of bid and offered rather than last trade, which starkly exposed the value dealers were actually putting on stock, rather than what someone might have been willing to pay a considerable time before.

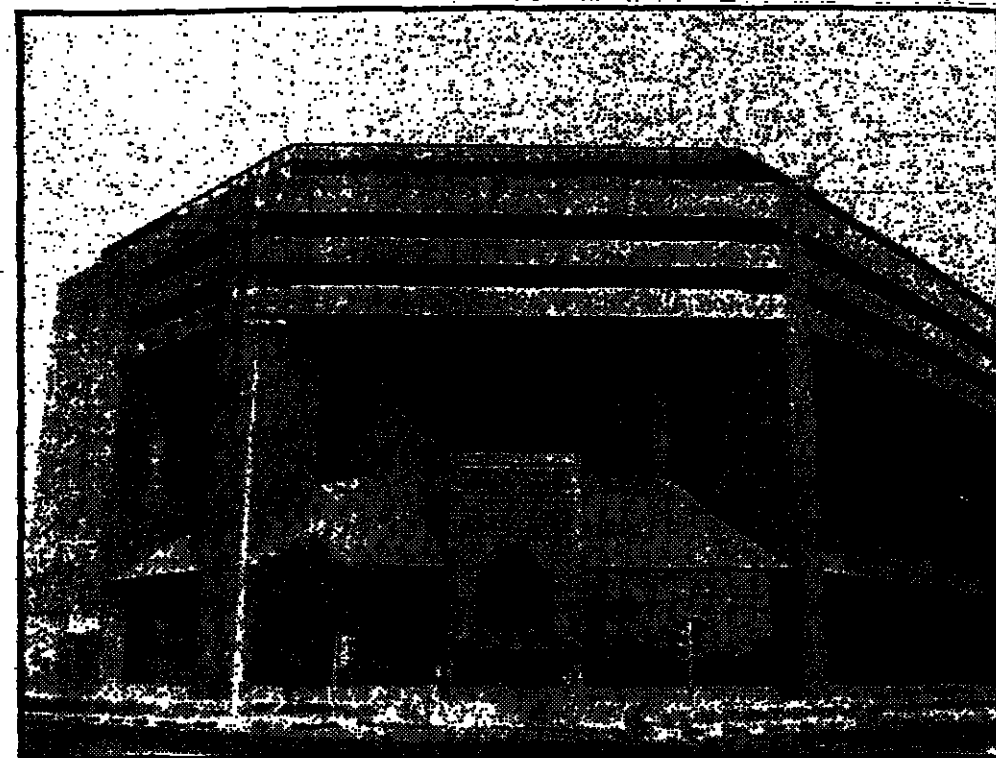
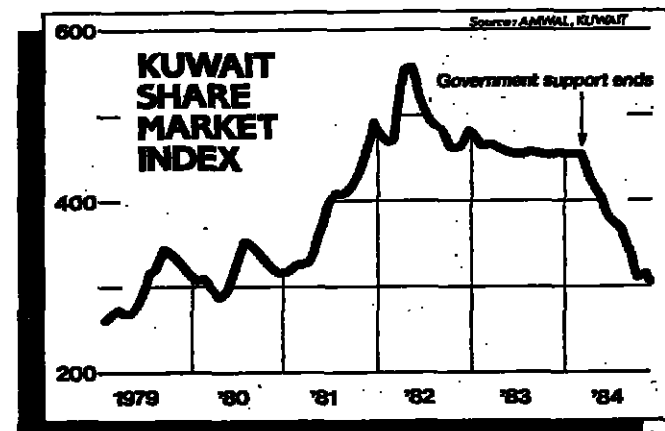
Share values

All told, these steps wiped half the value off the market in 1984, which raises the question of who trades at all in these conditions. Most deals appear to stem from people still trying to sort out their Manakh affairs. There is a special even session when former Manakh or "Gulf" stocks are traded, in addition to the two daily sessions.

About 40 Kuwaiti companies are listed, plus 15-20 "Gulf" stocks. However, what little trading there is done mostly in the leading bank stocks, plus some of the larger investment, insurance and industrial companies.

There are two market-making firms who are supposed to provide liquidity. But they only operate sporadically, and is no guarantee that an investor will be able to sell or buy stock, which tends to concentrate dealing on the most liquid blue chip stocks. There is talk of the Government setting up a third, strongly capitalised market-maker to help dealing along.

Not surprisingly, the rules of



Kuwait's impressive new stock exchange building: the main floor will open later this year but at the moment trading is at a low volume in the wake of the Souk al Manakh crisis

the new stock exchange have been tightly drawn to prevent a Manakh-style roller coaster. All trades have to pass through brokers on the trading floor who are not supposed to know who their clients are. Bid and offered prices are chalked up on boards, and a broker has to declare his interest if he is on both sides of a deal.

There are also daily price movement limits, and shares must be traded in pre-determined lots. Investors may not buy on margin or sell short, and brokers must guarantee their payments.

The brokers deal on fixed commissions. They complain these are too low to make a living, and many of them plainly dislike the sparse new quarters where they have to receive clients after the gossip back rooms of the Manakh.

But this is all meaningless until the market comes alive, and no one is quite sure how that will happen. The Government is keen to see trading pick up both as a sign of, and an aid to economic recovery, but it can hardly go out and buy even more shares. (The prospect of it actually selling

some of its holdings is even smaller). And at the end of last year, there is talk of getting big institutions together to buy and sell the shares, but nobody seriously thinks that would work.

The Kuwaiti's own investment psychology will probably have to change. After indulging in a giant casino, as one broker points out, they are going to have to start looking at boring things like fundamentals. And the fact that the National Bank of Kuwait is now selling at only half its net asset value may be a good place to start.

Still hesitant to break social codes

Women

KATHY EVANS

THE HOUR is five o'clock in the afternoon and the boutiques in Kuwait's up-market shopping centre, the Salsiya complex, are receiving a steady flow of customers. Kuwaiti girls browse leisurely through the \$600 sweaters and finger the fur jackets, price tagged at \$7,000 each. In the corner, a bored Kuwaiti male, wearing a pained expression which indicates that he is footling the bill, sits smoking a cigarette through a long holder. His womenfolk are doing what they like doing best—spending money and shopping for clothes.

To all appearances, Kuwaiti women appear to be the ultimate in femininity. Expensive, perfumed, always perfectly groomed, perfectly coiffed and always, but always, "dressed to kill."

There is not a sloppy jumper or jeans in sight—except on Western women. Even the most informal occasion in Kuwait society generates a display of designer fashions. They dress to the nines to go shopping, to tea parties, or even the office. Kuwaiti women are never to be seen in public with laddered stockings, or shoes that don't match their nail varnish, hair that needs washing or heels that need healing. Servants and money help, for Kuwaiti women are among the world's richest. They can afford to be the darlings of the boutique owners.

Dr Rasha Sabah, a university dean says "this image of the stereotyped Kuwaiti woman is still true to a certain extent. But it is becoming less and less. An increasing number of our women are becoming professionals. Those women in the boutiques are symptoms of the oil boom, the Manakh. Now we are in different times. We have a recession and a war in the north."

Most liberated

Symptoms of "victims" of the Souk al Manakh and the oil boom they might be, but in the Gulf context, they represent the most liberated women in the region. Kuwaiti women work, drive cars and even secure high ranking positions in the Government. There are also four under-secretaries who are women in Government ministries, one of them in the oil ministry.

Bank executives praise their Kuwaiti women employees for their hard work and compare them favourably with their lazy male counterparts. Most women in Kuwait have long ago discarded "Islamic cover," and even those who do, wear the "abaya" casually, almost as an afterthought. Such is their progress that it was only natural that a Kuwaiti woman was elected recently to head the new Federation of Gulf Women, formed last year in Abu Dhabi.

Economics, perhaps more than anything else, may herald the decline of the glamorous cruises of the shopping complexes. Kuwaiti men are already complaining that their women expect far too much after marriage, and that keeping up with the family next door can be a crippling exercise for those who do not enjoy the legendary riches of Kuwait.

"They expect dresses, holidays

in Europe every few months, a villa with nice furniture, jewelry," demanded one young Kuwaiti. The subsequent result is that many first class Kuwaitis are marrying beneath their "social class," or even second class citizens, says Rasha Sabah.

Kuwait was the first Gulf country to establish women's societies, and the oldest, the social and cultural society for women, has been going for over 22 years. Until recently, these clubs functioned largely as a vehicle for social contacts, and an endless whirl of tea parties and jumble sales held for such laudable causes as famine victims in Africa, and needy villages in Lebanon and Sudan.

Functioned as spur

Lately, the societies have turned the attention to consciousness raising, and two of them have functioned as the spur to the women's movement in Kuwait.

But even in this, Kuwaiti women are not united. There are two religious women's clubs which appear to act as a positive deterrent to women's independence. They promote the belief that a woman's life should evolve around the Koran, the kitchen and the children. That viewpoint is reinforced by the voice of one of the highest ladies in the land, Sheikha Latifa, wife of the Crown Prince and Prime Minister.

Ironically, her conservative views contrast starkly with those of her husband, for Sheikh Saad has become one of the principal supporters of the cause of women's rights in Kuwait.

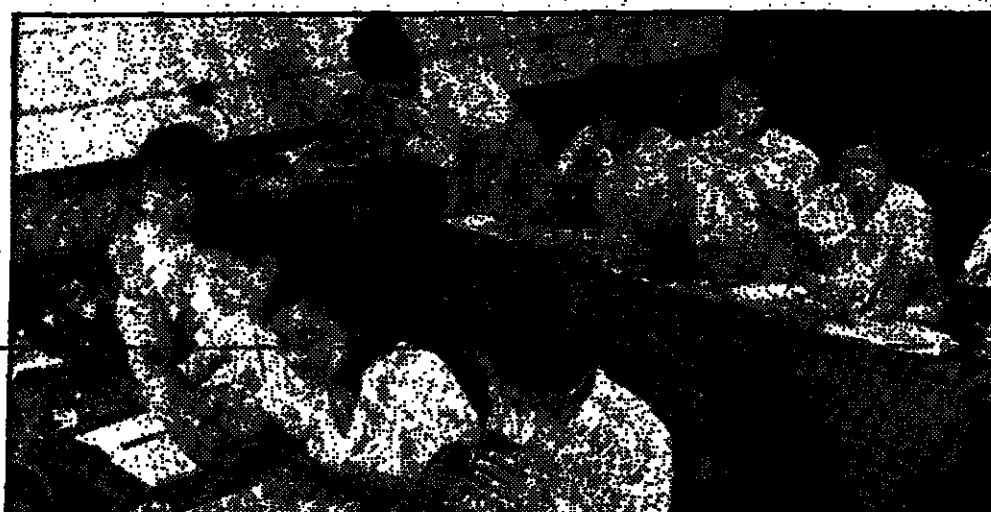
(The American equivalent of this bizarre situation would be to have President Reagan supporting the equal rights amendment, and Nancy Reagan actively fighting against it.)

Tradition is still the greatest inhibitor to the women's movement in Kuwait, for local women still hesitate to break the social codes and risk the family name, in the cause of women's rights. There will be no symbolic stormings of the male preserves therefore—such as the floor of the stock exchange, or the election tent.

"That would be against our tradition," said a leading member of the most active society. Neither will the money of Kuwaiti women come into play to promote their cause. Kuwaiti women still rely on their male relatives to advise them what to do with their funds. A team of financial advisers despatched recently by Chase Manhattan Bank to serve the investment needs of Kuwait's hidden millionaires, left empty-handed and disappointed.

Given the incoherent nature of the women's movement in the country, it is difficult to see how successful they are going to be in their pursuit of the right to vote. The Kuwait constitution guarantees that there will be no discrimination among the sexes, race or creeds. On the elections, it says that all "muwataaneen" of first class category have the right to vote. The word translates two ways—as male nationals in the plural, or simply as nationals. The electoral law, however, specifically bars women the vote.

Seeking to exploit the apparent contradiction in the constitution, over 80 women simultaneously marched to voters' registration offices last



Senior students in the science laboratory of a girls' secondary school in Kuwait

September and demanded the right to register as voters. Lulwa Khatami, president of the largest women's society, recalls that they were met with amazement, and offers of tea.

"I refused the tea, and said I would only drink with them when I could successfully register as a voter, or as a candidate."

The society is now planning to call in all candidates deemed to be supporters of

women's rights, and oblige them to sign documents that they will actively campaign for their right to vote.

The idea is to specifically identify those candidates in the eyes of the public and make the candidates stick to their pledges once they get into parliament. However, even the candidates known to be their greatest supporters appear to give greater priority to the granting of voting rights to second-class citi-

zens, rather than their first-class sisters.

Questioned as to whether Kuwaiti women were really interested in voting, Lulwa Khatami replied emphatically that they were—at least, the majority is.

"Don't forget we have already come a long way. In my youth, a woman left her home twice in her life—once to go to her husband's house, and the second time to go to her grave."

KUWAIT'S OLDEST FINANCIAL INSTITUTION IS 45 YEARS YOUNG

Keeping pace with the rapid and spectacular economic expansion of Kuwait means we have had to develop fast.

We are a diversified financial institution handling US Equities (with US Treasury obligation), portfolio management, precious metals and US Real Estate.

Founded in 1940, J&H Abulhasan was the first Kuwaiti billion, foreign exchange and investment company, and has been the leader in this field ever since.

So you can see that although we may be short in years, we are very long in experience.

J&H ABULHASAN

J&H ABULHASAN COMPANY, PO Box 3063 Safat, Kuwait. Telephone 2417170-5. Telex 22389

A. K. Al-Bisher & Z. Al-Kazemi Co.

KUWAIT'S EXCLUSIVE NAME AND SYMBOL FOR WORLD RENOWNED QUALITY PRODUCTS AND SERVICES

GENERAL AGENTS FOR:

Mercedes-Benz (passenger cars, trucks, buses, vans & diesel engines)

Guardian Royal Exchange Assurance

Imperial Chemical Industries (I.C.I.)

M.T.U.

S.E.S.

Rosenbauer

Fanni

Fuchs Oil

Clark/Enfield

BRANCHES & OTHER COMPANIES:

Albisher & Alkazemi Travels

Watches & Gifts Division

Etemadco Exchange Co. Ltd.

Kuwait Plastic Mfg. Co.

Tel: 2410120 (5 lines), Telex 22026 KT, P.O. Box 47 Safat-KUWAIT, K.A.C. Bldg., Fl.8,9

WE PROVIDE A LOT MORE CAPABILITY

- FLOATING DOCK: 190 m x 32 m FOR VESSELS UP TO 35,000 DWT.
- SHIPLIFT: 200 TONS CAPACITY PLATFORM, DIMENSIONS 90.6 m x 23 m.
- TRANSFER YARD: 7 NEW BUILDING AND REPAIR BERTHS.

- REPAIR JETTIES: 230 m, 135 m, 95 m AND 90 m.
- FLOATING WORKSHOP, FULLY EQUIPPED WITH DIVING SERVICES, (BRUSHKART, VIDEO).
- FULLY EQUIPPED WORKSHOPS AND SERVICE FACILITIES.
- GALVANISING PLANT.

SERVICE

- SHIP AND ENGINE REPAIRS / CONVERSIONS.
- NAVAL AND NEW CONSTRUCTION.
- REITS AND OVERHAULS ENGINE AND HULL.
- SPECIALISED VESSEL, DOCKING AND REPAIRS.
- COMPUTER CONTROL OF SPARES AND STORES.
- IG / COW RETROFITS.
- ELECTRICAL REPAIRS.

- OFFSHORE SQUADS FOR REPAIRS UNDERWAY.
- NDT LABS AND CERTIFICATION.

PLUS

- UNDERWATER VIDEO SURVEYS.
- HULL CLEANING AND UNDERWATER REPAIRS.
- VET DOCKING FULL SERVICE.

TO KEEP YOUR SHIP IN THE GULF IN ACTION.



KSRC

For further information please contact:
KSRC, P.O. Box 24100, Safat, Kuwait.
Tel: 2410120 (5 lines).
Telex: 22026 KT.
A subsidiary of A. K. Al-Bisher & Z. Al-Kazemi Co. (S.A.K.)



The Arab European Financial Management Co.

الشركة العربية الأوروبية للإدارة المالية

AREF

A joint venture between

BANQUE NATIONALE DE PARIS GROUP

&

A GROUP OF PROMINENT KUWAITI BUSINESSMEN

WE ARE A WELL ESTABLISHED INVESTMENT COMPANY IN KUWAIT AND OFFER A COMPREHENSIVE RANGE OF SERVICES:

- International Real Estate services in collaboration with the very best of property agents
—Marketing, Financing and Management of Property
- Investment Portfolio Management
- Technical and Financial Assistance in Acquisition of Industrial Ventures
- Corporate Advice
- International Trade Finance and Exchange advisory services

